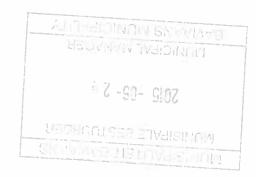


umasipala local municipality plaaslike munisipaliteit

ANNUAL BUDGET 2015/2016 AND MTREF



C

37 · - 3

Table of Contents

PART ONE: AI	NNUAL BUDGET	
Chapter 1	Mayor's Report	2
Chapter 2	Resolutions	15
Chapter 3	Executive Summary	17
Chapter 4	Annual Budget Tables	25
PART TWO: S	UPPORTING DOCUMENTATION	
Chapter 5	Annual Budget process	43
Chapter 6	Alignment of Annual Budget with IDP	45
Chapter 7	Measurable Performance Objectives and Indicators	47
Chapter 8	Budget related policies	48
Chapter 9	Budget assumptions	50
Chapter 10	Budget Funding	51
Chapter 11	Allocations and Grants made by the municipality	56
Chapter 12	Allocations and grants to be received by the municipality	57
Chapter 13	Annual Budget and SDBIP – Departments	60
Chapter 14	Capital Expenditure Details	61
Chapter 15	Contracts having future budgetary implications	67
Chapter 16	Legislative compliance	68
Chapter 17	Details of Budgets per departments	69
PART THREE:	ANNEXURES	
ANNEXURE	A: TARIFF LIST	72
	B: PERSONNEL BUDGET	
ANNEXLIRE	C. SLIMMARY LINE ITEMS	80

MUNISIPALITEIT SAVIAANS MUNISIPALE BESTUURDER

2015 -06-24

MUNICIPAL MANAGER
BANGANS MUNICIPALITY

THE.

CHAPTER 1

BURGERMEESTER TOESPRAAK

Raadslede, Munisipale Bestuurder, Departementshoofde, Gaste, Dames en Here. Goeie môre almal.

Die visie van die Baviaans Munisipaliteit is om te streef na die vestiging van 'n progressiewe gemeenskap te midde van 'n veilige omgewing waar basiese dienste gewaarborg word en waar besluitneming gebaseer is op maksimum deelname van die publiek.

In die jaar wat voorlê is die lewering van goeie en ononderbroke dienste aan ons gemeenskap nog steeds een van die hoof doelwitte van die Baviaans munisipaliteit. Landwye ekonomiese druk beinvloed ook Baviaans Munisipaliteit veral waar die ekonomiese groei in ons dorp so beperk is. Die land se ekonomiese prestasie het verswak in die afgelope paar jaar en sonder uitsondering het Baviaans Munisipaliteit hierdie effek gevoel. Die Bruto binnelandse produk (BBP) het verswak van 3.6% in 2011 tot 1.4% in 2014. Volgens Nasionale vooruitskatting word verwag dat die BBP sal verbeter oor die medium termyn om weer 3% te behaal in 2017.

Die gemiddelde verbruikersinflasie vir die afgelope jaar het 5.6% beloop en inflasie vooruitskattings vir die komende boekjare word geskat op 4.8%; 5.9% en 5.6%. Met die voorafgaande syfers in ag genome word daar in die 2015/2016 begroting siklus 'n steeds groter klem gelê op waarde vir geld in al ons spandering, die aanmoediging van besparings en ontginning van alle inkomste bronne ten einde die ekonomiese vooruitgang van die munisipaliteit te verseker.

Dit word verwag dat munisipale inkomstes en kontantvloei onder groot druk sal verkeer gedurende 2015/16 en daar word verwag dat alle munisipaliteite 'n gereserveerde benadering sal toon wanneer inkomstes geprojekteer word vir 2015/16. Baviaans munisipaliteit het gebukkend gestaan onder geweldige kontantvloei probleme gedurende 2014/15 waarvan die volgende die hoof redes daarvan was:

- Die bestuur van die voorheen DMA areas wat by Baviaans ingelyf is sedert 2011 en wat onderbefonds was en nog steed is
- Die terug betaling van R5.2 miljoen aan Nasionale regering vir toekennings ontvang gedurende 2012/13 wat nie ten volle benut was nie.

Die kontantvloei probleme is onder die aandag gebring van Nasionale regering, Provinsiale regering en COGTA.

Die volhoubaarheid en bekostigbaarheid van dienslewering bly hoog op die agenda ten einde die gemeenskappe van bekostigbare en goeie gehalte dienste te voorsien. 'n Verdere uitdaging en moontlike probleem wat baie munisipaliteite in die gesig staar is die feit dat baie munisipaliteite nie koste-reflektiewe tariewe kan bepaal nie as gevolg van die feit dat nie alle koste komponente vir alle dienste bekend is nie. Volgens nasionale sirkulêr no 74 van

2015 -86- 2 4

MUNICIPAL MANAGER

73m.

12 Desember 2014 word munisipaliteite versoek om die koste komponente te bepaal vir alle dienste en tarief modelle te gebruik in die bepaling van tariewe. Hierdie oefening kan 'n groot uitwerking hê om toekomstige tarief verhogings.

Terselfder tyd word munisipaliteite gemaan om tarief verhogings so laag as moontlik te hou. Munisipaliteite moet alle tarief verhogings bo 6% motiveer. Nasionale Tesourie het aangedui in sirkulêr 74 dat 'n koste berekenings riglyn uitgereik sal word vir riglyne in die berekening van koste bepalende faktore in dienslewering komponente.

Nasionale Tesourie waarsku dat munisipaliteite nie vir onbefondsde/onderbefondse mandate moet begroot nie. 'n Onbefondsde/onderbefondse mandaat word gedefinieer as funksies van ander regerings departemente wat 'n munisipaliteit verrig en waar die munisipaliteit noemenswaardige kostes uit hulle eie inkomste befonds. Sulke mandate is 'n institusionele en finansiele risiko vir munisipaliteite waar groot bedrae befondsing gespandeer word aan nie-kern funksies ten koste van basiese diens lewering. Die plig van munisipaliteite is om voorsiening in hulle begrotings te maak vir basiese dienste soos elektrisiteit, water, sanitasie en vullis verwydering. 'n Munisipaliteit mag slegs vir nie-kern dienste begroot (bv. Kleuterskole, sportvelde, biblioteke, museums, gesondheidsdienste, ens) as:

- Die funksie gelys is in Skedule 4B en 5B van die Konstitusie
- Die funksie geallokeer is aan die munisipaliteit in terme van nasionale of provinsiale wetgewing
- Die munisipaliteit basiese dienste geprioritiseer het en
- Dit nie die finansiele volhoubaarheid van die munisipaliteit belemmer nie.

Die begroting wat ek hier ter tafel lê, is opgestel in terme van die bepalings van die Munisipale Finansiële Bestuurswet (Wet 56 van 2003) en voldoen aan die algemeen aanvaarde rekeningkundige praktyk soos van toepassing op plaaslike bestuur. Die begroting is opgestel binne die riglyne van Makro Ekonomiese groei en spreek ook van die Nasionale Beleidsraamwerk en Provinsiale prioriteite aan wat onder andere die volgende insluit:

• Die bou van kapasiteit in plaaslike regering deur die "terug na basiese beginsel" wat fokus op verbetering van dienslewering, aanspreeklikheid en finansiële bestuur.

Die volgende onderliggende faktore is ook in aanmerking geneem met die opstel van die 2015/2016 begroting:

- Die huidige sosio-ekonomiese en maatskaplike omstandighede van ons gemeenskappe en veral die hoë werkloosheidsyfer in die munisipale gebied.
- Eksterne faktore wat 'n direkte invloed op die begroting het soos die voorgestelde Eskom prysverhoging van 14.24%, verbruikersinflasie, die loonooreenkoms wat met georganiseerde arbeid ooreengekom is en wat op 30 June 2015 tot einde kom en die moontlik impak daarvan op salaries verhogings, asook ander faktore wat die koste van dienslewering kan beinvloed.

MUNISIPACITED AND MENS

MUNISIPACITED DESTRUCTOR

2015 -06- 2 %

MUNICIPAL MANAGER

PAVIAANO MUNICIPALITY

FOKUS VAN DIE 2015/2016 BEGROTING

- In die 2015/2016 begroting word klem gelê op kern dienslewering verpligtinge wat grondwetlik aan die munisipaliteit opgedra is.
- Die instandhouding van bestaande infrastruktuur geniet weereens voorkeur en daar word fokus geplaas op voorkomende en geskeduleerde onderhoud wat deur behoorlike beplanning voorafgegaan is.
- Verskaffing van basiese dienste, die verbetering van die gehalte van behuising en infrastruktuur asook ekonomies volhoubare dienslewering.

KAPITAALBEGROTING

Die Kapitaalbegroting is 'n uitvloeisel van die GOP en bevat inligting verkry vanaf die onderskeie gemeenskappe deur middel van openbare vergaderings en wykskomitee prosesse. Die kapitaalbegroting vir die 2015/2016 boekjaar beloop R31.450 miljoen met die hoof fokus op die volgende projekte:

Waterverskaffing Steytlerville – Erasmuskloof R20.884 Miljoen Lewensvatbaarheid studie – Wanhoop water R220 duisend Paaie Willowmore R1.755 Miljoen Paaie Steytlerville R1.755 Miljoen Sportvelde Baviaans R1.167 Miljoen Rioolwerke Manenza Square R1.929 Miljoen Rietbron Hoë mas lig R175 Duisend MIG LED projekte R389 Duisend R789 duisend IT infrastruktuur opgradering Vervanging van ou water meters Rietbron R1.593 Miljoen Voertuie (huurkoop) R792 duisend

Kapitaalprojekte word deur middel van toekennings en skenkings ten bedrae van R31.450 Miljoen befonds. Die munisipaliteit het nie genoegsame befondsing om kapitaal projekte uit eie inkomste te finansier nie.

BEDRYFSBEGROTING

*(Die bedrae is uitgesluit BTW)

Die bedryfsbegroting vir die 2015/2016 boekjaar beloop R78.032 Miljoen wat 'n verhoging van 3.7% op die 2014/2015 gewysigde begroting meebring. Die onderhoudsbegroting vir die komende begrotingsjaar beloop R2.646 Miljoen wat 3.4% van die totale bedryfsuitgawes verteenwoordig.

Daar word vir 'n algemene salarisaanpassing van 6.2% begroot. Die ooreenkoms met georganiseerde arbeid kom tot einde op 30 Junie 2015. Die partye is tans besig met salaris

Jan-

MUNIO

2615 -06- 24

onderhandelinge.

Die totale salaris begroting, inklusief van die vergoeding van openbare ampsdraers, vir die komende boekjaar beloop R26 554 Miljoen wat 34.03% van die totale bedryfsbegroting verteenwoordig.

Die hoof bronne van inkomste sien soos volg daama uit:

•	Verkoop van Elektrisiteit	R12.637 Miljoen
•	Eiendomsbelasting	R4.814 Miljoen
•	Verkoop van Water	R4.339 Miljoen
•	Rioolgelde	R2.770 Miljoen
•	Vullisverwyderingsgelde	R3.183 Miljoen
•	Subsidies en Toekennings	R28.054 Miljoen

DEERNISHULP

Daar word in die bedryfsbegroting voorsien vir deernis hulp aan kwalifiserende huishoudings wat 50 eenhede Elektrisiteit, 6 Kiloliter water asook 100 % subsidie vir riolering en vullisverwydering en eiendomsbelasting insluit. Die deemis beleid maak voorsiening dat alle huishoudings waarvan die inkomste minder is as 2 maal die regerings se ouderdoms-pensioen per maand vir subsidie kwalifiseer. Daar word begroot vir deemis hulp ten bedrae van R7.267 miljoen vir die 2015/2016 boekjaar.

Daar word ook 'n bedrag van R60 000 opsy gesit vir die herstel van waterlekkasies in deemis huishoudings.

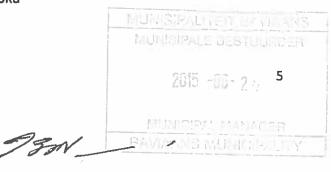
TARIEWE

Dit is noodsaaklik om die finansiële volhoubaarheid en lewensvatbaarheid van die Raad te verseker en daar is dus met die bepaling van die tariewe ook van hierdie beginsels gebruik gemaak. Dit word as doelwit gestel om te verseker dat die handels- en ekonomiese dienste van die Raad, elk onafhanklik en volhoubaar bedryf kan word.

Ek vind dit noodsaaklik om aan u voor te hou dat die tariewe wat tans gehef word nie voldoende is om die lewensvatbaarheid van die dienste en die munisipaliteit te verseker nie, en daar in die komende begrotingsjare daadwerlik aandag geskenk sal moet word aan die instelling van tariewe wat die werklike koste van dienslewering verteenwoordig. Die bestuurspan het reeds begin om in die begroting vir 2015/16 voorsiening te maak vir meer koste-reflektiewe tariewe. Hierdie beginsel sal egter ingefaseer moet word oor 'n aantal jare.

Ek wil egter oor twee baie belangrike aspekte waarsku

(a) Dat ons nie onsself uit die mark sal prys



(b) Dat ons nie op 'n eiland van hoë tariewe sal beland met munisipaliteite rondom ons met laer tariewe

Die gemiddelde persentasie tariefverhogings vir die hoof bronne van inkomste uit verbruikersdienste is soos volg:

Eiendomsbelasting - 10%
Riool - 15%
Vullisverwydering - 15%
Water - 15%
Elektrisiteit - 15%

Die munisipaliteit het 'n nuwe waardasie rol geïmplementeer effektief van 1 Julie 2014.

GEINTEGREERDE ONTWIKKELINGSPLAN

Die nuwe Geïntegreerde Ontwikkelingsplan vir die volgende 5 jaar word ook vandag voorgelê vir goedkeuring. Ons is trots op ons nuwe plan wat 'n verskeidenheid van sake aanraak soos bv. die ekonomiese toestand van die gemeenskap in Baviaans, ons finansiële toedrag van sake en dan ook van kardinale belang is ons projekte wat beplan word vir die volgende 5 jaar. Die Geïntegreerde Ontwikkelingsplan het 'n volledige projekte register wat beide projekte wat reeds befondsing het en projekte wat nog befondsing kort aandui. Die Geïntegreerde Ontwikkelingsplan en begroting loop hand aan hand met mekaar en koppeling met mekaar word aangedui in die begrotings dokument. Die Geïntegreerde Ontwikkelingsplan en begroting probeer om die dienslewering agterstande te adresseer wat prioriteit moet geniet oor die volgende vyf jaar. Die munisipaliteit se strategiese doelwitte en nasionale prioriteite word ook uitgelê in hierdie dokument.

Die volgende projekte geïdentifiseer in die GOP is in ag geneem in die begroting vir 2015/16

•	Kwartaalikse nuusbrief	-	R36 000
•	Handelsmerk en bemarking	-	R5 290
•	Personeel opleiding	-	R31 740
•	Wykskomitees	-	R46 928
•	Voorgeskrewe bevoegdheids		
	Opleiding – bestuur	-	R147 000
•	Finansiele leerlingskap	-	R415 200
•	Biblioteke	-	R300 000
•	Plaaslike ontwikkelings program		
	- opleiding	-	R26 450
•	Ontwikkeling van opleiding sentrum		
	Steytlerville	-	R190 000
•	Toerisme	-	R217 815
•	Willowmore grootmaat water		
	Wanhoop (Lewensvatbaarheid studie)	-	R250 000
•	Stevtlerville grootmaat water		

MUNICIPAL BUSTUCADER

2015 - DC- 2:

	Erasmuskloof	-	R23 808 000
•	Elektrisiteit meters	_	R136 000
•	EPWP	-	R1 018 000
•	Opgradering van sportvelde	-	R1 330 500
•	Riolering stelsel Manenza Square	-	R2 200 000
•	Hoë mas lig Rietbron	-	R200 000
•	Opgradering van IT stelsel	-	R900 000
•	Vervanging van ou water meters	-	R1 816 000
•	Voertuie	-	R902 979

Soos u kan sien is die EPWP befondsing drasties ingekort. Dit is dus nodig dat

- (a) Die tegniese departement voor einde Mei 'n voorlegging aan die Raad doen oor hoe hierdie fondse bestee gaan word
- (b) Dat die groot hoeveelheid Sakha Isizwe werkers in ons midde baie meer effektief gebruik moet word

Vir hierdie doel word 'n beroep op die Munisipale Bestuurder gedoen om baie meer aandag aan die effektiwiteit van Sakha Isizwe te gee.

Die doel moet wees dat die Baviaans Munisipaliteit EPWP en Sakha Isizwe werkers moet gebruik om die dorpe skoon en netjies te hou.

SDBIP (DIENSLEWERING EN BEGROTING IMPLEMENTERINGSPLAN)

Die hoëvlak SDBIP word hierby aangeheg en is 'n aanduiding van die diensleweringsteikens wat vir die 2015/2016 boekjaar gestel word, klem word gelê op die handhawing en verbetering van diensleweringsvlakke en ook uitbreiding van dienslewering aan al ons gemeenskappe.

ORGANOGRAM

Effektiewe uitsette van personeel wat in lyn is met hul salarisse is 'n groot bron van kommer. Dit is baie moeilik om bogenoemde salarisverhogings aan die publiek te verkoop terwyl die publiek bewus is van die lae uitsette van sekere personeellede verbonde aan sekere poste. Die organogram was terug verwys na die 'HR'-komitee en word nou voorgelê vir finale goedkeuring.

TEN SLOTTE

Die meegaande begroting wat ek hier ter tafel lê was onderworpe aan openbare deelname prosesse en die insette van die gemeenskap and ander rolspelers was in ag geneem waar moontlik.



My dank aan die CFO en haar personeel vir die saamstelling van hierdie begroting onder baie moeilike omstandighede. Verder wil ek ook my dank uitspreek vir die Gemeenskapsdienste departement vir die opstel van 'n hoogstaande GOP dokument.

EK DANKA

E. LÒÕCK

BURGEMEESTER



Bric.

MAYORAL SPEECH

Councilors, municipal manager, head of departments, guests, ladies and gentlemen, good moming to all.

The vision of the Baviaans Municipality is to strive towards the establishment of a progressive community within a safe environment where basic service delivery is guaranteed and wherein decision-making is based on maximum participation from the community.

In the next financial year die rendering of good quality and uninterrupted services to our community still remains one of the main priorities of the Baviaans Municipality. Economic pressures country wide also has an influence on Baviaans Municipality especially considering the limited economic growth in our towns. The country's economic performance has deteriorated over the past several years and without exception Baviaans Municipality felt the effect thereof. The Gross Domestic Product (GDP) deteriorated from 3.6% in 2011 to 1.4% in 2014. According to National Treasury's predictions it is estimated that the GDP will improve over the medium term to reach 3% again in 2017.

The average inflation rate for the past year was 5.6% and the projections are that, for the MTREF period it will be at 4.8%, 5.9% and 5.6%. Considering the aforementioned we still place strong emphasis on value for money in all our procurement processes, and that we continue to encourage savings and strive to maximize all possible revenue in our strive to secure the economic progression of the municipality.

It is expected that municipal revenue and cash flows will remain under pressure in 2015/16 and municipalities are advised to adopt a conservative approach when projecting their revenue and cash receipts for 2015/16. The Baviaans municipality was struggling severely with cash flow constraints during 2014/15 of which the main reasons could be contributed to:

- The management of the previously DMA areas which was incorporated with Baviaans during 2011 and which was and still is under funded
- The repayment of R5.2 million to the National Fiscus for unutilised grand funding during 2012/13 financial year.

The cash flow problems were report to National Treasury, Provincial Treasury and COGTA.

The provision of affordable and sustainable, quality services to all our communities remain high on the agenda. A further challenge identified, facing most municipalities, are the fact that most municipalities cannot achieve cost-reflective tariffs due to the problem that cost component for all services is not known. According to National Treasury circular no 74 of 12 December 2014 municipalities are requested to determine all cost factors for all services and to use a tariff model to determine tariffs. This exercise could have a huge impact on future tariff increases.

At the same time municipalities are cautioned to keep tariff increases as low as possible and should therefore motivate any price increases above 6%. National Treasury indicated in circular

MUNICIPAL AMAGER
EAVIAAMS MUNICIPALTY

74 that a costing guideline will be issued for guidance and tools in the costing of services rendered to consumers.

National Treasury cautioned municipalities not too budget for unfunded or underfunded mandates. An unfunded/underfunded mandate is defined as when municipalities perform the functions of other spheres of government and bear significant costs out of their own revenue sources. These unfunded/underfunded mandates pose an institutional and financial risk to the municipality as substantial amounts of own funding is allocated to non-core functions at the expense of basic service delivery. The duty of the municipality is to provide for basic services such as electricity, water, sanitation and refuse removal in their budgets. A municipality may only provide for non-core functions (e.g. crèches, sports fields, libraries, museums, health services, etc in the budget if:

- The function is listed in Schedule 4B and 5B of the Constitution
- The function is assigned to municipality in terms of national and provincial legislation
- The municipality has prioritised the provision of basic services and
- It does not jeopardise the financial viability of the municipality

The budget I am tabling here today was prepared in accordance with the prescripts of the Municipal Finance Management Act, (Act 56 of 2003) and complies with Generally Recognized Accounting Practice as applicable to Local Government.

The budget was compiled, taking into account the Macro-economic growth parameters and also addresses the following National key priorities and Provincial priorities including the following:

Building the capacity of local government through the "back to basics" approach

The following underlying factors were also taken into consideration with the compilation of the 2015/2016 budget:

- The current socio economic circumstances of our communities and especially the high rate of unemployment
- External factors having a direct impact on the budget such as the Eskom tariff increase
 of 14.24%, consumer inflation, the wage agreement concluded with organized labour
 which comes to end at 30 June 2015 and the possible impact thereof on wage increases
 as well as other cost factors influencing service delivery.

FOCUS OF THE 2015/2016 BUDGET

- With the 2015/2016 budget, emphasis is placed on the core service delivery obligations assigned to the municipality in the constitution.
- Maintenance of existing infrastructure enjoys preference once again and we are focusing on preventative and scheduled maintenance preceded by proper planning processes.

2015 - TO- 7 A

LAUNIS PACE DE LA LUCIE 10

2015 - TO- 7 A

LAUNIS PACE DE LUCIE 17

 Provision of basic services, improvement of the quality of housing, infrastructure as well as sustainable service delivery.

CAPITAL BUDGET

The capital budget flows from the IDP process and contains information obtained from relevant stakeholders and communities through a public participation process as well as ward committee processes where applicable. The capital budget for the 2015/2016 financial year amounts to R31.450 million with the main focus on the following:

Provision of water: Steytlerville – Erasmuskloof R20.884 million Feasibility study – Wanhoop water R220 thousand Streets Willowmore R1.755 million Streets Steytlerville R1.755 million Sport Fields Baviaans R1.167 million Waste Water Treatment works Rietbron R1.929 million LED projects R389 thousand Rietbron High mast light R175 thousand Upgrade of IT infrastructure R789 thousand Replacement of old water meters Rietbron R1.593 million Lease vehicles R792 thousand (*The above figures are excl VAT)

Capital projects for the 2015/2016 financial year are funded from grants receivable from the National and Provincial Government amounting to R31.450 million. The municipality does not have sufficient funds to fund projects out of own revenue.

OPERATING BUDGET

The operating budget for the 2015/2016 financial year amounts to R78.032 million which represents an increase of 3.7% over the adjustment budget for the 2014/2015 financial year. The maintenance budget for the coming financial year amounts to R2.646 million which represents 3.4% of the total operating expenditure.

A 6.2% across the board general salary increase is budgeted for. The wage agreement with organized labour is coming to end on 30 June 2015. The parties are currently negotiating salary increases.

The total salary expenditure amounts to R26.554 million and represents 34.03% of the total budgeted expenditure. This amount also includes the remuneration applicable to public office bearers.

The major sources of revenue can be summarized as follows:



Sale of Electricity

Assessment Rates

Sale of Water

Sewer fees

Refuse fees

Rates

INDIGENT SUBSIDIES

Provision is made in the operating budget for the subsidizing of the indigent households. The subsidy includes 6000 liters of water, 50 units of electricity as well as a 100% subsidy on the refuse, 100% on assessment rates as well as the sewer tariff applicable to a household. The indigent policy provides for assistance to be given to households with a monthly income of less than twice the government pension.

The total budget for Indigent subsidies amounts to R7.267 million for the 2015/2016 financial year.

Provision is also made for the repair of water leakages at indigent households in the amount of R60 000 for the 2015/2016 financial year.

TARIFFS

It is of essence that the financial viability and sustainability of the municipality is secured and therefore the principle of economic viability and sustainability was applied in the tariff determination for the 2015/2016 financial year. The aim of the tariff determinations are to ensure that all services can be run as a going concern on an independent and sustainable manner.

I find it necessary to point out that the current tariffs are not sufficient to ensure the sustainability of services and we would need to emphasize the implementation of cost reflective tariffs, essential for the economic viability of the municipality in the concurrent financial years. Management has already started with this in the budget of 2015/16. This principle will however have to be phased in over a few years.

The proposed average increase in the main tariff categories for the 2015/2016 financial year is as follows:

Assessment rates - 10%
Sewerage - 15%
Refuse removal - 15%
Water - 15%
Electricity - 15%



The municipality implemented a new valuation roll as from 1 July 2014.

I want to raise the following aspects of caution however

- (a) that we stay competitive in terms of market price
- (b) that we do not find ourselves on an island of high tariffs surrounded by municipalities with lower tariffs

INTEGRATED DEVELOPMENT PLAN (IDP)

The new IDP for the next 5 years is also presented today for approval. We are proud of our IDP which discusses a variety of topics such as the economic welfare of the community of Baviaans, our financial situation as well as our projects that our planned for the next 5 years. The IDP includes a comprehensive project register which indicates both funded and unfunded projects. The IDP and budget is linked with each other and the linkage is illustrated in the budget document. The IDP and budget tries to address service delivery backlogs which needs priority over the next five years. The municipality's strategic objectives and also the national priorities are clearly indicated in the document.

The following projects identified in the IDP has been considered in the budget for 2015/16

0 10	mothing projecto technica in the ter	50011 00110	idolog ili tilo badgot
•	Quarterly newsletter	-	R36 000
•	Branding and marketing	-	R5 290
•	Personnel training	-	R31 740
•	Ward committees	-	R46 928
•	Competency training managers	-	R147 000
•	Financial interns	-	R415 200
•	Libraries	-	R300 000
•	LED - training	-	R26 450
•	Development of training centre		
	Steytlerville	-	R190 000
•	Tourism	-	R217 815
•	Willowmore bulk water Wanhoop		
	Feasibility study	-	R250 000
•	Steytlerville bulk water Erasmuskloo	of -	R23 808 000
•	Electricity prepaid meters	-	R136 000
•	EPWP	-	R1 018 000
•	Upgrading of sports fields	-	R1 330 500
•	Upgrading of sewer network Maner	ıza	
	Square	-	R2 200 000
•	High Mast Light Rietbron	-	R200 000
•	Upgrading of IT system	-	R900 000
•	Replacement of old water meters	-	R1 816 000
•	Vehicles	_	R902 979

3-r_

. .

2015 - 05 - 25

ECVAL SELECTE

As you can see the EPWP funding has been reduced drastically. It is necessary that

- (a) the Technical Department makes a presentation to Council before the end of May 2015 on how these funds will be spent
- (b) that the high number of Sakha Isizwe workers in our midst be used more efficiently.

For this purpose the Municipal Manager and management are urged to pay more attention to the effectiveness of Sakha Isizwe.

The aim must be that the Baviaans Municipality use EPWP and Sakha Isizwe workers to keep towns clean.

SDBIP (SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN)

The top level service delivery and budget implementation plan is attached herewith and is an indication of service delivery targets that is set for the 2015/2016 financial year. Emphasis is placed on sustaining and improving service delivery levels and extending services to all our communities.

ORGANOGRAM

An effective output of personnel which is in line with their salaries is a big concern. It is very difficult to sell salary increases to the public while the latter is aware of the low output of some personnel in certain posts. The was referred back to the HR committee and is now ready for final adoption.

IN CONCLUSION

The budget submitted here today was taken through a process of public participation to obtain input from all role players. Input obtained has been considered and where possible incorporated into the final budget.

Thank you to the CFO and her personnel for the compilation of this budget under difficult circumstances. Furthermore, I would like to express my gratitude to the Community Services department for the compilation of an IDP of high standards.

E LOOCK

MUNISTRALE BESTUURLER

2615 - 161- 2 1

MUNISTRALE BESTUURLER

14

MUNISTRALE BESTUURLER

14

MUNISTRALE BESTUURLER

3v____,

CHAPTER 2

COUNCIL RESOLUTION

- 1. That in terms of section 24 of the Municipal Finance Management Act, 56 of 2003, the Annual budget of the Baviaans Municipality for the financial year 2015/16; and indicative allocations for the two projected outer years 2016/17 and 2017/18; and the multi-year and single year capital appropriations are approved as set-out in the following tables:
 - 1.1. Budgeted Financial Performance (revenue and expenditure by standard classification);
 - 1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote);
 - 1.3. Budgeted Financial Performance (revenue by source and expenditure by type); and
 - 1.4. Multi-year and single year capital appropriations by municipal vote and standard classification and associated funding by source.
- 2. That the financial position, cash flow, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are adopted as set-out in the following tables:
 - 2.1. Budgeted Financial Position;
 - 2.2 Budgeted Cash Flows;
 - 2.3 Cash backed reserves and accumulated surplus reconciliation;
 - 2.4 Asset management; and
 - 2.5 Basic service delivery measurement.
- 3. That in terms of section 24(2)(c)(i) and (ii) of the Municipal Finance Management Act 56 of 2003 and sections 74 and 75A of the Local Government: Municipal Systems Act 32 of 2000 as amended, the tariffs for the supply of water, electricity, waste services, sanitation services and property rates as set out in annexure A, that were used to prepare the estimates of revenue by source, are approved with effect from 1 July 2015.
- 4. That in terms of 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) the tariffs for other services, as set out in Annexure A, that were used in compiling the final budget, are approved with effect from 1 July 2015
- 5. That in terms of section 24(2)(c)(iii) of the Municipal Finance Management Act, 56 of 2003, the measurable performance objectives for capital and operating expenditure by vote for each year of the medium term revenue and expenditure framework as set out in Supporting Table SA7 are approved.
- 6. That free basic services be provided to all registered indigent consumers only as follows:
 - The first 50 units of electricity free of charge
 - The first 6 kiloliters of water free of charge
 - Refuse removal full subsidy of single residential monthly levy and town cleaning levy
 - Sewerage full subsidy of single residential monthly usage and basic service charges
 - Property rates 100% subsidy

15 2015 - 10 - 2 d

- 7. That interest be charged on all debtors accounts outstanding for a period of more than 30 days at the prevailing prime interest rate plus 2% charged by the Municipality's Banker.
- 8. That in terms of the provisions of **Section 75A** of the Municipal Systems Act, 32 of 2000, the notice of the tariff amendments be displayed on notice boards at all municipal offices, libraries, and be advertised in local newspapers.
- 9. That in terms of the provisions of the Municipal Property Rates Act, (Act 6 of 2004) the remissions be granted to property owners in terms of the provisions of the municipal rates policy subject to the conditions contained in said policy
- 10. That the amount due in respect of annual assessment rates for the 2015/2016 be due and payable on or before 30 September 2015.
- 11. That the amount due in respect of monthly Assessment rates and other service, basic and consumption charges, fees and penalties be due and payable on or before the following dates: 15 July 2015, 17 August 2015, 15 September 2015, 15 October 2015, 16 November 2015, 15 December 2015, 15 January 2016, 15 February 2016, 15 March 2016, 15 April 2016, 16 May 2016, 15 June 2016.
- 12. That in terms of section 5 of the Municipal Property Rates Act, 6 of 2004, the amendments to the rates policy as indicated are approved with effect 1 July 2015
- 13. That in terms of the municipal budget and reporting regulations, paragraph 7, the amendments to the budget policies, as indicated, are approved with effect 1 July 2015
- 14. That in terms of section 6 of the Local Government: Municipal Property Rates Act, 2004 the Property Rates by-law be approved with effect 1 July 2015
- 15. That in terms of section 24(2)(c)(iv) of the Municipal Finance Management Act, 56 of 2003, the final IDP for 2015/16 2019/20 be approved.
- 16. That the Service delivery targets be approved
- 17. That Council approves the application for an overdraft facility to the value of R3 million as discussed in the budget document.
- 18. That Council approves the application for finance leases for the acquisition of vehicles as discussed in the budget document
- 19. That the final documents be available for inspection and comments at the following places:

Willowmore Municipal office

Steytlerville Municipal Office

Rietbron Municipal Office

Willowmore, Rietbron, Steytlerville & Baviaanskloof Libraries

Anskloof Libraries

Albument Bong with the state of the s

CHAPTER 3

EXECUTIVE SUMMARY

PREFACE

Baviaans Municipality is a category B Municipality and together with 9 other category B municipalities form the Sarah Baartman District Municipal area.

Baviaans Municipality covers an area of 11 668.52 square kilometers with three urban nodes, namely Willowmore and Steytlerville and Rietbron. Willowmore is the nodal point of the municipality as determined in terms of the Section 12 notice published in terms of the provisions of the municipal structures Act and also serves as administrative hub for the municipality, the district offices of Provincial as well as National Government Departments.

The area is scarcely populated with a population density of 1.68 per km². The Local municipality is situated between 23 and 25 degree longitude and 33 and 34 degree of Southern Latitude and is approximately 1500 meters above sea level.

The well known Baviaanskloof Nature Reserve is situated in the southern portion of the jurisdictional area and also covers approximately 60% of the municipal area. Agriculture, tourism and service industries form the basis of the area's economy.

The budget tabled here today is the MTREF (Medium Term Revenue and Expenditure Framework) for the 2015/2016, 2016/2017 and 2017/2018 financial years as legislatively prescribed.

The following documents were considered in the preparation of the budget:

- National treasury circulars 74 & 75 as well as other prior year circulars giving guidance on budget processes
- The municipal budget and reporting regulations as issued in government gazette 32141 on 17 April 2009

CAPITAL BUDGET

The drafting of the IDP runs concurrent with the 2015/2016 budget process in order to update the Medium Term Expenditure Framework (MTEF). The IDP budget link is summarized in the supporting tables attached hereto.

The Medium Term Expenditure Framework should guide the municipality with regards to its funding requirements in the medium term (3 years). Confirmed capital grant funding for the 2015/2016 financial year amounts to R34.051 Million.

MANUSTRA DE LA SERVICIONA DEL SERVICIONA DE LA SERVICIONA DEL SERVICIONA

Capital investment for the 2016/2017 financial year amounts to R8.585 Million and the 2017/2018 financial year amounts to R8.823 Million. A total of R51.459 Million is thus needed to finance the Medium Term Expenditure Framework. The aforementioned capital requirements are only indicative of the confirmed funding for the MTEF and do not include issues of priority where funding applications are in process and have not yet been confirmed.

From the MTEF it is clear that the council is once again relying on grants and subsidies for the funding of its capital requirements, the main source being MIG and Regional Bulk infrastructure grants.

Main contributing factors to the capital budget for the 2015/2016 financial year are:

Provision of water R22.696 million Roads and storm water R3.511 million R1.930 million Waste Water Treatment Sports fields R1.167 million High Mast light Rietbron R175 thousand LED Projects R389 thousand Upgrade of IT network R789 thousand Replacement of old water meters -R1.593 million Vehicles (lease) R792 thousand

OPERATING BUDGET

The increase in the operating budget amounts to R2.809 mil for the 2015/2016 financial year and represents an increase of 3.7% over the 2014/2015 adjustment budget. Increase in budget can be ascribed to the following:

- Increase in salary expenditure due to the 6.2% across the board increase. The
 agreement with organized labour is coming to end at 30 June 2015. The parties are
 currently in negotiation with regards to salary increases. This represents an increase of
 R2.6 Million over the amount budgeted for 2014/2015.
- An increase of 3.8% over adjustment budget for 2014/15 in maintenance expenditure is budgeted
- An increase of 14.24% in the purchase price of electricity from Eskom.

A summary of the operating budget is attached herewith and includes all operating expenditure necessary for operating the municipality for the 2015/2016 financial year.

The operating budget for the 2016/2017 and 2017/2018 financial years are based on a growth of 5.5% and 5.3% per annum respectively. Where other factors impacting on the budget are known, it has been calculated as such and is included in the budget figures.

EXPENDITURE

The operating expenditure budget for 2015/2016 is R78.032 Million which represents an increase of 3.7% over the adjustment budget for the 2014/2015 financial year.

Salary and related expenditure, excluding remuneration of public office bearers, amounts to R24.696 million or 31.65% of the total expenditure.

An increase of 3.8% in maintenance expenditure is budgeted as an effort to try and increase the levels of repairs and maintenance. The acceptable norm is 6% of total expenditure.

REVENUE

The budgeted revenue (excluding capital grant revenue) for the 2015/2016 financial year amounts to R58.775 million whilst a deficit of R19.257 mil is budgeted for the 2015/2016 financial year, not considering capital grants to be received.

The revenue budget is compiled taking into account a 100% collection rate on debtors, if for any reason this rate is not attained, expenditure would need to be cut back in order to ensure that the municipality does not operate in a deficit.

The 100% collection rate is based on the following considerations:

- Write off of all debt older than 90 days, except government debt, debt of businesses and debt owed by staff and utilization of the current available provision for bad debt to cover this write off
- The continuation of the service level agreement with the current company appointed for debt collection
- The continuation of legal action against default rate payers
- Improved credit control procedures currently in place
- The utilization of the MFIP programme to implement revenue enhancement mechanisms in the municipality
- The implementation of improved flow control water meters in Eskom serviced areas.
- An improved strategy and campaign for indigent registration especially in the Eskom serviced areas.

The municipality should also consider alternative income sources e.g.

- Selling of land not utilized or earmarked for future development
- Selling of redundant assets
- Consideration should be given to the possibility of generating tourism income from the farm Wanhoop once the municipality has obtained this farm – the process of expropriation is already underway



PROVISION FOR IRRECOVERABLE DEBT

No provision is made of irrecoverable debts in the 2015/2016 budget. Please refer to above explanations under Revenue.

REVENUE PER SOURCE

An analysis of the revenue per source for the 2015/2016 financial year is reflected in the attached budget schedules and the main sources are summarized in brief as follows:

Sale of Electricity	R12.637 million
Assessment Rates	R4.893 million
Sale of Water	R4.255 million
Sewer fees	R2.770 million
Refuse fees	R3.183 million
Grants and Subsidies	R28.054 million

TARRIFS

It is important to ensure the financial sustainability and economic viability of the municipality and these principles were therefore applied in the determination of the tariffs for the 2015/2016 financial year. The aim of the tariff determinations are also to ensure that all services can be run independently as a going concern.

In terms of a National treasury guideline, municipalities are eluded to the fact that tariffs should be cost reflective and it should be noted that this principle would need to be applied in this and future budgets. Current tariffs are not cost reflective and serious consideration would need to be given to substantial tariff increases in the subsequent financial years.

ASSESSMENT RATES

In order to enable the municipality to fulfill its constitutional mandate with regards to the rendering of municipal services and the management of its municipal area, an increase of 10% in respect of assessment rate tariffs for all categories are proposed.

The rebates on assessment rates are contained in municipal rates policy and are applicable once again to the 2015/2016 financial year to qualifying ratepayers subject to the conditions as determined by Council.

SEWERAGE

It is proposed that the sewerage tariffs be increased by 15% for both households and businesses. This is necessary to ensure that current service levels are maintained and to

prevent infrastructure falling into disrepair. The increase of 15% will also ensure that the tariffs are more cost reflective and will lead to a more sustainable provision of the service.

ELECTRICITY

The Municipality finds itself in the unfortunate position that it has no option but to filter down the proposed Eskom increase to its consumers. The Eskom increase to the municipality amounts to 14.24%. It should be noted that due to much needed infrastructure cost and maintenance cost the municipality unfortunately has to increase prices with 15%.

50 units of free basic electricity are provided only to indigent consumers in the 2015/2016 financial year.

Maintenance expenditure in respect of the electricity amounts to R470 492 for the 2015/2016 financial year, representing 3.13% of annual electricity sales. The guideline from NERSA is 6% of annual electricity sales. NERSA has requested reasons for not adhering to the requirement. The municipality is unable to comply with this requirement as the electricity function is currently running at a loss to the municipality

The electricity infrastructure needs to be upgraded as the municipality is constantly using in excess of the maximum demand as determined by Eskom and paying penalties to Eskom due to this. Unfortunately the municipality does not have sufficient funds to do this and Eskom is not willing to upgrade their infrastructure on their cost.

The municipality is monitoring electricity losses on a monthly basis and electricity losses is currently only at 9.9% (norm is 10%).

Currently a huge risk factor to the municipality is the announcement of Eskom that they will apply for an additional 10% increase in tariffs. Should this be approved the municipality will have no choice but to filter this through to our consumers and increase electricity tariffs with an additional 10%.

WATER

In terms of National treasury guidelines the water tariffs must be cost reflective and the provision of potable water should carry the highest priority.

The Steytlerville bulk water project will come to completion during this financial year. The impact that this new infrastructure will have on future maintenance cost will have to be considered. The purpose of the project was to supply 15 120 KL per month of potable water to a population of **6 704** people in approximately **1 676** households. In implementing this project the municipality is implementing one of the key priorities of national government – providing potable water to all.

The municipality is trying to adhere to National Treasury's guidelines in ensuring that tariffs are cost reflective. Unfortunately this necessarily goes hand in hand with an above norm increase

2915 -85- 2 i

in tariffs until such time that the bench mark has been reached. In order to comply with this instruction, the water tariffs applicable to the 2015/2016 financial year is said to increase by 15%.

The tariff increase is necessary to ensure the economic viability and sustainability of the water service and to secure the quality of water provision to all communities.

Management has already started with identifying cost components relating to the provision for water and in the 2015/16 these cost have been allocated to the water function. In doing so it was a clear indication that the Baviaans municipality's water tariff is still not cost reflective. The municipality will with the assistance of the Municipal Finance Improvement Project (MFIP) revisit tariffs and with the now identifiable cost use a tariff model to determine what the price per kilolitre should be.

DRINKING WATER QUALITY AND WASTE WATER MANAGEMENT

Baviaans Municipality is a Water Service Authority as well as a Water service Provider. Baviaans Local Municipality manages the provision of drinking water and waste services.

Blue drop rating: score 52.6% (2010)
 Green drop rating: score 13.8% (2011/12)

- Water Safety Plan status: Water Safety Plan currently in use; updated and approved by Council July 2014
- Challenges: Management of drinking water
 - → Operational Monitoring Plan (Raw and treated)
 - → Introduce sampling protocol (many different sources)
 - → Groundwater drawdown and water abstraction from boreholes
 - → Insufficient maintenance (lack of funds / budget)
- · Challenges: Management of waste water
 - → Operational monitoring of inflow and final discharge effluent
 - → Sampling and testing (monitoring) of waste water treatment work's final effluent for compliance
 - → Registration of waste water treatment work and process controllers
 - → Steps taken for training of process controllers to obtain Department of Water and Sanitation registration
 - → Prioritise existing funds (MIG, ACIP, RBIG) to focus mainly on water source development, water and waste water quality management and introducing and developing Operation and Maintenance manual for all treatment plants

2015 -85- 2. h

REFUSE REMOVAL

It is proposed that the refuse tariff increase by 15% for the 2015/2016 financial year. The municipality must in terms of the requirements of GRAP contribute to a provision for the rehabilitation of refuse sites, this contribution has now been included in the budget for 2015/2016. The municipality's landfill sites are not legal and do not have the required licenses. The municipality is in the process of legalizing the sites, but this can only be done through grant funding over the next 3 years. The future maintenance and compliance cost of the land fill sites needs to be considered in arriving at a sustainable tariff.

INDIGENT SUBSIDY

The municipality will once again in the 2015/2016 financial year strive towards sufficient subsidization of indigent households. Provision is made as follows in the operating budget for the subsidizing of the indigent:

Electricity 50 Units Water 6 Kiloliter

Sewerage Full subsidy of the single household tariff Refuse removal Full subsidy of the single household tariff

Assessment rates 100% Subsidy

Provision is made on the budget to subsidize households at a total cost of R7.328 million for the 2015/2016 financial year.

Provision is also made for the repair of water leakages at indigent households in the amount of R60 000 for the 2015/2016 financial year.

FINANCIAL VIABILITY AND SUSTAINABILITY

The Municipality must ensure the financial sustainability of its operations and ensure that it operates as a going concern. The budget currently does not support this principle and a serious effort would be necessary to ensure the reaching of these goals.

The budget for 2015/16 as well as the outer 2 years is unfunded. The municipality is currently not able to table a funded budget mainly due to the following:

- The municipality has creditors outstanding relating to the previous financial year (2014/15)
- Currently the municipality is in a financial position where its current liabilities exceed its
 current assets, which means that it has very poor liquidity. Current liabilities exceed
 current assets with R22 million as at 30 June 2014. This could have a significant impact
 on its ability to timeously service its creditors when they become due and payable.
- The municipality is in the situation where income generation is hampered by the large indigent population it supports in terms of service delivery. This is a cause for concern

MUNICIPAL OF LIVER

BAVIAANS INUNICENSTI

- with regards to the future sustainability of the municipality and may impact on service delivery.
- The municipality needs a cash injection of at least R22 million to ensure a possibility of future funded budgets.

SDBIP (SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN)

The municipality's business and service delivery priorities were reviewed as part of this year's planning and budget process. A top level service delivery and budget implementation plan is included in the budget documentation. The SDBIP is indicative of service delivery targets for the 2015/2016 financial year. Emphasis is placed on the sustaining of current services and further enhancement of service delivery to all communities.

POLICY CHANGES

Management has conducted the required annual review of all budget related policies. The following policies have been reviewed without any changes:

- Tariff policy
- Asset management policy
- Virement policy
- Loans policy

The following policies have been reviewed with changes:

- Rates policy to include adjustments required by Municipal Property Rates Amendment Act which will come into effect on 1 July 2015
- Supply chain management policy to include the provision for "proudly South African campaign"
- Credit control and debt management policy to implement a minimum amount outstanding before disconnection of services; update budget related charges; update deposits to be paid
- Indigent Policy to include provision of subsidies for people earning just above the threshold of 2 x government grant. The provision is at rate of 50% of other services, 50 units electricity and 6 kl of water. This is subjected to budget provision
- Banking and investment policy changes to include arrangements for cash deposits for remote areas without banking facilities.

MUNICIPAL MANAGER

2015 -00- 2.5

ALUMISTER COLLABORS

ESTATEMENT

CHAPTER 4

ANNUAL BUDGET TABLES

Operating budget (Schedules A1, A2, A3 &A4)

The operating revenue budget of Baviaans Municipality amounts to R58.775 Million for 2015/2016 financial year. This represents an increase of R4.313 million (7.9%). The increase is mainly a result of:

- increased tariffs
- Increase in equitable share and other grants

To ensure a credible budget Baviaans Municipality had to increase tariffs in general by 15% except rates. Consideration was given to the fact that Baviaans Municipality has been increasing tariffs marginally for a number of years in the past which resulted in tariffs not being cost reflective. A total review of the tariff structure has started during 2014/15 and will continue in 2015/16 with the assistance of National Treasury through the MFIIP programme. The increase of 15% in all tariffs will lead Baviaans municipality in having a more sustainable budget and ensuring that we will be able to render all services.

NERSA approved a 12.2% tariff increase for municipalities, but the municipality applied for a 15% increase. The municipality is awaiting the outcome thereof.

Please refer to budget assumptions for more detail. (Chapter 9)

Baviaans Municipality's budgeted expenditure for the 2015/2016 MTREF amounts to R78.032 million. This represents an increase of R2.089 million (3.7%)

This increase is mainly a result of increase in:

- Salaries
- Increase in bulk purchases

A 6.2% across the board general salary increase is budgeted for. Salary negotiations with organized labour are still in progress.

Bulk purchases increased by R1.320 million which is a result of the increase in bulk electricity which amounted to 14.24%.

Currently a huge risk factor to the municipality is the announcement of Eskom that they will apply for an additional 10% increase in tariffs. Should this be approved the municipality will have no choice but to filter this through to our consumers and increase electricity tariffs with an additional 10%.

It is worth mentioning that currently there is no allocation for EPWP grant beyond the 2015/16 financial year. The municipality will receive R1 018 000 EPWP grant for 2015/16.

25 25 26 -03 - 2 4 AMERICAN AND SECTION OF THE PARTY OF T

EC107 Baviaans - Table A1 Budget Summary

Description	2011/12	2012/13	2013/14		Current Ye	ar 2014/15		2015/16 Mediun	Term Revenue Framework	& Expenditure
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Financial Performance		ļ								
Properly rates	1,918	3,082	3,429	4,377	4,377	4,377	4,377	4,814	5,296	5,825
Service charges	13,244	15,733	17,481	20,000	19,939	19,939	19,939	22,930	25,223	27,746
Investment revenue	102	112	121	88	110	110	110	121	133	146
Transfers recognised - operational	18,804	26,570	23,181	25,819	27,519	27,519	27,519	28,054	27,647	27,973
Other own revenue	5,118	1,699	2,403	2,161	2,517	2,517	2,517	2.856	2,921	3.201
Total Revenue (excluding capital transfers and contributions)	39,186	47,197	46,615	52,444	54,462	54,462	54,462	58,775	61,220	64,891
Employee costs	18,318	18,550	20,243	22,200	22,090	22,090	22,090	24,696	26,128	27,566
Remuneration of councilors	1,383	1,507	1,669	1,755	1,768	1,768	1,768	1,859	1,961	2,065
Depreciation & asset impairment	14,842	15,516	16,875	15 600	16,000	16,000	16,000	16,000	16,030	16,080
Finance charges	763	1,084	1,091	1,129	1,129	1,129	1,129	1,305	1,377	1,450
Materials and bulk purchases	6,658	7,942	8,475	10,153	9,300	9,300	9,300	10,620	11,204	11,798
Transfers and grants	3,572	5,629	5,386	5,285	6,696	6,696	6,696	7,328	8,116	8,862
Other expenditure	22,915	16,175	18,501	15,573	18,240	18,240	18,240	16,225	15,727	16,536
Total Expenditure	68,452	66,404	72.340	71,695	75.223	75.223	75,223	78.032	80,542	84,357
Surplus/(Deficit)	(29,266)	(19,207)	(25,726)	(19,251)	(20,762)	(20,762)	(20,762)	(19,257)	(19,323)	(19,466)
Transfers recognised - capital	15,886	23,518	38,247	42,540	44,798	44,798	44,798	34,051	8,585	8,823
Contributions recognised - capital & contributed assets		-	-	-	-	-	-	_	-	
Surplus/(Deficit) after capital transfers & contributions	(13,380)	4,311	12,521	23,289	24,036	24,036	24,036	14,793	(10,738)	(10,643)
Share of surplus/ (delicit) of associate	-	-	_		_		_	-	-	-
Surplus/(Deficit) for the year	(13,380)	4,311	12,521	23,289	24,036	24,036	24,036	14,793	(10,738),	(10,643)
Capital expenditure & funds sources										
Capital expenditure	14,988	22,972	35,815	40,687	41,850	41,850	41,850	31,450	7,531	7,739
Transfers recognised - capital	14,723	21,889	35,390	38,818	39,463	39,463	39,463	30,658	7,531	7,739
Public contributions & donations	-	63	_	- 1		-	_	-	_	5
Borrowing	_	733	310	1,720	2,108	2,108	2,108	792	_	2
Internally generated funds	265	286	115	148	278	278	278	_	_	-
Total sources of capital funds	14,988	22,972	35,815	40,687	41,850	41,850	41,850	31,450	7,531	7,739
Financial position										
Total current assets	1,216	3,565	4,634	5,782	5,417	5,417	5,417	2,752	2,928	3,032
Total non current assets	216,881	224,455	243,197	265,914	269,098	269,098	269,098	284,548	276,049	267,708
Total current liabilities	16,712	20,905	26,644	11,030	26,479	26,479	26,479	24,229	26,485	28,927
Total non current liabilities	4,077	4,960	6,511	6,878	9,324	9,324	9,324	9,567	9,725	9,689
Community wealth/Equity	197,306	202,154	214,676	253,788	238,712	238,712	238,712	253,505	242,767	232,124
Cash flows										
Net cash from (used) operating	15,951	22,973	30,838	40,799	42,249	42,249	42,249	34,465	9,067	9,265
Net cash from (used) investing	(14,988)	(22,965)	(35,540)	(40,687)	(41,810)	(41,810)	(41,810)		(7,531)	
Net cash from (used) linancing	(530)	174	4,874	520	242	242	242		(1,196)	
Cash/cash equivalents at the year end	117	299	472	932	1,154	1,154	1,154	675	1,016	1,345
Cash backing/surplus reconciliation		- "								
Cash and investments available	117	299	472	932	1,154	1,154	1,154	675	698	685
Application of cash and investments	14,422	16,854	17,274	4,052	17,731	17,731	17,731	20,499	22,565	24,649
Balance - sumlus (shortfall)	(14,305)	(16,554)		(3,121)	(16,577)	(16,577)			(21,867)	(23,964)
Asset management										
Assetregister summery (WDV)	216,881	224,345	243,188	265,914	269,098	269,098	284,548	284,548	276,049	267,708
Depreciation & asset impairment	14,842	15,516	16,875	15,600	16,000	16,000	16,000		16,030	16,080
Renewal of Existing Assets	-	-	-	7,816	7,628	7,828	7,828		7,134	7,332
Repairs and Maintenance	5,322	3,083	1,953	1,199	2,548	2,548	2,647	2,647	1,532	1,603
Free services								Ì		
Cost of Free Basic Services provided	3,137	4,967	4,792	4,664	5,801	5,801	6,343		7,033	7,671
Revenue cost of free services provided	10,382	12,652	14,139	764	764	764	841	841	925	1,017
Households below minimum service level										
Water:	0	0	0	0	0	0	0	_	0	0
Sanitation/sewerage	1	0	0	0	0	0	0	1	0	0
Energy:	1	1	1	1	1	1	1	1	1	1
Reluse:	2	1	1	1	1	1	1	1	1	1



26

EC107 Baviaans - Table A2 Budgeted Financiai Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2011/12	2012/13	2013/14	Си	rrent Year 2014/	15	2015/16 Mediur	n Term Revenue Framework	& Expenditure
R thousand	1	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
Revenue - Standard	-	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2015/16	+1 2016/17	+2 2017/18
Governance and administration		22,159	16,398	13,637	14,415	16,490	16,490	16,403	17,183	40.000
Executive and council		22,139	732	1,348	1,403	1,403	•			18,080
		21,841	13.415		12,907	,	1,403	1,368	1,430	1,493
Budget and treasury office		318	2.251	12,146 143	105	14,843 244	14,843 244	14,772 263	15,470 283	16,28
Corporate services	i i	857	2,251	824	14,728					30
Community and public safety		607		574	3,588	6,461	6,461	6,184	5,844 4,238	5,90
Community and social services		001	1,147	- 1		3,591	3,591	4,604	,	4,26
Sport and recreation		-	-	-	1,485	2,485	2,485	1,331	1,356	1,39
Public safety		250	250	250	250	250	250	250	250	25
Housing		-	999	•	9,405	135	135	-	-	-
Health			-			-	_		-	
Economic and environmental services		317	11,375	7,878	7,097	8,291	8,291	8,004	4,775	2,98
Planning and development					517	3	3	648	467	48
Road transport		317	11,375	7,878	6,580	8,288	8,288	7,356	4,307	2,49
Environmental protection		-	-	-	-	-	_	- ,	-	-
Trading services		31,415	40,457	62,456	58,289	67,589	67,589	62,110	41,932	46,66
Electricity		8,106	12,345	14,093	14,459	14,526	14,526	15,011	16,453	17,85
Water		6,819	17,813	38,249	29,985	41,402	41,402	33,704	11,996	12,48
Waste water management		16,490	8,199	5,237	6,039	6,585	6,585	7,823	6,113	6,42
Waste management		-	2,100	4,877	7,805	5,076	5,076	5,571	7,371	9,90
Other	4	323	89	66	455	429	429	125	71	7
Total Revenue - Standard	2	55,071	70,715	84,862	94,984	99,259	99,259	92,825	69,805	73,71
Expenditure - Standard		1		j						
Governance and administration		41,273	39,462	38,747	34,235	37,099	37,099	19,925	20,995	22,13
Executive and council		2.846	3,793	3,373	3,506	3,591	3.591	3.793	3.977	4,16
Budget and treasury office		33,181	31,514	30,554	25,419	27,917	27,917	10,140	10,689	11,29
Corporate services		5,245	4,156	4,820	5,309	5.591	5.591	5.991	6.330	6.67
Community and public safety		3,220	2,831	2,924	3,173	3,100	3,100	4,188	4,410	4,63
Community and social services		3,182	2,459	2,425	2.554	2,624	2,624	3,560	3,747	3.93
Sport and recreation		38	_ 1	-	6	5	5	15	16	"1
Public safety		ا ا	372	498	612	470	470	613	648	68
Housing			_	_			-	-	_	
Health	1	.	_	_	_	_	_	_	_	
Economic and environmental services	1	8,290	7,421	9,303	9,613	9.307	9,307	17,155	15,416	16.86
Planning and development		_	- 1	-,	992	957	957	1,227	1,121	1,18
Road transport		8,290	7,421	9,303	8,621	8,350	8,350	15,928	15,295	15,68
Environmental protection		0,250	-,	3,000	0,021	5,550	5,550	13,320	10,233	15,00
Trading services		15,521	15,936	20,757	23,541	24,681	24,681	35,839	37,797	39,74
Electricity		8,949	9,979	11,544	12,446	12,097	12,097	15,140	16.042	16,99
Waler		4,299	3,203	4,441	4,689	5,591	5,591	10,551	10,042	11,37
Waste water management		2,164	1,507	1,508	2,890	3,224	3,224	5,869	6.204	6,44
Waste management		108	1,307	3,264	3,517	3,769	3,224	4,278	4,598	4,93
Other	4	148	755	509	1,134	1,036	1,036	926	924	4,93
Total Expenditure - Standard	3	68,452	66,404	72,340	71,695	75.223	75.223	78,032	80,542	84,35



EC107 Baviaans - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2011/12	2012/13	2013/14	Cu	arrent Year 2014/	15	2015/16 Mediu	n Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue by Vote	1									
Vote 1 - Executive & Council		- i	732	1,348	1,403	1,403	1,403	1,368	1,430	1,493
Vote 2 - Corporate Services	ļ	318	2,251	143	105	244	244	263	283	30
Vote 3 - Budget & Treasury Office		21,841	13,415	12,146	12,907	14,843	14,843	14,772	15,470	16,28
Vote 4 - Technical Services		31,093	52,136	68,912	72,839	74,518	74,518	67,834	44,451	47,20
Vote 5 - Community Services		1,820	2,181	2,312	7,730	8,251	8,251	8,589	8,171	8,42
Vote 6 - [NAME OF VOTE 6]		-	- 1	-	-	-	_	_	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	_	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		_	_	-	-	-	_	_	_	_
Vote 9 - [NAME OF VOTE 9]		-	-	_	_	_	_	_	_	_
Vote 10 - [NAME OF VOTE 10]		-	_	_ i	-	-	_	-	_	-
Vote 11 - [NAME OF VOTE 11]		-	_	_	_	- :	_	_	_	
Vote 12 - INAME OF VOTE 12		_	_	_	_			_	_	_
Vote 13 - [NAME OF VOTE 13]		_		_	_	_	_	_	_	_
Vote 14 - INAME OF VOTE 14	ļ	_	_	_	_	_	_	_	_	_
Vote 15 - [NAME OF VOTE 15]			-	_	_	_	_	_	_ `	-
Total Revenue by Vote	2	55,071	70,715	84,862	94,984	99,259	99,259	92,825	69,805	73,71
Expenditure by Vote to be appropriated	1									
Vote 1 - Executive & Council		2,846	3,793	3,373	3,506	3,591	3,591	3,793	3,977	4,16
Vote 2 - Corporate Services		5 245	4,156	4,820	5 309	5,591	5,591	5,991	6.330	6,67
Vote 3 - Budget & Treasury Office		33,181	31,514	30,554	25,419	27,917	27,917	10,140	10,689	11,29
Vote 4 - Technical Services		23,726	22,916	29,307	31,961	32,543	32,543	50,946	52,225	54,51
Vote 5 - Community Services		3,453	4,026	4,286	5,500	5,581	5,581	7,162	7,322	7.70
Vote 6 - [NAME OF VOTE 6]		-	-	_	_	_	_	_	_	
Vote 7 - [NAME OF VOTE 7]		_	_	_	_	l -	_	_	_	
Vote 8 - [NAME OF VOTE 8]	- 1	_	_	_	_	_	_	_	_	
Vote 9 - [NAME OF VOTE 9]	İ	_	_	_	_	_	_	_	_	
Vote 10 - [NAME OF VOTE 10]		_	_	_	_	_	_	_	_	١.
Vote 11 - [NAME OF VOTE 11]		_	_	_	_		_	_		
Vote 12 - [NAME OF VOTE 12]		_	_	_	_	_	_	_	_	
Vote 13 - [NAME OF VOTE 13]		_	_	_		_	_	_		
Vote 14 - INAME OF VOTE 14]			_]	[-			[
Vote 15 - [NAME OF VOTE 15]							_	_	_	
otal Expenditure by Vote	2	68,452	66,404	72,340	71,695	75,223	75,223	78,032	80,542	84,3
iurplus/(Deficit) for the year	2	(13,380)	4,311	12,521	23,289	24,036	24,036	14,793	(10,738)	



- 32 m______

EC107 Baviaans - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2011/12	2012/13	2013/14		Current Ye	ar 2014/15		2015/16 Medius	n Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue By Source			Ì								
Property rates	2	1,918	3,082	3,429	4,377	4,377	4,377	4,377	4,814	5,296	5,825
Property rates - penalties & collection charges											
Service charges - electricity revenue	2	7,761	8.897	9,819	11,091	10,989	10,989	10,989	12,637	13,901	15,291
Service charges - water revenue	2	2,726	2,947	3,382	3,884	3,773	3,773	3,773	4,339	4,773	5,250
Service charges - sanitation revenue	2	2,757	1,758	2.123	2,257	2,409	2,409	2,409	2,770	3,047	3,352
Service charges - refuse revenue	2		2,132	2.156	2,768	2,768	2,768	2,768	3,183	3,502	3,852
Service charges - other		_	2,102	2,130	2,00	-	2,700	2,100	0,100	300,0	3,032
Rental of facilities and equipment		59	116	46	43	179	179	179	253	272	294
-17											
Interest earned - external investments		102	112	121	88	110	110	110	121	133	146
Interest earned - outstanding debtors		312	368	460	373	482	482	492	530	583	641
Dividends received		-				-	-	-			
Fnes		13	4	9	10	2	2	2	2	2	2
Licences and permits		461		625	644	756	756	756	832	915	1,007
Agency services			648	764	782	687	687	687	756	831	914
Transfers recognised - operational		18,804	26,570	23,181	25,819	27,519	27,519	27,519	28,054	27,647	27,973
Oher revenue	2	4,273	556	347	310	311	311	311	484	317	343
Gains on disposal of PPE			7	152		100	100	100			
Total Revenue (excluding capital transfers and		39,186	47,197	46,615	52,444	54,462	54,462	54,462	58,775	61,220	64,891
contributions)		27546-28	55.00 (05)	200 700							
Expenditure By Type											
Employee related costs	2	18,318	18,550	20,243	22,200	22,090	22,090	22,090	24,696	26,128	27,566
Remuneration of councillors		1,383	1,507	1,669	1,755	1,768	1,768	1,768	1,859	1,961	2,065
Debt impairment	3	3,790	1,371	1,744	-	1,200	1,200	1,200			
Depreciation & asset impairment	2	14,842	15,516	16,875	15,600	16,000	16,000	16,000	16,000	16,030	16,080
Finance charges		763	1,084	1,091	1,129	1,129	1,129	1,129	1,305	1,377	1,450
Bulk purchases	2	6,658	7,942	8,475	10,153	9,300	9,300	9,300	10,620	11,204	11,798
Other materials Contracted services	8										
Transfers and grants		3,572	5,629	5,386	5,285	6,696	6,696	6,696	7,328	e, 116	8,862
Oher expendiure	4,5	19,125	14,804	16,768	15,573	17,040	17,040	17,040	16,225	15,727	16,536
Loss on disposal of PPE	7,3	13,120	0	89	0,010	11,040	17,040	11,040	10,223	13,121	10,01
Total Expenditure		68,452	56,404	72,340	71,695	75,223	75,223	75,223	78,032	80,542	84,357
Surplus/(Deficit)		(29,266)	(19,207)	(25,726)							
Transfers recognised - capital		15,886	23,518	38,247	(19,251) 42,540	(20,762) 44,798	(20,762) 44,798	(20,762) 44,798	(19,257) 34,051	(19,323) 8,585	(19,466) 8,823
Contributions recognised - capital	6	13,000	23,310	30,241	42,340	44,130	44,170	44,130	34,031	0,303	0,023
Contributed assets	ľ										
Surplus/(Deficit) after capital transfers &		(13,380)	4,311	12,521	23,289	24,036	24,036	24,036	14,793	(10,738)	(10,643
contributions			,								
Taxation											
Surplus/(Deficit) after taxation		(13,380)	4,311	12,521	23,289	24,036	24,036	24,036	14,793	(10,738)	(10,643
Atributable to minorities											
Surplus/(Deficit) attributable to municipality		(13,380)	4,311	12,521	23,289	24,036	24,036	24,036	14,793	(10,738)	(10,643
Share of surplus/ (defoit) of associate	7		4,311	12,521		24,036	24,036				

Jogn_

29

Capital budget (Schedule A5)

The capital budget of the municipality amounts to R31.450 Million. This indicates a decrease of R10.399 Million (24.84%) which is mainly a result of:

- Decrease in DTI funded projects (R2.327 million)
- Decrease in MIG funded projects (R857 thousand)
- Decrease in RBIG funded projects (R7.213 million)
- Decrease in own funded projects (R278 thousand)
- Decrease in loan funded projects (R1.316 million)
- Increase in MSIG funded projects (R789 thousand)
- Increase in DWA (ACIP) funded projects (R1.593 million)

The main projects that are funded in the capital budget are:

- Streets & Storm water Willowmore R2 001 250
- Streets & Storm water Steytlerville R2 001 250
- Waste water treatment works Rietbron R2 200 000
- Upgrading of Sports fields R1 330 500
- Steytlerville water Erasmuskloof R23 808 000
- High mast light Rietbron R200 000
- LED projects R443 500
- IT infrastructure upgrade R900 000
- Lease vehicles R902 979
- Replacement of old water meters Rietbron R1 816 000

Amounts shown are total project values for 2015/16 including VAT. The budget is based on a total amount of R31.450 mil excl VAT.

These projects are funded by the Municipal Infrastructure Grant, Regional bulk infrastructure grant and Municipal Systems Improvement Grant, Department of Water Affairs (ACIP) and finance leases.



33.1<u>.</u>

EC107 Baviaans - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

EC107 Baviaans - Table A5 Budgeted Ca	apita	i Expenditur	e by vote, st	andard class	sification and	d funding			1		
Vote Description	Ref	2011/12	2012/13	2013/14		Current Ye	ar 2014/15		2015/16 Medius	n Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Capital expenditure - Vote Multi-year expenditure to be appropriated	2	i									
Vote 1 - Executive & Council		_		_	_	_	_	_	12		
Vote 2 - Corporate Services		_		_ [_	_	_	-	0	_	2
Vote 3 - Budget & Treasury Office		_	-	-	-	_	_	-	-		-
Vota 4 - Technical Services		- [-	-	-	-	-	-		-	-
Vote 5 - Community Services		-	-	-	-	-	-	-			_
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	- 5		5
Vote 9 - [NAME OF VOTE 9] Vote 10 - [NAME OF VOTE 10]						-		-		-	
Vote 11 - [NAME OF VOTE 11]		_ [- [_	_		
Vote 12 - [NAME OF VOTE 12]			_	_ [_		- 1	_	2	12	3
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	_	-	-		-	
Vote 14 - [NAME OF VOTE 14]			_	-	-	-	-	_		-	2
Vote 15 - [NAME OF VOTE 15]	il					-	_	_		323	20
Capital multi-year expenditure sub-total	7	-	-	-	- 1	-	-	-	-	-	-
Single-year expenditure to be appropriated	2			111							
Vote 1 - Executive & Council		17	51	313	1,720	2,108	2,108	2,108	792	-	₩.
Vota 2 - Corporate Services		36	21	-	-	23	23	23	2	-	=
Vote 3 - Budget & Treasury Office		61	59	23	11	109	109	109	789	-	-
Vote 4 - Technical Services		14,675	22,643	35,174	37,220	37,419	37,419	37,419	28,313	5,945	6,110
Vote 5 - Community Services		199	197	305	1,738	2,190	2,190	2,190	1,556	1,585	1,629
Vote 6 - [NAME OF VOTE 6] Vote 7 - [NAME OF VOTE 7]				-		-	-	-			78
Vota 8 - [NAME OF VOTE 8]								_	-		_
Vols 9 - [NAME OF VOTE 9]		_			_		_ [_	2		
Vote 10 - [NAME OF VOTE 10]	1	i - I	-	_	<i>-</i> l	_	.	_	_		_
Vota 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	_	-	-	2
Vote 12 - [NAME OF VOTE 12]		- 1	-	-		-	-	-	~	- 2	2
Vota 13 - [NAME OF VOTE 13]		- 1	-	-	1	-	-	-			-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	- 8
Vote 15 - [NAME OF VOTE 15]			-		-	-	-	_			-
Capital single-year expenditure sub-total Total Capital Expenditure - Vote	-	14,988	22,972	35,815 35,815	40,687 40,687	41,850 41,850	41,850 41,850	41,850 41,850	31,450 31,450	7,531 7,531	7,739 7,739
	\vdash	14,560		33,013	40,001	41,000	41,050	41,030	31,430	1,001	7,133
Capital Expenditure - Standard			400		4 704					_	
Governance and administration Executive and council		114	132 : 51	336 313	1,731 1,720	2,240 2,108	2,240	2,240 2,108	1,582 792	-	
Budget and treasury office		61	59	23	11	109	109	109	769		
Corporate services		36	21	-		23	23	23	100		
Community and public safety		199	197	305	11,141	2,190	2,190	2,190	1,556	1,585	1,629
Community and social services		199	197	305	433	10	10	10	389	396	407
Sport and recreation				-	1,302	2,180	2,180	2,180	1,167	1,189	1,222
Public safety						-	-	-			
Housing				-	9,405	-	-	-			
Heath		F 300	0.500	4 500	0.000	-	-	4 800	0.744	4 804	
Economic and environmental services Planning and development		5,799	8,582 789	4,566	2,820	4,286	4,285	4,286	3,511	1,754	-
Road transport		5 799	7,792	4,568	2,820	4.288	4.286	4,286	3,511	1.754	
Environmental protection		0.03	111.84	7,500	Uau,a	4,200	7,200	4,200	1,211	1,134	
Trading services		8,676	14,051	30,608	24,995	33,134	33,134	33,134	24,802	4,191	6,110
Electricity			425	353	1,190	1,328	1,328	1,328	175		
Water		6,057	10,619	29,660	20,375	30,425	30,425	30 425	22,696	3,047	3,055
Waste water management		1,130	3,018	326	974	1,319	1,319	1,319	1,930		
Waste management		1,689	0	269	2,456	62	62	62		1,144	3,055
Other Total Capital Expenditure - Standard	3	14,988	22,972	35,815	40,687	41,850	44 850	44 850	34 450	7 504	2 744
	۲	14,306	22,312	33,813	40,047	41,030	41,850	41,850	31,450	7,531	7,739
Funded by:											
National Government		12,986	17,777	19,038	26 582	37,137	37,137	37,137	29,065	7,531	7,739
Provincial Government		4 727	4,113	16,354	12,236	2,327	2.327	2.327	1,593		
District Municipality Other transfers and grants		1,737									
Transfers recognised - capital	4	14,723	21,889	35,390	38,818	39,463	39,463	39,463	30,658	7,531	7,739
Public contributions & donations	5		63	-41444	20,010	-01400		-	20,000	1,001	1,133
Borrowing	6	_	733	310	1,720	2,108	2,108	2,108	792		
Internally generated funds	_	265	286	115	148	278	278	278			==1
Total Capital Funding	7	14,988	22.972	35,815	40,687	41,850	41,850	41,850	31,450	7,531	7,739

_31

Budgeted Financial position (Schedule A6)

Current assets are assets that can be converted in cash within 12 months and mainly consist of cash in the bank, investments and debtors.

The budget is based on 100% collection rate based on the following reasons: :

- Write off of all debt older than 90 days, except government debt, debt of businesses and debt owed by staff and utilization of the current available provision for bad debt to cover this write off. The write off to be done before June 2014
- The continuation of the service level agreement with the current company appointed for debt collection
- The continuation of legal action against default rate payers
- Improved credit control procedures currently in place
- The utilization of the MFIP programme to implement revenue enhancement mechanisms in the municipality
- The implementation of improved flow control water meters in Eskom serviced areas.
- An improved strategy and campaign for indigent registration especially in the Eskom serviced areas.

The municipality should also consider alternative income sources e.g.

- Selling of land not utilized or earmarked for future development
- Selling of redundant assets
- Consideration should be given to the possibility of generating tourism income from the farm Wanhoop once the municipality has obtained this farm – the process of expropriation is already underway

For the reasons above it is anticipated that no additional contribution to provision for bad debt will be required.

Non-current Assets are assets that has a lifespan of longer than 12 months and mainly consist of fixed assets e.g. infrastructure and moveable assets.

The process of unbundling of assets has been completed and depreciation charges could be calculated on baseline information available from the previous financial year.

Non-current provisions consist of provision for rehabilitation of landfill sites to the value of R1.180 million, post retirement benefits to the value of R2.458 million and long service benefits of R1.923 million

Current provisions consist of provision for bonuses to the value of R646 thousand

It is anticipated that the year will end with a positive bank balance of R675 thousand whilst nett debtors will decrease to R1.360 million

Of concern is Baviaans' liquidity. Trade creditors are more than debtors by R21.171 million.

This has also been mentioned in the audit report of 2013/14.

32 r

MUNICIPALE COM 32 DER

2815 -06: 2 3

MUNICIPAL MANIACEP

EC107 Baviaans - Table A6 Budgeted Financial Position

Description	Ref	2011/12	2012/13	2013/14		Current Ye	ar 2014/15		2015/16 Mediur	n Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
ASSETS											
Current assets											
Cash		110	292	462	932	1,094	1,094	1,094	675	698	685
Call investment deposits	11	7	7	10	-	60	60	60	-	-	-
Consumer debtors	1	352	767	1,405	3,600	2,878	2,878	2,878	1,360	1,469	1,586
Other debtors		728	2,450	2,747	1,200	1,200	1,200	1,290	708	750	750
Current portion of long-term receivables		*		7.							
Inventory	2	19	48	9	50	165	185	185	9	11	11
Total current assets		1,216	3,565	4,634	5,782	5,417	5,417	5,417	2,752	2,928	3,032
Non current assets											
Long-term receivables		-		-							
Investments											
Investment property		39,784	39,701	38.374	39.581	38,434	38,434	38,434	38,434	38,434	38,434
Investment in Associate		-	To Walter	-	-						
Property, plant and equipment	3	177,038	184,645	204,814	226.333	230,664	230,664	230,664	246,114	237,615	229,274
Agricultural		-		-							
Biological		-		-							
Intangible		59	0	0					0	0	0
Other non-current assets		(_)	110	9					_	_	_
Total non current assets		216,881	224,455	243,197	265,914	269,098	269,098	269,098	284,548	276,049	267,708
TOTAL ASSETS		218,096	228,020	247,831	271,696	274,514	274,514	274,514	287,301	278,977	270,740
LIABILITIES											
Current liabilities											
Bank overdrait	1 1	20	-	-							
Borrowing	4	567	543	5,059	950	3,902	3,902	3,902	660	660	860
Consumer deposits		145	146	150	146	388	388	388	392	396	400
Trade and other payables	4	15,477	19 639	20,864	8.767	21,023	21,023	21.023	22,531	24,745	26,945
Provisions		523	578	570	1,167	1.167	1.167	1,167	646	684	722
Total current liabilities		16,712	20,905	26,644	11,030	26,479	26,479	26,479	24,229	26,485	28,927
Non current liabilities					7,11						
Borrowing Borrowing		762	960	1,317	2,800	3,684	7504	3 604	4000	2,002	1 504
Provisions		3,314	4,001	5,194	4,078	5,640	3,684 5,640	3,684 5,640	4,005 5,562	3,863 5,862	3,527
Total non current liabilities		4,977	4,960	6,511	6,878	9,324	9,324	9,324	9,567	9,725	6,162 9,689
TOTAL LIABILITIES		20,789	25.866	33,155	17,907	35,803	35,803	35,803	33,796	36,210	38,616
NET ASSETS	5	197,368	202,154	214,676	253,788	238,712	238,712	238,712	253,505	242,767	232,124
COMMUNITY WEALTH/EQUITY			_								
Accumulated Surplus/(Deficit)		197,308	202,154	214.676	253,788	238,712	238,712	238,712	253,505	242,767	232,124
Reserves	4	-		-	-	+	_	-	_	-	
Minoriles' interests				-							
TOTAL COMMUNITY WEALTH/EQUITY	5	197,308	202,154	214,676	253,788	238,712	238,712	238,712	253,505	242,767	232,124



3 n_

Cash Flow (Schedule A7)

It is anticipated that the cash balance will end on a positive R675 thousand at the end of the financial year.

Cash out flows with regards to Capital additions will amount to R31.450 Million, whilst payments to suppliers will amount to R57.055 million.

Payments from debtors for services rendered will amount to R27.745 million. As can be seen from the cash flow, the municipality is heavily reliant on grant funding. Cash from grant funding will amount to R62.104 Million for 2015/16 financial year.

Cash receipts are based on 100% collection rate.



EC107 Baylaans - Table A7 Budgeted Cash Flows

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates, penalties & collection charges		1,592	2,581	2,764	3,501	3,501	3,501	3,501	4,814	5,296	5,825
Service charges		18,223	13,848	15,466	22,568	18,078	18,078	18,078	22,930	25,223	27,746
Other revenue			1,324	1,791					2,326	2,338	2,560
Government - operating	1	18,604	26,570	23,181	25,819	27,149	27,149	27,149	28,054	27,647	27,973
Government - capital	1	15,886	23,518	38,247	42,540	44,798	44,798	44,798	34,051	8.585	8,823
Interest		414	480	580	461	592	592	592	651	716	788
Dividends									_	-	
Payments											
Suppliers and employees		(38,204)	(44,264)	(50,362)	(52,962)	(50,739)	(50,739)	(50,739)	(57,055)	(59,361)	(62,999)
Finance charges		(763)	(1,084)	(829)	, ,	(1,129)	(1,129)	(1,129)		(1.377)	(1.450)
Transfers and Grants	1	1 0	34705	_		· ·	111	1.57	, , , , , , , , , , , , , , , , , , ,	13/23	1,000
NET CASH FROM/(USED) OPERATING ACTIVITIES		15,951	22,973	30,838	40,799	42,249	42,249	42,249	34,465	9,067	9,265
CASH FLOWS FROM INVESTING ACTIVITIES						1392					
Receipts											
Proceeds on disposal of PPE			7	502		100	100	100			11943
Decrease (Increase) in non-current debtors				_					-		
Decrease (increase) other non-current receivables				_					- 2	_	-
Decrease (increase) in non-current investments				2		(60)	(60)	(60)	_	_	-
Payments				355		(00)	(00)	(00)	H 💮	320	
Capital assets		(14,988)	(22,972)	(36,041)	(40.687)	(41,850)	(41,850)	(41,850)	(31,450)	(7,531)	(7,739)
NET CASH FROM/(USED) I NVESTING ACTIVITIES		(14,988)	(22,945)	(35,540)	(40,687)	(41,810)	(41,810)	(41,810)	(31,450)	(7,531)	(7,739)
CASH FLOWS FROM FINANCING ACTIVITIES	Г										
Receipts											
Short term loans								-	_		712
Borrowing long term/retnancing				5,132	1,720	2.113	2,113	2,113	903	_	
Increase (decrease) in consumer deposits				0,100	1,720	242	242	242	J	4	
Payments						272	272	242	,		1
Repayment of borrowing	1	(530)	174	(258)	(1,290)	(2,113)	(2,113)	(2,113)	(4,400)	(1,200)	(1,200)
NET CASH FROM/(USED) FINANCING ACTIVITIES	\vdash	(530)	174	4,874	520	242	242	242	(3,493)	(1,196)	(1,196
NET INCREASE/(DECREASE) IN CASH HELD	\vdash	434	182	172	532	682	682	682	(479)	340	330
` '	١,								1 '		
Cash/cash equivalents at the year begin	2 2	(316)	117	299	299	472	472	472	1,154	675	1,016
Cash/cash equivalents at the year end:	14	117	299	472	932	1,154	1,154	1,154	675	1,016	1,34



Cash backed reserves/accumulated surplus recon (Table A8 & SA10)

Table A8 indicates that Baviaans will have a shortfall with regards to working capital of R19.823 million.

This is a contributing factor to the indication that the budget is unfunded. It should however be noted that this is a problem that comes from prior years and cannot be addressed within one year. A cash injection of at least R19.823 million is needed to assist Baviaans in getting out of this situation.

Table SA10 is an indicator of whether the budget is funded. A funded budget is a requirement of the MFMA and budget regulations.

Table SA10 reflects that the current budget is not funded. There could be various reasons as to why a budget might reflect as not being funded. One of which could be that the municipality does not have cash backed investments to assist with the shortfall in a particular year.

The reasons for the budget of Baviaans not being funded could be analyzed as follow;

- The calculation for funding refers to the shortfall on working capital. There is currently a
 shortfall of R19.823 million on working capital due to the fact that debtors are less than
 trade creditors. This means that should Baviaans be able to liquidate their debtors
 immediately it will not be enough to pay all the creditors. This raises doubt on the
 sustainability of Baviaans municipality and whether we will be able to meet our
 mandatory services.
- The shortfall in working capital is due to the fact that Baviaans continuously have creditors at year end which could not be paid during the year.

DUNCE PAULE TO THE PROPERTY AND THE PAULE TO
3-1___

EC107 Baviaans - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Rei	2011/12	2012/13	2013/14		Current Ye	ar 2014/15		2015/16 Medium Term Revenue & Expend Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Cash and investments available	$\dashv \dashv$	O 21 COMIC	Oligonic	Catconia	bauget	Dudger	1 biccess	outcome	201310	11201011	12 2011/10
Cash/cash equivalents at the year end	1	117	299	472	932	1,154	1,154	1,154	675	1,016	1,345
Other current investments > 90 days		0	-	(0)	0	(0)	100	(0)	(0)	(317)	1,57
Non ourrent assets - Investments	1	-	-	-	-	- '	-	-	-	_ `- '	_ `_ ′
Cash and investments available:		117	299	472	932	1,154	1,154	1,154	675	698	685
Application of cash and investments											
Unspent conditional transfers		251	4,563	600	_	759	759	759	699	_	_
Unspent borrowing			-	-					_	-	
Statutory requirements	2										
Other working capital requirements	3	14,171	12,291	16,674	4,052	16,972	16,972	16,972	19,800	22,565	24,649
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		14,422	16,854	17,274	4,052	17,731	17,731	17,731	20,499	22,565	24,649
Surplus(shortfall)		(14,305)	(16,554)	(16,802)	[3,121)	[16,577]	[16,577]	[16,577]	(19,823)	(21,867)	[23,964)

High Level Outcome of Funding Compliance											
Total Operating Revenue		39,186	47,197	46,615	52,444	54,462	54,462	54,462	58,775	61,220	64,891
Total Operating Expenditure		68,452	66,404	72,340	71,695	75,223	75,223	75,223	78,032	80,542	84,357
Surplus/(Deficit) Budgeted Operating Statement		(29,266)	(19,207)	(25,726)	(19,251)	(20,762)	(20,762)	(20,762)	(19,257)	(19,323)	(19,466)
Surplus/(Deficit) Considering Reserves and Cash Backing		(14,305)	(16,554)	(16,802)	(3,121)	(16,577)	(16,577)	(16,577)	(19,823)	(21,867)	(23,964)
MTREF Funded (1) / Unfunded (0)	15	0	0	0	0	0	0	0	0	0	0
MTREF Funded ✓ Unfunded ×	15	x	x	×	×	×	x	×	×	×	×
			V-281				111	1777		100	



/3~~

Asset management (table A9)

Capital expenditure is anticipated to decrease with R10.399 Million in 2015/16 financial year. This indicates a decrease of 24.85%. The decrease in capital acquisition is due to a decrease in DTI funds, decrease in MIG, decrease in RBIG and decrease in own funded projects.

An amount of R2 647 million has been allocated to repairs and maintenance. Repairs and maintenance will be spent according to the following categories of assets:

Infrastructure – Road & transport – R175 thousand
 Infrastructure – Electricity – R311 thousand
 Infrastructure – Water – R205 thousand
 Infrastructure – Sanitation – R95 thousand

Infrastructure – Other - RNil

Community & other assets
 Other assets
 R37 thousand
 R1823 thousand

Depreciation is anticipated to be R16 000 000 for 2015/16 financial year.

The capital expenditure is divided as follows: Renewal of existing assets as % to total capital – 29.2% Renewal of existing assets as % of depreciation – 57.6%



EC107 Baviaans - Table A9 Asset Management

Description	Ref	2011/12	2012/13	2013/14	Cu	iment Year 2014/	15	2015/16 Mediu	n Term Revenue Framework	& Expenditure
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
CAPITAL EXPENDITURE		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2015/16	+1 2016/17	+2 2017/18
	1.	44 800	99 020	25 845	20.674	24 024	04.004	00.044		400
Total New Assets	1	14,988	22,972	35,815	32,871	34,021	34,021	22,238	396	407
Infrastructure - Road transport		5,799	7,792	4,480	700	4 220	4 200	477	-	-
Infrastructure - Electricity Infrastructure - Water		0.057	425	353	789	1,328	1,328	175	-	-
Infrastructure - Vraier		6,057 1,130	10,619 3,018	29,660 326	20,375	30,425	30,425	20,884	-	-
Infrastructure - Other		1,130	3,010	269	9,405	-	-	-	-	-
Infrastructure		12,990	21,854	35,088	30,569	31,753	31,753	21,060	-	-
Соптиніу		17,330	21,009	245		31,103	31,733	389	396	407
Heritage assets			-	240	-	-	-	203	390	407
Investment properties			- 50			- [-	-	-	_
Other assets	6	1,999	1,068	- 482	- 2,302	2,269	2,269	- 789	-	_
Agricultural Assets	٥	1,333	1,000	402	2,302	2,209	2,209	103	-	-
Biological assets		_ [_ [-	_ [_	_	_	•	_
Intangibles		_ [-	-		_	_	_		_
•			-	-		_		-		
Total Renewal of Existing Assets	2	-	-		7,816	7,828	7,828	9,212	7,134	7,332
Infrastructure - Road transport		-	- }	-	2,820	4,268	4,268	3,511	1,754	-
Infrastructure - Electricity		- 1	-	-	263	-	-	-	-	-
Infrastructure - Water		-	-	-	-	-	-	1,812	3,047	3,055
Infrastructure - Sanitation		-	-	-	974	1,319	1,319	1,930	-	-
Infrastructure - Other			-		2,456	62	62	-	1,144	3,055
Infrastructure		-	-	-	6,513	5,649	5,649	7,253	5,945	6,110
Community		-	-	-	1,302	2,180	2,180	1,167	1,189	1,222
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	*	-
Other assets	6	-	-	-	-	-	-	792	-	_
Agricultural Assets	+	-	-	-	-	-	-	-	Ψ.	-
Biological assets		-	-	-	-	-	_	-	φ.	-
Intangibles				-	_	-	_	-	2	2
Total Capital Expenditure	4									
Infrastructure - Road transport	'	5,799	7,792	4,480	2,820	4,268	4,268	3,511	1,754	2
Infrastructure - Electricity		0,100	425	353	1,053	1,328	1,328	175	1,104	
Infrastructure - Water		6,057	10,619	29,660	20,375	30,425	30,425	22,696	3,047	3,055
Infrastructure - Sanitation		1,130	3,018	326	974	1,319	1,319	1,930	170,0	3,00
Infrastructure - Other		Ι,100	0,010	269	11,861	62	62	1,500	1,144	3,055
Infastructure		12,990	21,854	35,088	37,082	37,401	37,401	28,313	5,945	6,110
Community		- 12000	=	245	1,302	2,180	2,180	1,556	1,585	1,629
Heritage assets		_	_		1,502	2,100	4,100	1,000	1,003	1,023
Investment properties			50	_	_		_			_
Other assets		1,999	1,068	482	2,302	2,269	2,269	1,582	2	_
Agricultural Assets		1,000	1,000	702	2,502	2,203	2,203	1,302		_
Biological assets		_	_	_	_		_			
Intangibles		_	_	_	_		- 111.2		ै	
TOTAL CAPITAL EXPENDITURE - Asset class	2	14,988	22,972	35,815	40,687	41,850	41,850	31,450	7,531	7,73

39

13m

Au.J 7607 7 1

MENUTURA EXPLOSE

EC107 BAVIAANS TABLE A9 CONTINUES

ASSET REGISTER SUMMARY - PPE (WDV)	5					i l				1
Infrastructure - Road transport		70,969	81,837	79,983	79,316	77,484	77,484	73,085	66,930	59.020
Infrastructure - Electricity		20,849	17,328	16,912	17,611	17,470	17,470	16,875	16,075	15,225
Infrastructure - Water		35,147	46,436	71,236	84,748	96 923	96,923	115,147	113,722	112,305
Infrastructure - Sanitation		24,082	31,410	29,817	30,219	29,496	29,496	29,358	27,291	25,223
Infrastructure - Other			2,453	2,406	4,639	676	676	473	1,413	4,265
Infrastructure		151,047	179,466	200,355	216,533	222,048	222,048	234,938	225,430	216,037
Community		1,360	1,080	1,301	3,263	3,236	3,236	4,397	5,588	6,822
Heritage assets							-			
Investment properties	li	39,784	39,701	38,374	39,581	38,434	38,434	38,434	38,434	38,434
Other assets		24,631	4,100	3,159	6,537	5,380	5,380	6,779	6,597	6,415
Agricultural Assets		-	- 1	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		59	0	0			-	0	0	0
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	216,881	224,345	243,188	265,914	269,098	269,098	284,548	276,049	267,708
EXPENDITURE OTHER ITEMS										
Depreciation & asset impairment		14,842	15,516	16,875	15,600	16,000	16,000	16,000	16,030	16,080
Repairs and Maintenance by Asset Class	3	5,322	3,083	1,953	1,199	2,548	2,548	2,647	1,532	1,603
Infrastructure - Road transport		157	35	74	165	165	165	175	184	194
Infrastructure - Electricity		626	216	123	178	208	208	311	325	340
Infrastructure - Water		1,675	119	66	96	155	155	205	216	228
Infrastructure - Sanitation		21	20	- 1	90	50	50	95	100	106
Intrastructure - Other		-	_	-	-	_	_	_	-	-
Infrastructure		2,479	391	263	529	578	578	786	826	867
Community		105	83	15	35	35	35	37	39	42
Heritage assets		-	_ :	-	-	- 1	-	-	-	-
Investment properties		-	-	-	-	- :	-	-		-
Other assets	6, 7	2,738	2,610	1,675	635	1,934	1,934	1,823	666	694
TOTAL EXPENDITURE OTHER ITEMS		20,164	18,599	15,528	16,799	18,548	18,548	18,647	17,562	17,683
Renewal of Existing Assets as % of total capex		0.0%	0.0%	0.0%	19.2%	18.7%	18.7%	29.3%	94.7%	94.7%
Renewal of Existing Assets as % of deprecn"		0.0%	0.0%	0.0%	50.1%	48.9%	48.9%	57.6%	44.5%	45.6%
R&Mas a % of PPE		3.0%	1.7%	1.0%	0.5%	1.1%	1.1%	1.1%	0.6%	0.7%
Renewal and R&M as a % of PPE		2.0%	1.0%	1.0%	3.0%	4.0%	4.0%	4.0%	3.0%	3.0%
			"		1	"			"""	0.070



93m___

Basic Service delivery measurements (Table A10)

This table gives an indication of the number of households in Baviaans Municipality and to what extend services are delivered to these households.

Baviaans currently has 4 610 households to which services are provided

Indigent households will receive the following subsidized services:

Water - 6 kl
Electricity - 50 units

Sanitation - 100% subsidyRefuse - 100% subsidy

Property rates 100% subsidy for owners



Fan____

EC107 Bavisans - Table A10 Basic servi	Ce O	2011/12	2012/13	2013/14	Cu	rrent Year 2014/	15	2015/16 Mediur	n Term Revenue Framework	& Expenditure
ыеватриоп	64.40	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Household service targets	1									
Weter: Piped water inside dwelling		1,488	3,553	3,503	3,553	3,553	3,553	3,554	3,604	3,654
Piped water inside yard (but not in dwelling)		1,852	1,003	1,053	1,003	1,003	1,003	1,052	1,002	952
Using public tap (at least min.service level)	2	228	53	53	53	53	53	3	3	3
Other water supply (at least min.service level)	4	76	-	_	-		2			
Minimum Service Level and Above sub-total Using public tap (< min.service level)	3	3,644	4,609	4,609	4,609	4,609	4,609	4.609	4,609	4,609
Other water supply (< min.service level)	4	127			'	2	2		i i	· '
No water supply										
Below Minimum Service Level sub-total		238	1	1	1	1	1	1	1	1
Total number of households	5	3,882	4,610	4,610	4,610	4,610	4,610	4,610	4,610	4,610
Sanitation/sewerage:										
Flush bilet (connected to sewerage) Flush bilet (with septic tank)		1,215 795	3,470 475	3,363 484	3,470 475	3,470 475	3,470 475	3,470 475	3,470 475	3,470 475
Chemical toilet		20	3	3	3	3	3	3	3	3
Pit toilet (venfilated)		218	116	116	116	116	116	116	116	116
Other toilet provisions (> min service level)		443	166	166	166	166	166	166	166	166
Minimum Service Level and Above sub-total		2,691	4,230	4,132	4,230	4,230	4,230	4,230	4,230	4,230
Bucket toilet Other toilet provisions (< min.service level)		754	167	167 98	167	167	167	167 98	167	167 98
No tollet provisions	Ιi	437	213	213	213	213	213	115	115	115
Below Minimum Service Level sub-total		1,191	380	478	380	380	380	380	380	380
Total number of households	5	3,882	4,610	4,610	4,810	4,610	4,610	4,610	4,610	4,610
Energy:							_			
Electricity (at least min. service level)		2,703	1,364	1,364	1,364	1,364	1,364	1,364	1,364	1,364
Electricity - prepaid (min.service level)			2,746	2,746	2,746	2,746	2,746	2,746	2,746	2,746
Minimum Service Level and Above sub-total		2,703	4,110	4,110	4,110	4,110	4,110	4,110	4,110	4,110
Electricity (< min. service level) Electricity - prepaid (< min. service level)										
Other energy sources		1,179	500	500	500	500	500	500	500	500
Below Minimum Service Level sub-total		1,179	500	500	500	500	500	500	500	500
Total number of households	5	3,882	4,610	4,610	4,610	4,610	4,610	4,610	4,610	4,810
Refuse:										
Removed at least once a week		1,793	3.566	3,566	3,566	3.566	3,566	3.566	3,566	3,566
Minimum Service Level and Above sub-total		1,793	3,566	3,566	3,566	3,566	3,566	3,566	3,566	3,566
Removed less fequenty than once a week Using communal refuse dump		570	19 46	19 46	19 46	19 46	19 46	19 48	19 46	19 46
Using own refuse dump	1	1,477	679	879	879	879	879	879	879	879
Other rubbish disposal								-	-	100
No rubbish disposal		37	100	100	100	100	100	100	100	100
Below Minimum Service Level sub-total	_	2.089	1,044	1,044	1,044	1,044	1,044	1,044	1,044	1,044
Total number of households	5	3,842	4,610	4,610	4,610	4,610	4,610	4,610	4,610	4,610
Households receiving Free Basic Service	7									
Viater (6 kilolites per household per month)		2,800	2,523	2,469	3,000	3,000	2,350	2,500	2,600	2,700
Sanitation (free minimum level service)	l.	2,800	2,523	2,469	3,000	3,000	2,350	2,500	2,600	2,700
Electricity/other energy (50kwh per household per mor Refuse (removed at least once a week)	nh) I	2,800 2,800	2.523 2,523	2,469 2,469	3,000 3,000	3,000 3,000	2 350 2 350	2,500 2,500	2,600 2,600	2,700 2,700
	 -	2,800	2,323	2,403	3,000	3,000	2,330	2,300	2,000	2,100
Cost of Free Basic Services provided (R'090) Water (6 kilolites per household per month)	8	488	772	999	1,009	1,175	1,175	1,352	1.487	1,636
Sanitation (free sanitation service)		712	1.128	1,074	1,123	1,407	1,407	1,450	1,650	1,750
Electricity/other energy (50kwh per household per mor	ifs)	1,046	1,657	1,350	1,100	1,505	1,505	1,655	1,821	2,003
Refuse (removed once a week)		890	1,410	1,369	1,432	1,715	1,715	1,886	2,075	2,283
Total cost of FBS provided (minimum social package	0)	3,137	4,947	4,792	4,554	5,801	5,001	6,343	7,033	7,671
Highest level of free service provided										
Property rates (R value threshold)		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Viater (kilolitres per household per month) Sanitation (kilolitres per household per month)		ь	6	6	6	6		6	•	6
Sanitation (Rand per household per month)		28	40	44	51	51	51	58	64	70
Electricity (kwh per household per month)		50	50	50	50	50	50	50	50	50
Refuse (average litres per week)	<u> </u>	36	50	55	63	63	63	73	80	88
Revenue cost of free services provided (R'000)	9									
Property rates (R15 000 threshold rebate)		147	222	222	72	72	72	79	67	95
Property rates (other exemptions, reductions and										
rebates)	i	10,236	12,430	13,917	693	693	693	762	838	922
Water Sanitalon	1	_	1		- 3					
Electricity/other energy										
Reluse		-	-		-					
Municipal Housing - rental rebates		-	-		17					
Housing - top structure subsidies	6	-	-		-					
Other Total revenue cost of free services provided (total		-	-		-					
social package)		10,382	12,652	14,139	784	744	764	841	925	1,017
									42	2
					_				4	

CHAPTER 5 OVERVIEW OF THE ANNUAL BUDGET PROCESS

The entire budget process is prescribed by the Municipal Finance Management Act.

Section 21(1) (b) of the MFMA requires the mayor to table not later than 10 months before the start of the budget year a time schedule outlining the key deadlines and processes for the preparation, tabling and approval of the Annual Budget, the review of the IDP and budget related policies and any consultation process which would be part of the process.

The time schedule was tabled to the Council on 28 August 2014.

The consultation process involves presenting and eliciting comments from the public by Ward and by placing an advert in the local press requesting budget input.

The following stakeholders are identified:

- 1 community
- 2 senior management
- 3 the work force
- 4 trade unions
- 5 rate payers association/agricultural forums
- 6 general public and interested parties
- 7 district municipality
- 8 national and provincial sector departments

Prescribed forms have been developed for both operating and capital inputs.

A Draft Budget is prepared, based on budget assumption where after the eagerly awaited Division of Revenue is received during February and published the grant and subsidy allocation in terms of which budget parameters are set or adjusted. Information from other sources, District Councils and Provincial Authorities are confirmed. Any surplus capacity is consumed.

During this time the IDP process has started with steering committee meetings as well as public consultation to primary confirm and re-affirm priorities as well as to disclose any new development. Critical to this process is capital project funding in terms of MIG. The IDP and Budget, as policy documents are reflected against each for purpose of IDP preparation and budget finalization.

The draft budget is then tabled to Council and then council authorizes that the budget is made public for comment. Once this period closes the comments received are once again considered and adjustments are brought about to produce a final budget for adoption by Council.



Political oversight of the process

The schedule of key deadlines was submitted to management meeting to monitor the progress of the process by officials against the schedule tabled by the Mayor. The Mayor was regularly informed on the progress.

Consultations & advertisements

Advertisements will be placed in the local newspapers circulating in the area of jurisdiction and district informing the community of the approval of the budget.

A formal process of consultation has been conducted after the draft budget & IDP has been approved by Council.

This has been done by the following methods:

- The draft budget was made public by making it available at Baviaans Municipality's offices and on the website
- Notices were published in local newspapers in the area inviting members of the public to submit representations on the budget.
- · Community meetings were held in all wards

Stakeholders

The following stakeholders have been consulted:

- National Treasury
- Provincial Treasury
- Provincial sector departments
- District municipality
- Providers of bulk resources for water & electricity
- Community



347____

ALIGNMENT OF ANNUAL BUDGET WITH INTEGRATED DEVELOPMENT PLAN

AMENDMENT AND ADJUSTMENT TO THE 2014/2015 IDP

The review process focussed on:

- Improving the strategic nature of the document, thereby ensuring effective use of available data, careful consideration of available resources, as well as exploring locally appropriate solutions to complex development issues.
- Increasing the usefulness of the document during implementation and monitoring.

The process was influenced by:

- Project progress information as provided by Heads of Departments
- An extensive data search to update the analysis chapter.
- Inputs from community based planning initiatives

The alignment of the IDP with the budget is illustrated in schedules SA4, SA5, SA6. The schedules are attached.

These allocations are to link up with the Service Delivery and Budget Implementation plan. A Service Delivery and Budget Implementation Plan has been developed and is tabled with the budget to Council. The final SDBIP needs to be approved within 28 days after the adoption of

the budget. KPA's and KPI's have been developed and strategic alignment between IDP, Budget and SDBIP is ascertain.

93 v.

EC107 Bavisans - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2011/12	2012/13	2013/14	C:	urrent Year 2014/	15	2015/16 Medius	n Term Revenue Framework	& Expenditure
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	+1 2016/17	Budget Year +2 2017/15
Building the institution and	i .			22,159	15,666	12.289	13,012	15,087	15,087	15,035	15,753	16,593
employee capacity											1000	
Enhance community services				1,820	2,913	3,660	9,133	9,654	9,654	9.323	9,149	9,457
Economic development										634	452	464
Provision of basic intrastructure				31,093	52,136	68.912	72,639	74,518	74,518		44,451	47,200
please refer to IOP document for detailed objectives of each development priority												
Allocations to other priorities			2									
Total Revenue (excluding capit	al transfers and contributions)	1	1	55,071	70,715	84,862	94,984	99,259	99,259	92,825	69,805	73,71

EC107 Bavisans - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

R thousand Building he instition and employ ee capacity Enhance community services			Audited	Audited						6 Medium Term Revenue & Expendit Framework	
employ ee capacity		1	Outcome	Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Enhance community services	1		39.736	37.002	36 426	31,918	34,658	34,658	17,383	18,341	19,368
	2		4,990	6,486	6,607	6,416	7,734	7,734	9 203	9,624	10,103
Economic development	3				-	1,400	289	289	500	352	372
Provision of basic intrastructure	4	ı	23.726	22,916	29,307	31.961	32,543	32.543	50,946	52.225	54,515
Affications to other priorities	E .	В									

EC107 Baylaans - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

EC107 Baviaans - Suppo	rting Table SA6 Reconci	Hatior	101	IDP strategic	objectives:	zna buaget (capital expe	natture)					
Strategic Objective	Goal	Goal Code	Ref	2011/12	2012/13	2013/14	Cu	ment Year 2014/	15	2015/16 Medius	um Term Revenue & Expendituri Framework		
				Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year	
R thousand				Outcome	Outcome	Outcome	Budget	Budget	Forecast	2015/16	+1 2016/17	+2 2017/18	
Building he institution and		A		97	82	25	11	132	132	769		-	
етрюу ее сарасну													
Enhance community services		8		216	247	617	3,456	4.296	4,298	1,959	1,189	1,222	
Economic development		С				-		_		389	396	407	
Provision of basic off astructure		D		14,675	22,643	35,174	37,220	37_419	37,419	28,313	5,945	6,110	
Allocations to other priorities			3		****	77.05	40.407	41,050	41,850	31,450	7514	7,73	
Total Capital Expenditure				14,988	22,972	35,815	40,687	41,630	41,839	31,439	7,531	7,6	





MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

The SDBIP is tabled as separate document together with the budget.

Fgm___



BUDGET RELATED POLICIES

The prioritization of service delivery and the management of council functions is the key to the budget. Baviaans municipality's budget process is guided and governed by legislation regulations and budget related policies.

Baviaans Municipality embarked on a process of reviewing all financial and budget related policies during the budget process for 2015/16 financial year.

These policies need to be enacted into by-laws thereby enabling council to undertake its revenue collection effort to court and further securing income generation.

Tariff Policy

The Municipal Systems Act requires a municipality to have a tariff policy. One of the challenges in setting tariffs is ensuring affordable tariffs whilst maintaining financial stability.

The tariff policy tries to address this issue and creates a foundation for the principles that address social, economic and financial imperatives that the process of tariff setting should take into account.

Changes proposed: No changes proposed

Rates policy

Baviaans Municipality has adopted a rates policy which is line with legislative requirements. The policy became effective 01 July 2009 and was reviewed during 2014/15. The policy provides that properties be rated based on their market value. New valuation rolls have been compiled and the rolls became effective from 1 July 2014.

Changes proposed: Changes proposed to take into consideration new Municipal Property Rates Amendment Act which will be effective from 1 July 2015.

Indigent Policy

Baviaans municipality is committed to ensure that all households have access to its services. Due to the fact that Baviaan Municipality has a high level of unemployment the municipality decided to adopt an indigent policy. This policy will ensure that poor households have at least access to basic services.

Changes proposed: Provision for indigent support for households earning more than 2 x state pension but not more than R3 000 per month. Support based on 50% subsidy on other services incl Rates, 50 units of electricity and 6 KI of water

Supply Chain Management Policy

Municipalities are required in terms of section 111 of MFMA to have a supply chain management policy. Baviaans Municipality has a policy within the framework of the legislation. The policy adheres to the following principles:

Jan.

- Procurement system which is fair, equitable, transparent, competitive and cost effective in terms of section 217 of the Constitution
- Best practice within supply chain management
- Uniformity in supply chain management systems between organs of state in all spheres

The policy has been reviewed during the 2014/15 financial year.

Changes proposed: Changes proposed to include "Proudly South African Campaign"

Credit control and debt management policy

The credit control policy of Baviaans Municipality was reviewed during 2014/2015. This policy provides the procedures and mechanisms for credit control and collection of debts. The primary objective is to ensure that all monies due to the municipality are collected efficiently and promptly.

Changes proposed: implement a minimum amount outstanding before disconnection of services; update budget related charges; update deposits to be paid

Banking and Investment policy

As custodians of public funds, the Council has an obligation to see to it that cash resources are managed as effectively as possible. Council has a responsibility to invest public funds with great care and is liable to the community in that regard.

The investment policy should be aimed at gaining the highest possible return without undue risk during those periods when funds are not needed. To bring this about, it is essential to have an effective cash flow management program.

Changes proposed: No changes proposed

Asset management policy

The Asset Management Policy provides direction for the management, accounting and control of Property, Plant & Equipment (Fixed Assets) owned or controlled by municipality.

Changes proposed: No changes proposed

Virement policy

No changes proposed

Loans policy

The policy guides the conditions applying to the raising of both short and long term loans by the municipality

No changes proposed

Write off Policy

Aim of policy is to increase turnaround time of write offs and to allow CFO and MM in terms of delegated powers to approve write offs up to pre-determined values and report to council.

13m_

2013 -03-24

BUDGET ASSUMPTIONS

The budget for the 2015/2016 financial year was drawn up with the following assumptions and principles taken into account:

- The budget is prepared in terms of the provisions of the Generally Recognised Accounting Practice framework to comply with the provisions of the MFMA GAMAP/GRAP implementation dates.
- Revenue figures are based on realistic estimates of revenue to be collected.
- Actual revenue collected for the current year and realistic revenue projections were taken into account in determining the revenue for the coming year.
- The principals of economic viability and sustainability is applied in all services and where possible no cross subsidization is done between services.
- National growth parameters were used as far as possible for the determination of outer year budget amounts.
- Increase in Electricity purchases are budgeted at 15% subject to NERSA approval of the application.
- A general salary increase of 6.2 % is used for the determination of the salaries of staff
 whilst CPI was used for increase in salaries for the Public office bearers
- The Municipality still relies heavily on grants and subsidies for funding of the capital requirements for the 2015/2016 financial year and does not possess the financial capacity to raise capital from own revenue sources.
- Only funded capital projects are included in the capital estimates for the 2015/2016 financial year.
- Both the capital and operating budgets are informed by the IDP process done through a public participation process.

50 Sm

BUDGET FUNDING

FUNDING OF OPERATING EXPENDITURE

Operating expenditure to the amount of R78.032 Million is funded through the following sources:

Property rates

Revenue raised through tariffs and fees and penalties

Government Grants and Subsidies

Licences and permits

Rental of facilities and equipment

• Interest eamed

Fines

Agency services

Other revenue

Total revenue

Revenue

Total Expenditure

Net Budgeted deficit

- R4.814 million

- R22.930 million

- R28.054 million

- R832 thousand

- R253 thousand

- R651 thousand

- R2 thousand

- R756 thousand

- R484 thousand

- R58.775 million

- R58.775 million

- R78.032 million

- R19.257 million

Operating revenue raised is budgeted bearing in mind a 100% debtors payment percentage, should actual payment rates be lower, a downward adjustment of the expenditure needs to be done through a budget control process.

Outstanding debtors have been handed over to attorneys and debt collection agencies to assist the municipality in collecting outstanding monies. It is because of this process as well as the decision to write off all outstanding debt older than 90 days together with improved revenue collection procedures and measures that management feels confident that a 100% collection rate can be obtained.

FUNDING OF CAPITAL EXPENDITURE

Capital expenditure for the 2015/2016 financial year amounts to R31.450 million and is funded as follows:

Grants and subsidies received

R30.658 million

• Finance leases

R792 thousand

2 13 -11 - 2

FISCAL SUSTAINABILITY OF THE MUNICIPALITY

The budget is compiled with the assumption of a 100% debtors payment rate, the current debtors payment rate is approximately 90%.

Budget control is exercised in order to ensure that operating expenditure does not exceed actual operating revenue received. The current revenue levels are not sufficient to ensure the sustainable rendering of services and the execution of the constitutional mandate in the short and medium term. The municipality is currently struggling to service all of its current commitments and continue as a going concern.

The credit control policy will be strictly enforced in the 2015/2016 financial year to ensure that all monies due to the municipality is collected in further contribution to the sustainable rendering of services. Incentives are available to consumers/ratepayers in arrears should accounts be settled or arrangements for the settlement of long outstanding debt be concluded.

FINANCIAL CHALLENGES AND CONSTRAINTS

Baviaans Municipality faces the following financial challenges:

- 1) Achieving financial stability in the medium term and long term
- 2) Dependence on grant funding
- 3) Acceptable level of tariff increases trying to balance financial sustainability and affordability
- 4) Managing cost
- 5) Exploring alternative revenue sources
- 6) Poor/slow indigent registration
- 7) Debt collection in Eskom serviced areas
- 8) Unfunded budget due to shortage in working capital. The municipality is unable to pay all its creditors and creditors are carried over to the next financial year without sufficient funding therefore.

In order to address the first challenge, the municipality had approach Provincial Treasury for assistance. Provincial Treasury assisted with drafting a recovery plan which is implemented and constantly monitored.

All tariffs needs a review and a process of investigating tariffs and ensuring all cost associated with providing the service has been taken into account, started during 2014/15 financial year. The municipality has received assistance through the Municipal Finance Improvement Programme administered by National Treasury. Through this programme the municipality will receive assistance to do a tariff analysis by using a tariff model and ensuring all direct costs as well as indirect costs are linked to services. The municipality will then be in a position to recommend proper cost reflective tariffs.

Indigent registration will already commence on 1 April 2014. An improved project plan has been adopted by the Indigent steering committee to ensure maximum exposure of the field workers

Jon Jones

and maximum advertising of the campaign. Special focus will be given to the Eskom serviced areas where indigent registration is extremely poor.

A pilot project will also be launched to implement improved flow control water meters in Eskom serviced areas to assist the municipality in recovering debt in these areas.

A debt collector has been appointed to assist the municipality in recovering debt.

FINANCIAL RISKS

Financial risks include:

- Changes in inflation rate and other variables
- Unemployment trends
- Global financial instability

FUNDING COMPLIANCE IN TERMS OF SECTION 18 OF THE MFMA

In compliance with the requirements of Section 18 of the MFMA, the revenue budget was based on the following principles:

- Realistically anticipated revenue to be collected.
- · Borrowed funds only for capital expenditure.
- Projected revenue for the current year is based on collection levels to date.
- · Actual revenue of previous years was taken into account.
- Capital projects were only included if funding confirmation was received, either by means of the DORA allocations as promulgated or by means of commitment from funding institutions.

PARTICULARS OF PLANNED SAVINGS OVER THE MEDIUM TERM

The principle of value adding in all aspects of the administration and service rendering is applied and no expenditure is incurred unless value is added to the municipal administration or services. Care is taken in administrative and supply chain processes to ensure that real economic benefit flows to the municipality as a result of funds being spent.

The following expenditure items are closely monitored:

- Travelling and subsistence
- Telephone expenses.
- Overtime and standby allowances
- · Workshops and conferences.
- Fuel and maintenance expenditure in respect of service delivery vehicles

2013 -56+2)

Million of the control
CONTRIBUTIONS OR DONATIONS IN CASH OR IN-KIND

No donations are budgeted for the 2015/2016 financial year.

PARTICULARS OF THE MUNICIPALITY'S INVESTMENTS

None

PARTICULARS OF BANK OVERDRAFTS AND CREDIT FACILITIES

The municipality currently operates a bank overdraft to finance operational requirements in the short term, and it is envisaged that the municipality may once again be required to make use of an overdraft facility in the 2015/2016 financial year in the amount of R3 Million.

PARTICULARS OF NEW AND EXISTING BORROWINGS

Finance leases are required for the acquisition of new vehicles

PARTICULARS OF GRANTS AND SUBSIDIES RECEIVED (See Schedule SA18)

The budgeted grants to be received for the 2015/2016 financial year are as follows:

Operating Grants

Finance Management Grant	R 1	600 000
Municipal System Improvement Grant	R	930 000
EPWP	R 1	018 000
Equitable Share	R23	452 000
PMU	R	443 500
CDM Subsidies	R	310 000
DSRAC - Libraries	R	300 000
TOTAL	R28	053 500

Capital Grants

Municipal Infrastructure Grant	R 8 426 500
RBIG	R23 808 000
Department of Water Affairs (ACIP)	R 1816 000
TOTAL	R34 050 500

18r_



PARTICULARS OF PROPERTY VALUATIONS RATES TARIFFS AND CHARGES

Property rates are levied in terms of the provisions of the Municipal Property Rates Act, 6 of 2004. The current valuation roll was implemented with effect from 1 July 2014. The current valuation roll is valid until 30 June 2019.

The total valuation upon which assessment rates will be levied in terms of the draft new roll amounts to R2.365 Billion. Total revenue raised from assessment rates amount to R4.814 Million, representing an increase of 10% over the rate applicable to the 2014/2015 financial year.

Categories Ratio in relation to residential property

Residential property 1:1
Agricultural property 1:0.071
Public service infrastructure property 1:0.25
Public benefit organization property 1:0.25

Proposed increase in tariffs as follows:

Water	_	15%
Electricity	_	15%
Refuse	_	15%
Assessment rates	_	10%
Sewerage fees	_	15%

Baviaans municipality is experiencing severe cash flow problems. In an attempt to improve this situation, the municipality had to ensure that tariffs were correctly structured. The municipality is currently busy with a full review of all tariffs and related cost. Investigations indicated that tariffs are not correctly structured and need to increase above CPI. An application has been made to NERSA for a tariff increase of 15% for electricity. It is anticipated that all tariff structures will be reviewed before the end of 2015/16 financial year.



Jan-

ALLOCATIONS AND GRANTS MADE BY THE MUNICIPALITY

No allocations will be made to any other municipality, any organ of state or any organization or bodies outside any sphere of government as referred to in section 67(1) of the Act.

The only non-cash grants that will be given are the subsidies for free basic services to the value of R7.328 million during 2015/16. Please refer to schedule SA21.

EC107 Baviaans - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2011/12	2012/13	2013/14		Current Ye	ar 2014/15	· - -	2015/16 Medium Term Revenue & Expenditure Framework			
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	
Groups of Individuals Indigents	5	3,572	5,629	5,386	5,285	6,696	6,696	6,696	7,328	8,116	8,862	
Total Non-Cash Grants To Groups Of Individuals:		3,572	5,629	5,386	5,285	6,696	6,696	6,696	7,328	8,116	8,862	
TOTAL NON-CASH TRANSFERS AND GRANTS		3,572	5,629	5,386	5,285	6,696	6,696	6,696	7,328	8,116	8,862	
TOTAL TRANSFERS AND GRANTS	6	3,572	5,629	5,386	5,285	6,696	6,696	6,696	7,328	8,116	8,862	



Jan -

ALLOCATIONS AND GRANTS TO BE RECEIVED BY THE MUNICIPALITY

It is anticipated that the municipality will receive R28 054 million in operating grants and R34.051 million in capital grants.

The municipality is heavily reliable on grant funding especially for capital expenditure. 97.48% of capital acquisitions will be funded from grants. Operational grant funding constitutes 48% of the total operating income of the municipality.

Schedule SA18 gives details of the different grants that will be received whilst Schedule SA19 indicates how much of each grant will be spent.



Jen -

EC107 Baviaans - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2011/12	2012/13	2013/14	Cui	rrent Year 2014/1	15	2015/16 Medium	Term Revenue Framework	& Expenditure
R (housand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
RECEIPTS:	1, 2									
Operating Transfers and Grants			ľ							
National Government:		17,123	20,923	22,029	24,899	24,899	24,899	27,444	27,081	27,389
Local Government Equilable Share		14,833	15,985	18,694	20,481	20,481	20,481	23,452	24,047	24,192
EPWP Incentive			2,318	1,045	1,390	1,390	1,390	1,018	-	-
Finance Management		1,500	1,250	1,400	1,600	1,600	1,600	1,600	1,625	1,700
Municipal Systems Improvement		790	800	890	934	934	934	930	957	1,033
MIG PMU			570		494	494	494	444	452	464
		0.040								
Provincial Government:	1	2,519	2,540	280	300	300	300	300	316	333
dwa - Water losses dwa - Water services asset grant										
dwa - Water and sanitation policy										
dwa - Water conservation and demand		2,519								
Water by-laws (DWA)		0,010	200							
Premier additional income			2,000							
Vuna Award				60						
Library subsidy			340	220	300	300	300	300	316	33
District Municipality:		622	847	630	620	680	620	310	250	25
Fire subsidy		250	250	250	250	250	250	250	250	25
IDP Grant		-	597		,					
Tourism		163		380				60		
Tourism marketing Library subsidy		210		_	370	60 370	370	00		
							-			
Other grant providers:		_	1,531	441	-	1,700	1,700 1,700	-	-	
1% Audit expenditure subsidy			1,001	441		1,700	1,700			
Total Operating Transfers and Grants	5	20,265	25,841	23,380	25,819	27,579	27,519	28,054	27,647	27,97
Capital Transfers and Grants										
Hational Government:		10,447	23,340	22,862	39,709	42,336	42,336	32,235	8,585	8,82
Municipal Infrastructure Grant (MIG)		10,447	12,672	14,030	9,404	9,404	9,404	8,427	8,585	8,82
Regional Bulk Infrastructure			10,668	8,832	20,000	32,032	32,032	23,808	0.00	-
National Electrification grant					900	900	900	-	-	-
Dept of Housing					9,405					
Provincial Government:		4,174	2,735	_	_	_	-	1,816		_
DWA - Waste water treatement		4,174	2.735							
DWA - ACIP Dept of Housing			1,569	260				1,816		
District Municipality:		_	_		-	-	_	_	_	
Other grant providers:		-	-	16,094	2,831	2,327	2,327	_	_	_
Dept of Water Affairs DTI				15,094	2.831	2,327	2,327			
Total Capital Transfers and Grants	5	14,621	26,074	38,956	42,540	44,663	44,663		8,585	6,82
TOTAL RECEIPTS OF TRANSFERS & GRANTS	┪	34,886	51,915	62,337	68,359	72,242			36,232	36,79

93.V___

20.3 Tec 21.

]		Cu				Framework	
thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
XPENDITURE:	1									
perating expenditure of Transfers and Grants	Ш		-							
National Government:		17,123	20,659	22,029	24,900	24,899	24,899	27,444	27,081	27,369
Local Government Equitable Share		14,833	15,985	18,694	20,481	20,481	20,481	23,452	24,047	24,192
EPWP Incentive]	4 500	2,053	1,045	1,390	1,390	1,390	1,018	-	4 700
Finance Management Municipal Systems Improvement		1,500 790	1,250 800	1,400 890	1,600 934	1,600 934	1,600 934	1,600 930	1,625 957	1,700
Multipal Systems in proventing		130	800	020	234	204	334	330	201	1,033
MIG PMU			570		495	494	494	444	452	464
Provincial Government:		2,048	2,355	390	300	300	300	300	316	333
dwa - Water losses		44.44	1,100							
dwa - Water services assetgrant		2046	40						1	
dwa- Water conservation and demand Water by-laws (DWA)	1	2,048	16							
Premier additional income			2,000							
dwa - Rapid response				170				***		***
Library subsidy			340	220	300	300	300	300	316	333
District Municipality:		872	436	320	250	620	620	310	250	250
Fire subsidy Tourism		250 163	250	250 10	250	250 370	250 370	250	250	250
Tourism marketing		100		10	i	510	310	60		
Library subsidy		210								
Vuna Awards				60						
LED grant Wireless backbone		250	186							
			4.004							
Other grant providers: 1% Audit expenditure subsity		-	1,531 1,531	441		1,700	1,700	-	-	-
ra nous experimente subsuly			1,001			1,700	1,100			
otal operating expenditure of Transfers and Grants	B:	20,043	24,981	23,181	25,450	27,519	27,519	28,054	27,647	27,973
apital expenditure of Transfers and Grants										
National Government:		7,991	21,642	22,153	35,049	42,336	42,336	32,235	8,585	8,823
Municipal Infrastructure Grant (MIG)		7,991	8,537	14,030 7,863	9,403 20,000	9,404 32,032	9,404 32,032	8,427 23,808	8,585	8,823
Regional Bulk Infrastructure National Electrification grant			12,106	1,003	900	900	900	23,000	_	_
Dept of Housing			999	260	4,746	_	_			
Provincial Government:		6,905	1,876	_	_	-	_	1,816	-	-
DWA - Waste water treatement	ĺ	6,905	1,876					1.045		
DWA - ACIP								1,816		
District Municipality:		-	_	_					-	
0										
Other grant providers:		_	_	16,094	2,376	2,327	2,327	_		
Dept of Water Affairs DTI				16,094	2,376	2,327	2,327			
otal capital expenditure of Transfers and Grants		14,896	23,518	38,247	37,425	44,663	44,663	34,051	8,585	8,82
OTAL EXPENDITURE OF TRANSFERS AND GRANT	s	34,940	48,499	61,428	62,875	72,182	72,182	62,104	36,232	36,79

ANNUAL BUDGET AND SDBIP - DEPARTMENTS

A top level service delivery and budget implementation plan is included in the budget documentation. The SDBIP is indicative of service delivery targets for the 2015/16 financial year. Emphasis is placed on the sustaining of current services and further enhancement if service delivery to all communities.



J3n.

CAPITAL EXPENDITURE DETAILS

Total capital expenditure for 2015/2016 will amount to R31.450 million. These acquisitions will be funded as follows:

- R30.658 million funded by government grant
- R792 thousand funded by finance leases

Please refer to Schedules:

- SA34a Capital expenditure on new assets per class
- SA34b Capital expenditure on the renewal of existing assets
- SA34c Repairs and maintenance schedule by class of asset
- SA34d Consolidated depreciation per asset class
- SA36 Detailed capital budget



93n_

EC107 Bavisans - Supporting Table SA34a Capital expenditure on new assets by asset class

EC107 Baylaans - Supporting Table SA Description	Ref	2011/12	2012/13	2013/14		irrent Year 2014/	15	2015/16 Medlur	n Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Capital expenditure on new assets by Asset Class/	Sub-el			-		500				-22011110
Intrastructure	1	12,990	21,854	15,088	30,569	31,753	31,753	21,060		
Infrastructure - Road transport	1	5,799	7,792	4,480	-		+7	-	-	(3) 4 (3)
Roads, Pavements & Bridges		5,799	7,792	4,480						
Storm water	1	- 1								
Intrastructure - Electricity		-	425	353	789	1,326	1,328	175	-	-
Generation			1970		700	789	789			
Transmission & Reticulation Street Lighting			425	353	769	539	539	175		
Intestructure - Water		6,057	10,619	29,660	20,375	30,425	30,425	20,884		800
Dams & Reservoirs		0,037	10,015	25,000	20,373	30,423	30,423	20,00%		100
Water purification		6,057	10,619	29,660	20,375	30,425	30,425	20,884		
Reticulation						-	-			
Infrastructure - Sanitation		1,130	3,018	326	-	- 2	2		123	-
Reticulation		0-0		326						
Sewerage purfication		1_130	3,018							
Infrastructure - Other		4	0.00	269	9,405		-	-	-	-
Waste Management		4		269						
Transportation	2									
Gas			11							
Other	3				9,405					
Community	ĺ	_	_	245	_	_	_	389	396	407
Parks & gardens										
Sportsfelds & stadia										
Swimming pools Community halfs										
Libraries										
Recreational facilities										
Fire, sality & emergency Security and policing										
Buses	7									
Clinics										
Museum & Art Galleries Cemetaries				245						
Social rental housing	8			243						(6)
Other								389	396	407
Heritage assets Buildings		= 1					-		-	-
Other	9									
Investment properties Housing development		-	50 50	-	_	-		-	-	
Other			-							
Other assets General vehicles	1.	1,999 1,634	1,068 733	482	1,720	2,269	2,249	789		-
Specialized vehicles	10	1,034	133	0.00	1,720	2,014	2,014	-	-	141
Plant & equipment		+	t		138	-	-			
Computers - hardware/equipment Furniture and other office equipment		364	334	482	11	82 112	82 112	789		
Abators		304	3,34	*02	(1	112	112			
Markets						-	-			
Civic Land and Buildings Other Buildings										
Other Land										
Surplus Assets - (Investment or Inventory)										
Other					433					
Agricultural assets						64				
List sub-class										
Biological assets		_		_	_	-	_	-	_	-
List sub-class										
Intan pibles			2		127	(2)				
Computers - software & programming Other (list sub-class)										
Total Capital Expenditure on new assets	1	14,988	22,972	35,815	32,871	34,021	34,021	22,238	196	407
	, ,	17,366	44,914	33,813	32,0/1	1 39,021	<u>1</u> 39,0∉1	22,238	199	
Specialised vehicles		-	_	-	-	-	-	-	-	_
Retuse Fire	}									
Conservancy										
Ambulances										

8m

EC107 Baviaans - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

EC107 Baviaans - Supporting Table SA3	Ref	2011/12	2012/13	2013/14		irrant Year 2014/1		2015/16 Mediur	n Term Revenue	& Expenditure
R thousand	1	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Framework Budget Year	Budget Year
Capital expenditure on renewal of existing assets by		Clare/Sub-clare	Dutcome	Outcome	Budget	Budget	Forecast	2015/16	+1 2016/17	+2 2017/18
Infrastructure		21441474K-2WE1	_		6,513	5,649	5,649	7,253	5,945	6,110
Infastucture - Road transport		-	1 4	5040	2,820	4,268	4,268	3,511	1,754	4,110
Roads, Pavements & Bridges					2.620	4,268	4.268	3,511	1,754	
Storm water						100				
Intrastructure - Electricity		325	1.2	-	263	020	- 4	2	-	-
Generation										
Transmission & Reticulation										
Street Lighting			2.00		263	111111		-		
Intrastructure - Water			-		1.00	1 -1		1,612	3,047	3,055
Dams & Reservoirs Water purification								219	3,047	3,055
Reticulation								1,593	3,047	3,033
Infrastructure - Sanitation		-	-		974	1,319	1,319	1,930	_	_
Reliculation								U. S.		
Sewerage purification					974	1,319	1,319	1,930		
Intrastructure - Other		-3	747	14	2,456	62	62	SE	1,144	3,055
Waste Management					2,456	62	62		1,144	3,055
Transportation	2									
Gas										
Other	3									
Community		_	_	_	1,302	2,180	2,180	1,167	1,189	1,222
Parks & gardens										
Sportsfields & stadio					1,302	2,180	2,180	1,167	1,189	1,222
Swimming pools Community halls	1	i								
Libraries	1									
Recreational tacities										
Fire, safety & emergency										
Security and policing Buses	7									
Clinics										
Museume & Art Gallerius										
Cemeteries Social rental housing	8									
Other	ľ									
				235-	120	1001		13	Ę-	330
Heritage assets Buildings			-					-		
Other	9									
		1								
Investment properties Housing development				_	_			_		
Other										
Other seests General vehicles				_				792 792		
Specialised vehicles	10	- 1	-	12	-	-	-	-	-	-
Plant & equipment										
Computers - hardware/equipment Furniture and other office equipment										
Abators										
Markets						i				
Civic Land and Buildings Other Buildings										
Other Land										
Surplus Assets - (Investment or Inventury)										
Other										
Agricultural assets			-	-	7.2	_		-		
List sub-class										
m1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-										
Biological assets List sub-class		_	_		-	-	-	-		-
h-4		2		1/4	200				0.50	
Intangibles Computers - software & programming		-	-	-	-		_	-	-	
Other (list sub-class)										
Total Capital Expenditure on renewal of existing ass	0 1	-	-	-	7,816	7,828	7,828	9,212	7,134	7,332
Specialised vehicles		-	-			-				-
Rotase			-	-	-					
Fire										
Conservancy Ambulances										
Renewal of Existing Assets as % of total capes	Ť	0.0%	0.0%	0.0%	10 2%	18.7%	18.7%	29 3%	94.7%	94.7%
Renewal of Existing Assets as % of deprece"		0.0%	0.0%	0.0%	50.1%	48,0%	48.9%	57.8%	44.5%	45.6%

93n_

11.7 -13-2

MUAC ___ 63

EC107 Baviaans - Supporting Table SA34c Repairs and maintenance expenditure by asset class

EC107 Baviaans - Supporting Table SA: Description	Ref	2011/12	2012/13	2013/14		rrent Year 2014/	15	2015/16 Medius	n Term Revenue Francwork	& Expenditure
Rthousand	1	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
Repairs and maintenance expenditure by Asset Clar	rs/S of	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2015/16	+1 2016/17	+2 2017/18
Infrastructure		2,479	391	263	529	578	578	786	825	867
Intrastructure - Road transport		157	35	74	165	165	165	175	184	194
Roads, Pavements & Bridges		157	35	74	165	165	165	175	184	194
Storm water										
Intrastructure - Electricity		626	216	123	178	208	208	311	325	340
Generation		-								
Transmission & Reticulation		626	216	87	125	155	155	255	269	283
Street Lighting		2	7/25	36	53	53	53	56	58	56
Infrastructure - Water		1,675	119	66	96	155	155	205	216	228
Dams & Reservoirs		-								
Weter purification		1,675	119	66						
Reticulation		0.00			96	155	155	205	216	228
Infrastructure - Sanitation		21	20	-	90	50	50	95	100	106
Reticulation		21	20		90	50	50	95	100	106
Severage purification Intrastructure - Other		-								
Waste Management		3.50		1.7		-	-		(*)	-
Transportation	2									
Gat										
Other	3									
o trui	-									
Community		105	83	15	35	15	35	37	39	42
Parks & gardens		105	83		5	5	5	6	6	6
Sportsfelds & stadis Swittering pools	1			13	30	30	30	32	33	35
Community halfs										
Libraries										
Recrestional facilities										
Fire, safety & emergency Security and policing				3						
Buses	7									
Clinics										
Museums & Art Gateries Cometeries										
Social rental housing	8									
Other	10									
Heritage sveets Buildings		-		(-	_			(A)	
Other	9	_								
	1									
Investment properties	1	_		-	-	_	_	_	-	_
Housing development Other	1									
Other assets		2,738	2,610	1,675	635	1,934	1,934	1,823	666	894
General vehicles Specialised vehicles	10	234	325	220	350	298	298	290	306	322
Plant & equipment	1 10	49	118	50	50	53	53	136	136	136
Computers - hardware/equipment		-				-	-	155	150	100
Furniture and other office equipment		5	1		32	26	26	35	37	39
Abelloirs Markets		-				_	_			
Civic Land and Buildings						_				
Other Buildings		-		30	70	70	70	241	78	82
Other Land				3	58	25	25	27	28	30
Surplus Assets - (Investment or Inventory) Other	1	2,450	2,166	1,372	75	1,462	1,462	1,094	80	85
										93
Agricultural assets			-	-	7-					-
List sub-class										
minimum to			33=3		-			1		-
Biological assets List sub-class		-		3.4//	-				-	-
Free della, Cappa										
				ĺ	1			1	Ì	1
Intangibles				-	7-		-	-		-
Computers = software & programming Other (list sub-class)										
	+-	6 222	2.001		1 100	7.649	2.540	3.543	4.633	1.403
Total Repairs and Maintenance Expenditure	1 1	5,322	3,083	1,953	1,199	2,548	2,548	2,647	1,532	1,603
Specialised vehicles	1			_	_	-				-
Relute										
Fire Conservancy										
Ambulances										
R&M as a % of PPE R&M as % Operating Expenditure	Т	3.0% 7.8%	1.7%	1.0% 2.7%	0.5% 1.7%	1 196 3 496	2, 196 3, 496	7 1% 3.4%	0.6% 1.9%	0.7% 1.9%

13m_

EC107 Bavisans - Supporting Table SA34d Depreciation by asset class

Description	Ref	2011/12	2012/13	2013/14	Cu	rrent Year 2014/	15	2015/16 Medius	n Term Revenue Franswork	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Depreciation by Asset Class/Sub-class										
Infrastructure		12,690	13,422	13,915	13,635	14,039	14,039	14,345	14,375	14,425
Intrastucture - Road transport		6,038	6,561	6,719	6,767	6,767	6,767	8,919	5,919	6,919
Roads, Pevernents & Bridges		5,469	5,944	6,102	6,150	6,150	6,150	6,302	6,302	6,302
Storm water		568	618	618	618	618	618	618	618	618
Intrastructure - Electricity		770	770	770	770	770	770	770	800	850
Generation Transmission & Reticulation		770	770	770	770	770	770	770	900	950
Street Lighting		770	770	770	′′0	770	770	770	800	850
Infrastructure - Water		4,338	4,338	4,281	4,338	4,738	4,738	4,472	4,472	4,472
Dams & Reservoirs		1,000		1,201		1,,	1,102	4,00		3314
Water purification										
Reticulation		4,338	4,338	4,281	4,338	4,738	4,738	4,472	4,472	4,472
Intrastructure - Sanitation		1,432	1,640	2,103	1,640	1,640	1,640	2,068	2,068	2,068
Retculation										
Sewerage purification		1,432	1,640	2,103	1,640	1,640	1,640	2,068	2,068	2,068
Intrastructure - Other		113	113	41	124	124	124	116	116	115
Waste Management		113	113	41	124	124	124	116	116	118
Transportation	2									
Ges					1					
Other	3									
Community		140	140	140	135	135	135	140	140	140
Parks & gardens		145	1,44	,,	112		103	140	140	140
Sportsfelds & stadia										
Swimming pools										
Community halls Libraries										
Recreational facilities										
Fire, salety & emergency					6	6	6			
Security and policing Buses	7									
Clinics	'									
Museums & Art Galleries	- i I									
Cerneteries		140	140	140	129	129	129	140	140	140
Social rental housing Other	8									
Heritage assets		1.41	93	3.4	_	= = =	27	7.20	(jac)	
Buildings Other	9	_	93	1						
Other	"									
Investment properties				1,230				_	-	_
Housing development				4 000						
Other				1,230						
Other assets		1,867	1,803	1,590	1,027	1,827	1,827	1,515	1,515	1,515
General vehicles		1,065	1,023	971	1_023	1,023	1,023	900	900	900
Specialised vehicles Plant & equipment	10	93	73	64	67	67	67	64	64	-
Computers - hardware/equipment		73	/3	64	67	07	07	54	04	64
Furniture and other office equipment	1	585	564	463	643	643	643	463	463	463
Abathirs	1									
Markets Civic Land and Buildings										
Other Buildings		131	93	92	93	93	93	88	68	88
Other Land			50							
Surplus Assets - (Investment or Inventory)			1							
Other		14	1	0	1	1	1			
Apricultural assets		-	-		12	-	-	820		_
List sub-class										
Biological assets List sub-class		-		2 = 11	-	-	-	-	.1=.1	
List MD-Cats										
Intangibles		145	59	-		-	-			-
Computers - sollware & programming		145	59							
Other (list sub-class)							40.000			
Total Depreciation		14,842	15,516	16,875	15,600	16,000	16,000	16,000	16,030	16,080
Specialised vehicles		-		_	-	-	_	_	_	_
Refuse										
Fire Conservancy										
Antoulances	- 1					-				

93N_

2010 -68- 21

65

SAMA AND MARKET

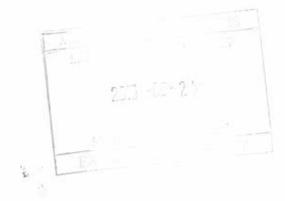
Municipal VoteCapital project			ē	Individually Approved (YesMo)	Asset Class	Asset Sub-Class		Prior year outcomes	r outcomes		Frankork		Project Information	restion
Rthousand	ProgramProject description	Project		us	en	en	Total Project Estimate	Auditod Outcome 2013/14	Current Year 2014:15 Full Year Forecast	Budget Year 2015/16	Budgel Year	Budget Year +2.2017/18	Ward location	New of tense ma.
Parent municipality. Lat all capable projects grouped by Marapal Vote	pd Vete													
echnical - Roads & public works	Streets and stormwater Willowmore	57C	0	Yes	ht/estructure - Road tramport	Reacts, Perements & Bridges	1,708	1,702	2,134	1,755	77.00		WARD 3	renewal
Fechnical - Roads & public works	Streets and stommenter Staytlerville	ir.		Yes	Infectucius - Road tramport	Roads, Perements & Bridges	200.1	2773	2,134	1,755	119		WARD 2	Innerd
Fechnical - Solid waste Fechnical - Solid waste	Sterile rills sold waste disposal atte	£ £	٥ ٥	n n	htratucture - Other httatucture - Other	Wate Management	N 39	2 23	3	1	1,144	3055	ALL WARDS WARD 2	Teneral
Jechnical - Sewrage & sankation	Rethron waste unter treatment works	3		Yes	Infestruture - Santaton	Severage purification	71.0		elti	1,900			WARD 4	renewal
	Endication Bucket system steytlerville	67(a)	٥	Yes	Infrastructore - Sarshifon	Retruteson	1,288	88					WARD 2	Dew
Sechnical - Water	Waste water treatment works willowmore Feasibility study Vondeling water	67(8)	00	n n	Intestructure - Sariation Intestructure - Weler	Severage purification Retrollesion	80,1						WARD 1 & 3 Ward 3	Dew Tenewal
	Willowmore water supply Wilgerthol	47(a)	٥	Yes	Inh extructure - Weter	Retruisson	1385	6,611		1	3047	3,055	WARD 1 & 3	Date
	Wanhoop bulk water supply leasibility.	47(b)	0	Yes	Intestucture - Weter	Retouliston	16	52		219			E 3	nen
	Staytlerville varier Ensawahloof Replacement of old domestic at the meters		00	Yes Y	intestubre - Weler intestubre - Weler	Retruision Retruision	571.05	22,991	X)	1,593			WARD 2	Des Inceral
Technical - Housing	Down housing	21(8)	0	Yes	infestrative - Other	Housing development	-						WARD 3	Per
7	Say tervile housing	23	0	Yes	kriesbuthre - Other	Housing development							WARD 2	Desi
fechnical - Electricity	Stey torvite highwast lightning	35	0	Yes	Infestrative - Bearing	Street Lighting	19	56					WARD 2	ē
	Riebron highmast lighing	25		Yes	Intrastuctore - Electroty	Street Lighting	類		5	55			WARD 4	Terrenal
	Bestray Tools & equantil	8	00	S.	Infestrator - Bearinfy	Recalifica	20.25		2E				ALL WARDS	£ £
Committy - Paris & sportfelds	Upgrading of sport felds	ß	m	Yes	Community	Sportsleids & stade	1,302		2,100	1,167	1,189	1221	ALL WARDS	renewal
Essuite & Cound	Vehicles	N'a	<	Yes	Other	General vehicles	75			782			ALL WARDS	lementa:
Erecutve & Council	Investment Properties	n/a	<	Yes	Investment Properties	Housing development	ន						ALL WARDS	Dew
Commandy - centelt es	Feasibility study corrections	8		Yes	Community	Comelenes	£12	245					ALL WARDS	Dew
community services	LED PROJECTS	ry's	ن	Yes	Constitutity	Other	2		1	380	386	1004	ALL WARDS	Deba
ectrical - Servicage & sanitation	_	67(a)	0	Yes	Intrastructure - Santaton	Senerage purification	5						WARD 2	Dene
echacal Severage & scription	Dept of Human Settement	67(2)	۵	¥	Intestructore - Sertation	Senorage purification	R	987					WARD 2	•
Factorical Services - Housing	Down housing	51(0)	٥	Yes	intractucture - Other	Housing development	9,405					-	WARD 3	new
Budget & Treasury		n/a	~	Yes	Other Assets	Furnitire and other office equipment	=======================================	ZAP	26				ALL WARDS	Heat
Budget & Treasury	studie	N2	<	Yes	Other Assets	Computers - hardwarelequipment	202			700	i i	i)	ALL WARDS	Faucus
Council	Vehicles	n/a	~	Yes	Other Assets	General vehicles	1720		2.074				ALL WARDS	THERE
Panert Capital expendence			_							31,450	12.2	E(1)		

Med		
	2015 -00- 2	Y.
	Pa-10 00 X	7

CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

There are no contracts with future budgetary implications

Please refer to Schedule SA33



13n_

LEGISLATIVE COMPLIANCE

The Municipal Finance Management Act brought about uniformity, accountability and control measures to local government in terms of financial reporting and budgeting. The Act required a high level of transformation financial disciplines and planning.

New budget regulations were published in Gazette nr. 32141 on 17 April 2009. The object of these regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting process. The 2015/2016 budgets for all municipalities needs to comply with these regulations.

Challenges experienced:

Although the financial system has the capabilities of generating the budget schedules, problems were experienced with regards to the accuracy of the information generated. Not all staff in the BTO has been trained on the reporting module of the financial system.

The MFMA regulates monthly and quarterly reports to be submitted to National Treasury. A significant improvement was noted during the 2014/15 financial year with regards to the submission of S71 reports.

Achievements:

The municipality received assistance from National Treasury within the MFIP II programme. A National Treasury Advisor has been allocated to the municipality to assist the municipality and address key issues identified and stipulated in an activity plan. The advisor is assisting greatly in ensuring compliance with regards to reporting and other compliance issues.

The municipality also received assistance from the Sarah Baartman Municipality who implemented a project to ensure improved audit outcomes within the local municipalities. A service provider has been appointed and is working on site to assist with issues relating to audit readiness.



13N-

BUDGET - DETAILS PER DEPARTMENT

Please refer to schedule SA2 for details



3n____

EC107 Baviaans - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and

Description R	Ref	Vote 1 - Executive & Council	Vote 2 - Corporate Services	Vote 3 - Budget & Treasury Office	Vote 4 - Technical Services	Vote 5 - Community Services	Total
R thousand	1						
Revenue By Source				-(
Property rates				4,814			4,814
Property rates - penalties & collection charges							-
Service charges - electricity revenue					12,637		12,637
Service charges - water revenue					4,339		4,339
Service charges - sanitation revenue					2,770		2,770
Service charges - refuse revenue					3,183		3,183
Service charges - other					7-17	6	_
Rental of facilities and equipment			197				197
Interest earned - external investments				121		56	177
Interest earned - outstanding debtors				530			530
Dividends received							_
Fines						2	2
Licences and permits						832	832
Agency services						756	756
Other revenue			66	32	115	270	484
Transfers recognised - operational		1,368		9,275	12,512	4,899	28,053
Gains on disposal of PPE		137		1,2.2	,		
Total Revenue (excluding capital transfers and contri	buti	1,368	263	14,772	35,558	6,815	58,775
Expenditure By Type	1						
Employee related costs		1,316	2,073	4,204	11,853	5,250	24,696
Remuneration of councilors	,	1,859		/		1,333	1,859
Debt impairment	11	1,7					
Depreciation & asset impairment		29	148	93	15,335	395	16,000
Finance charges		2	1,305		10,000		1,305
Bulk purchases			1,000		10,620		10,620
Other materials					10,020		10,02.
Contracted services	- 3					4	_
Transfers and grants				985	6,343		7,328
Other expenditure		589	2,466	4,858	6,794	1,517	16,225
Loss on disposal of PPE		505	2,700	7,000	U _I I JT	1,517	10,224
Total Expenditure		3,793	5,991	10,140	50,946	7,162	78,032
Surplus/(Deficit)		(2,425)	(5,729)	0.0000000000000000000000000000000000000	(15,389)		(19,257
Transfers recognised - capital		(547,2)	(31123)	4,002	32,277	1,774	34,05
Contributions recognised - capital					32,211	1,774	34,031
Contributed assets							_
Surplus/(Deficit) after capital transfers & contributions		(2,425)	(5,729)	4,632	16,888	1,427	14,793

Br

ANNEXURES

Annexure A – Tariff listing Annexure B – Personnel Budget Annexure C - Summary Line items



ANNEXURE A - TARIFF LISTING

BAVIA	ANS MUNICIPALITY		
PROPOSED TARIFFS	WITH EFFECT FROM 1 JULY 2015		245.0
		200	
Description	2014/2015	2015/2016	Increase
ew Property Rates			
8 residential Properties below R 50 000	535.73 R/year	589.30 R / year	10%
Il residential Properties from R 50 001 to R 100 000	584.43 R / year	642.87 R/year	10%
ouseholds above R 100 000 - Steytlerville ouseholds above R 100 000 - Williammore	0.00590 c/R 0.00590 c/R	0.00650 c/R 0.00650 c/R	10%
ouseholds Rietbron	0.00590 c/R 0.00450 c/R	0.00650 e/R 0.00495 c/R	10%
usiness - Steytlerville	0.00759 c/R	0.00835 c/R	10%
usiness - Williammore	0.00759 c/R	0.00835 c/R	10%
gricultural land used for business and commercial purposes	0 00276 c/R	0.00304 c/R	10%
ublic service Infrastructure gricultural Property	0.00148 c/R 0.00042 c/R	0.00162 c/R 0.00046 c/R	10%
late property	0.00961 c/R	0.01057 c/R	10%
usiness in rural area	0.00765 c/R	0.00841 c/R	10%
scant Land	0.01614 c/R	0 01776 c/R	10%
ease note that indigents with a house value of R100 000 or more will only receive rates sub	sidy on specific application for such subsidy		
efuse Fees - Excl VAT			
efuse Domestic Removal	63 25	72 74	15%
efuse NON-Domestic Removal	101 20	116.38	15%
efuse Rietbron arden refuse removal	12.12	13 94 on quotation	15%
nversos Feez - Excl VAT ptic Tank Removal per removal	173.54	200.03	15%
rwerage Levy Domestic	50.60	58.19	15%
werage Levy NON-Domestic	240 35	276.40	15%
werage Levy Rietbron	34.59	39.77	15%
eptic Tank Removal Rietbron vallability charge - empy erven only	23.72	61.40	
werage Clagging	94.62	27.28 108.82	15%
ewerage Schools	240.35	276.40	15%
ewerage Truck	25.05 Per km	28.80 Perk km	15%
Sectricity • Excl VAT			
Opmests Credit (BHHM)			15%
asic House Hold 5HHZ, WHH1, WHH2	130 10	149 62	15%
nits	1.06	1.22	
omestic Pre-Paid (BHHPP)			-
nits Zaaimanshoek	1.40	1.61	15%
nits casimanshook	1.53	1.76	15%
mall Business Credit Single hase (BBESL) Incl. SBES1 SBES2, WKER			
on Domestic not exceeding > 60 amp	_		
asic Small Business	168 54	193.82	15%
nits	1.13	1.30	15%
	A STATE OF THE STA		
mal Business Credit un to 30 amo (BBESM) on Domestic not exceeding 30 amp incl. (BPP1, SHH1, SPP1)			
asic Small Business	334.12	384.24	15%
nits	1.02	1.17	15%
	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
		I	15%
cluding G>200, G> 800, WBES2	520.40	598.46	
scluding G>200, G> 800, WBES2 asic Small Business	520.40 1.02	598.46 1.17	
scluding G>200, G>800, WBES2 asic Small Business nits			
scluding G>200, G> 800, WBES2 sic Small Business nits mall Business Pre-Paid (BBPP)			
cluding G>200, G> 800, WBES2 sic Small Business nnil Business nnal Business Pra-Paid (BBPP) cluding BPP2, BPP3			15%
cluding G>200, G> 800, WBES2 sic Small Business nits mall Business Pra-Paid (BBPP) cluding BPP2, 8PP3 nits	1.02	1.17	15%
cluding G>200, G> 800, WBES2 sic Small Business nits mall Business Pra-Paid (BBPP) cluding BPP2, BPP3 nits sic Power Users (WKVA) asic monthly maximum demand	1.02	1.17	15%
icluding G>200, G> 800, WBES2 sic Small Business mall Business Pre-Paid (BBPP) icluding BPP2, BPP3 nits arge Power Users (WKVA) asic monthly maximum demand	1.02	1.17	15%
scluding G>200, G> 800, WBES2 salc Small Business nits mall Business Pra-Paid (BBPP) scluding BPP2, BPP3 nits arga-Power Usera (WKVA) asic monthly maximum demand hergy consumption	1.02	1.17	15%
scluding G>200, G> 800, WBES2 ssic Small Business mall Business Pre-Paid (BBPP) scluding BPP2, BPP3 nits same Power Users (WKVA) asic monthly maximum demand nergy consumption treest Lights (WSTR)	1.02	1.17	15% 15% 15% 15%
active transfer of the second	1.02 1.43 1.33.06 0.89	1.54 1.54 153.02 1.02	15% 15% 15% 15%
imal Business Credit 60 amp (BBESH) including G>200, G>800, WBES2 asic Small Business intal Business Pra-Paid (BBPP) including BPP2, BPP3 inits arga Power Users (WKVA) asic monthly maximum demand nergy consumption itimat Linhts (WSTR) inits action of the consumption itimat Linhts (WSTR) inits action of the consumption itimat Linhts (WSTR) inits	1.02 1.43 1.33.06 0.89 0.65	1.17 1.64 153.02 1.02 0.75	15% 15% 15% 15%
actuding G>200, G>800, WBES2 asic Small Business intell Business Pra-Paid (BBPP) including BPP2, BPP3 intis arga Power Usera (WKVA) asic monthly maximum demand nergy consumption street Lights (WSTR)	1.02 1.43 1.33.06 0.89	1.17 1.64 153.02 1.02 0.75 197.22 241.42	15% 15% 15% 15% 15% 15%
asic Small Business nits mall Business Pra-Paid (BBPP) cluding BPP2, BPP3 ints arga Power Usera (WKVA) asic monthly maximum demand nergy consumption ixeast Lights (WSTR) inits all out Fee onnection and Disconnection - new account & terminations	1.02 1.43 1.33.06 0.89 0.65 1.71.49 209.93	1.17 1.64 153.02 1.02 0.75	15% 15% 15% 15% 15%

9zm

2015 -08- 24

MUNIO NELWE ATTE

Water				
Basic Charge - Business, Gov. Dept and Households except Indigents	18.03		20.73	15%
Consumption: 0-6kl per kt (only indigent households)	10.03		20.73	137
asic Charge Riethron	18.16		20.89	15%
onsumption Riethron	3.07		3.53	15%
onsumption: 0-20kl per kl (households)	5.41		6.22	159
onsumption: 21 - 50kl per kl (households)	5 94	1	6.83	15%
onsumption: 51 - 80kl per kl (households)	7.33		8.43	15%
onsumption 81 - 999999 per N (households)	8.80	100000	10.12	159
onsumption: 0 = 20kl per kl (business, guest houses, garages and hotels)	5.22	No. of the last of	6.00	15%
onsumption: 21kl - 50kl per kl (Business, guest houses, garages and hotels)	5.75		6.61	15%
onsumption: 50kl - 99999kl per kl (Business, guest houses, garages and hotels)	6.30		7 25	15%
onsumption: Old = 99999kl per kl (government dept and schools)	5.75		6.61	15%
onsumption: Sport Grounds & farmers	5.94		6.83	15%
vallability Charge - Empty Stands	23.72		27.27	15%
onnect or disconnections new accounts & termination	47.43		54.56	159
dministration (VAT Excluded)				
tended Duiting Plan	150.73		175.44	1 100
tandard Building Plan	159.72		175.44	109
uilding Fees	7.99	m'	8.78	109
uilding Fees Deposit New Buildings	878.46		969.30	107
uilding Fees Deposit Alterations	878.46		969.30	105
alding Fees Deposit RDP	292.82	15	322.11	105
alding Fees Alteration	239.58		263 15	10
enalty for building without approved building plan	750.00	- P	825.00	10
skuation Certificate	159.72	Each	175.44	10
learance Certificate (Waiting period 3 Days)	159.72		175.44	105
ander documents	337.72		372.81	10
noto Copies		Per page	9 32	DOM:
NX	15.97	Per page	15 97	
emetary (VAT Excluded)				
(Illowmore Town	239 58		263.16	105
eytlerville Town	239 58		263 16	105
etbron Town	151 79		166.67	105
oth Towns one grave two persons	319.44		3SO 88	10
pint out of grave	159 72		175.44	10
etbron Town	62 2B		70.18	10
fillowmore Township	46.59		52.63	10
teytlerville Township	46.59		52.63	109
oth Townships one grave two persons	66.55		74.56	105
pint out of grave	19.97		21.93	10
commonage - Grazing Fee - Excl VAT				
Pound Fee Donkey/Cattle per day	79.86		57.72	109
ound Fee Small Stock per day	33.28		39.47	157
own Halls - Excl VAT unctions arrange and related to Municipality				
eposit: Functions arrange and related to Municipality			21	
ny other functions	1,597 20		1,754.39	10
eposit; Any other functions	1,597 20		1,754.39	10
plitical Meetings	2,395.80		2,635.96	10
eposit: Political Meetings	1,597 20		1,754.39	10
-p			877.19	10
tchen	July Idi		877.19	10
	798.60 798.60			
eposit: Kitchen	798.60			10
eposit: Kitchen o National, Provincial and Schools will be allowed to rent the Town Halls				100
eposit: Kitchen o National, Provincial and Schools will be allowed to rent the Town Halls ommunity Halls Excl. VAT			350.88	
eposit: Kitchen o National, Provincial and Schools will be allowed to rent the Town Halls ommunity Halls: Excl.VAT ommunity Halls: Willowmore	798 60		350.88	10
eposit: Kitchen o National, Provincial and Schools will be allowed to rent the Town Halls ommunity Halls: Excl VAT ommunity Halls: Willowmore eposit Community Halls: Willowmore	798.60 320.00 400.00		350.88 442.98	100
posit: Kitchen In National, Provincial and Schools will be allowed to rent the Town Halls In National, Provincial and Schools will be allowed to rent the Town Halls In National, Provincial and Schools will be allowed to rent the Town Halls In The National Advance of the Town Halls willow more In The National Advance of the Town Halls will be allowed to rent the Town Halls In The National Advance of the Town Halls will be allowed to rent the Town Halls In The National Advance of the Town	798.60 320.00 400.00 320.00		350.88 442.98 350.88	10 10 10
eposit: Kitchen In National, Provincial and Schools will be allowed to rent the Town Halls Community Halls: Williammore Eposit Community Halls: Steytlerville Eposit Community Halls: Steytlerville	798.60 320.00 400.00		350.88 442.98	10 10 10
posit: Kitchen National, Provincial and Schools will be allowed to rent the Town Halls Prommunity Halls Excl VAT Immunity Halls: Willowmore Ipposit Community Halls Willowmore Ipposit Community Halls Steytlerville	320.00 400.00 320.00 400.00		350.88 442.98 350.88 442.98	100 100 100 0.0
onational, Provincial and Schools will be allowed to rent the Town Halls onational, Provincial and Schools will be allowed to rent the Town Halls onational will be allowed to rent the Town Halls onational will be allowed to rent the Town Halls posit Community Halls Willowmore ammunity Halls Steytlerville posit Community Halls Steytlerville punicipality and National and Provincial Departments onational Relational Provincial Departments	798.60 320.00 400.00 320.00		350.88 442.98 350.88	100 100 100 100 100
eposit: Kitchen o National, Provincial and Schools will be allowed to rent the Town Halls ommunity Halls: Willowmore eposit Community Halls Willowmore emmunity Halls: Steytlerville eposit Community Halls Steytlerville lunkcipality and National and Provincial Departments ommunity Halls: Rietbron eposit Community Halls: Rietbron	320.00 400.00 320.00 400.00		350.88 442.98 350.88 442.98	100 100 100 100 100
io National, Provincial and Schools will be allowed to rent the Town Halls Community Halls: Willowmore eposit Community Halls Willowmore emmunity Halls Steytlerville emmunity Halls Steytlerville dunkipality and National and Provincial Departments ommunity Halls: Rietbron eposit Community Halls: Rietbron eposit Community Halls: Rietbron	798.60 320.00 400.00 320.00 400.00 80.00 195.00		350.88 442.98 350.88 442.98 87.72 214.91	30 10 10 10 0.0 10
on National, Provincial and Schools will be allowed to rent the Town Halls ommunity Halls: Willowmore eposit Community Halls Willowmore emmunity Halls: Steytlerville eposit Community Halls Steytlerville tunkcipality and National and Provincial Departments ommunity Halls: Rietbron eposit Community Halls: Rietbron own Hall Furniture Excl VAT hairs (per 20 chairs)	798.60 320.00 400.00 320.00 400.00 80.00 195.00		350.88 442.98 350.88 442.98 87.72 214.91	100 100 100 100 100 100
eposit: Kitchen o National, Provincial and Schools will be allowed to rent the Town Halls ommunity Halls: Exci VAT ommunity Halls: Willowmore eposit Community Halls: Steytlerville emmunity Halls: Steytlerville lunkcipality and National and Provincial Departments ommunity Halls: Rietbron eposit Community Halls: Rietbron own Hall Furniture Excl VAT hairs (per 20 chairs) ables (per table)	798.60 320.00 400.00 320.00 400.00 80.00 195.00		350.88 442.98 350.88 442.98 87.72 214.91	100 100 100 100 100 100 100 100
eposit: Kitchen o National, Provincial and Schools will be allowed to rent the Town Halls ommunity Halls: Willowmore eposit Community Halls: Willowmore emmunity Halls: Steytlerville eposit Community Halls Steytlerville lunkcipality and National and Provincial Departments ommunity Halls: Rietbron eposit Community Halls: Rietbron own Hell Furniture Excl VAT hairs (per 20 chairs) ables (per table) eposit (per 20 chairs)	798.60 320.00 400.00 320.00 400.00 80.00 195.00		350.88 442.98 350.88 442.98 87.72 214.91	100 100 100 100 100 100 100 100
inchen eposit: Kitchen oo National, Provincial and Schools will be allowed to rent the Town Halls community Halls: Excl VAT ommunity Halls: Willowmore eposit Community Halls Willowmore emmunity Halls: Steytlerville eposit Community Halls Steytlerville funkcipality and National and Provincial Departments ommunity Halls: Rietbron eposit Community Halls: Rietbron own Hall Furniture Excl VAT hairs (per 20 chairs) ables (per table) leposit (per 40 chairs) eposit (per 40 chairs)	798.60 320.00 400.00 320.00 400.00 80.00 195.00 70.00 20.00 130.00		350.88 442.98 350.88 442.98 87.72 214.91 78.95 21.93 144.74	100 100 100 100 100 100 100 111
onational, Provincial and Schools will be allowed to rent the Town Halls ommunity Halls: Willowmore eposit Community Halls: Steytlerville eposit Community Halls Steytlerville eposit Community Halls Steytlerville unkcipality and National and Provincial Departments ommunity Halls: Rietbron eposit Community Halls: Rietbron own Hall Furniture Excl VAT hairs (per 20 chairs) ables (per 10 chairs) eposit (per 20 chairs)	798.60 320.00 400.00 320.00 400.00 80.00 195.00		350.88 442.98 350.88 442.98 87.72 214.91	100 100 100 100 100 100 100 100 100 100

Jan_

2015 -28-24 Minimus V -284

Hawkers - excLVAT					
Hawker licences (Inside)	100.00	Per year	109.65	Per year	105
Hawker licences (Outside)		Per year		Per year	109
Rezoning Fees: Deposit - Excl VAT	3,221 02		3,543.86		109
Application fee for consent use - house shop - Excl VAT	50.00		55.00		109
Application fee for consent use - spaza shop - Excl VAT	350.00		385.00		10%
Application fee for consent use any other business managed from residential property - Excl VAT	100.00		110.00		10%
Application fee for consent use for business requiring special licence e.g. liquor or Game shop - Excl VAT	500.00		550.00		109
Yearly tariff for consent use of erven used as spaza shop - Excl VAT	1,500.00	per year	1,650.00	per year	109
Application fee for advertising displayed on any other business managed from residential property - Excl VAT	200.00		220.00		109
Encroachment fee - excl VAT	1,000.00	per year	1,100.00	per year	109
Consent use valid for 2 year					
Fire Services					
Call out fee - excl VAT	330)	363.03		
Kilometres distance travelled	R7 15/km		7.85/km		
Water usage	applicable water to	arriff x 7 000 litres	applicable	e water tariff x 7 C	000 litres
Traffic Services					
Vehicle licensing & testing	as per gazette		as per gazette		1976
Drivers license	as per gazette		as per gazette		
Learners license	as per gazette		as per gazette		
Hire of KS3 yard	R100/ hou	r/vehicle	R100/h	our/vehicle	

All Tariffs stated above are Exclusive of VAT

For any other service not included above tariff list, the Municipality will provide a quotation

The following arrangements are avialable for defaulting account holders as listed below:

Category	Income Treshold Gross Income	Description & Repayment period
Indigent	0- Threshold described in the Indignet Policy	(i) Free Basic Services and write off of arears with first application and after that a maximum repayment of R50 (ii) A Further write off arrears can be allowed where the arrears linked to leakage of water and prove can be obtained that the leakage is repaired
Deferment A	Less than R6000	Makes an arrangement (in writing) where the consumers pays the current account and Council write off the deferred amount over repayment period of 12 months or minimum of R100
Deferment B	6000-12000	Makes in arrangement (in writing) where the consumer agrees to pay the current account and half of the deferment and Council write off the other half of the deferred amount over the repayment period of 18 months or a minimum of R100
Deferment C	Above 12000	Makes an arrangement (in writing) to pay curreant account + all arrears over 12 Months or a minimum of R 100
Business Deferment	Business	pays current account +pays 50% of arrears. Immediately and make arrangement in writing for the remainder over 6 months.

The Municipal Manager can agree on a settlement offer from an account holder where it seems to be in the best interest of the Municipality. This settlement has to be reported to Council.

Churches, creche, sport clubs, welfare and any other welfare or NGO's will be treated as follows:

•This category of account holder will be allowed to enter into arrangement for the repayment of arrears after (1) the Installation of a prepaid meter and payment cost of conversion and the reassed security deposit are paid upfront.

(2) The property is registered in the name of the the institution, that is the account holder, (3) the property is zoned as above.

A minimum down payment of 20% plus current account

- A maximum repayment period of 36 months with a minimum instalment of R60 per month plus the current account

Disconnection

	2013/2014	2014/2015
Charges for disconnection or restriction of services (Conventional / credit meters) - inc! VAT	R 325.00	R 375.00
Charges for reconnection or reinstatement of services incl VAT	R 325.00	R 375.00
Charges for Blocking/Unblocking of Pre-paid meter (Reconnection fee payable in cash prior to reconnection) incl VAT	R 40.00	R 50.00
Charges for Notices of Default incl VAT	R 40.00	R 50.00
Penalty Charges for Illegal Connections & Tampering Incl VAT	R 2.220.00	R 2,553.00
Penalty charges for dishonoured Cheques incl VAT	R 120.00	R 132,00
Interest on Accounts	Prime + 2%	Prime + 2%

Jan-

2010 -08- 24

PARA DE MURA DESERVITA

Service	Consumer Type	Initial deposit	Deposit Review
			after disconection/ restriction of supply
All Municipal Service	Domestic		1,5 average monthly
(consumers with prepaid electricity installed)	Consumer	R350.00	account
All Municipal Service	Domestic		1,5 average monthly
(consumers with conventional electricity meters installed)	Consumers	R1 050.00	account
All Municipal Service	Formal		1,5 average monthly
(consumers with prepaid electricity installed)	Business	R1 200.00	account
All Municipal Service	Formal		1,5 average monthly
(consumers with prepaid electricity installed)	Business	R3 000.00	account
Water accounts only	All Consumers	R280.00	1,5 average monthly
		account	account
All Municipal services	Households residing in a sub economic house with a property value of R100000 and less and who are indigen		NIL
All Municipal services	Households residing in a sub economic		1.5 average monthly
THE THEM HOUGHEL WENT THE NEW	house with a property value of R100000 and less and who are not Indigent	1246	account

Targeting of Indigent Households - The Municipality's target approach is as follows:

Targeting Approach	Application
Household Income	Threshold determined in terms of the 2 government pension.



- 3n_-



_
Ш
Q
\Box
굶
ш
Ш
Z
Z
Ö
8
Ш
4
m
Ш
2
\exists
· iii
Z
Z
P

Designation	Tesk	New Salary in notch increases where applicable where applicable 001	Average Borius R	Pension R 010	Coun	Council Contribution	Group life	, e	Transport R 006	Overtime R 017	Housing R R 0	Other Cost Long Services Industrial R R R R 005		Other Standby R 019	Skills R	Total Package	Coll & To	Total Cost
COUNCIL	Mayor	364.002				28,580										382,591	25,887	418,478
Councillor	CLLR	214,141														214,141		240,028
Councillor	CLLR	214,141														214.141	25.887	240,028
Councilor	CLLR	214,141														214,141		240,028
Councillor	CLLR	214,141														214,141		240,028
Councillor	CLLR	214,141				28 5 80								No.		1 677 434	181,210	1 858 644
		1,648,545				202,03												
Pensioner						30,600										30,600		30,600
Pensioner						60,327										60,327		60,327
Pensioner						30.234										38,234		39,234
Pensioner						166,826						100	The second			168,826		166,876
							No.	-		1.1			-					
TOTAL COUNCILLORS & PENSIONERS	2	1,848,845				195,415						4		-		1,644,260	181,210	2,025,470
Munichal Managed's Office																		
Munkipal Manager (AD)	MAN	638,159			1			1,785	152,928			á	2 1		7,758		14,400	815,116
Senior Clerk/Telephone	9 -	718'86 718'86	8,235	216.76	17.787	19,085		1.071			300		98		1,345	184.121		184,121
Personal assistant to MM		134,314	11,410			acc'ar						10000	1					
TOTAL MUNICIPAL MANAGER'S OFFICE	FICE	671,481	19,444	24,213	17,787	30,081		4,312	162,929		909		250	Sussession	10,364	1,131,470	14,400	1,145,670
RUIDGET & TREACHRY																		
Chief Finance Officer	MAN	741,433						1,785					989		7,529		10,800	761,633
Manager BTO	T16	402,634	33,553			35,957		1,785					90		7,131		(747)	553,620
Expenditure Controller	110	206,147	17,179	37,106		11,066		1,785		4	300		9 9		3,472	256,495		286,498
Revenue Lontroller WW Cashler Blathon	T2 12	77,955	6,496					1,785					98		2,032			102,386
Finance Administrator	Ē	196,589	16,382	35,386		14,646		1,785				3,840	98		2,130			270,844
FBS controller	110	206,147	17,179					1,785		15	300		98		3,329	265,933		265,933
Principal Clerk Assets	110	119,475	956'6	21,500		13,293		1,294			300	,	9 9		1.892	Ľ		250.142
Cata Cadema	16	92.037	7.670					664					86		766			118,354
Expenditure clerk	- E	119,475	9,956	21,508		33,915		1,294		18	300	٠	98		2,440	Ú		188,973
Cashler: Willowmore	TS	67,779	7,315	15,800		10,997		951					86		1,598			124,526
Cashler: Steytlerville	15	677,78	7,315	18,433				156			250		8		1,309			116,124
SCM: Pracilioner	D. I	206,154	17,179	000		17,725		1,785					9 8		2,405	243,335		245,335
Asset Management Practioner	110	158,800	15,433	346.348				1,703					0		K.402			70,000
Intern (contract)		funded through FMG	2										-			•		
Intern (Contract)		funded through FMG	477					1								•		
Intern (Contract)		funded through FMG	12													٠		
Intern (Contract) SCM: Demand & Acquisition	13	funded through FMG 151,453	12,621	27,262		32,741		1,64					96		2,960	228,764		228,764
					-					1					10,660		Participal 14	80.00
the same of the same of the same of the same												-			-00 00	40 40 A A A But Day A A 440	44 440	4 440 040

*Jan*___

partinger I EAVIJOOS ya...

Deskonation	Task	notch increases	Annetal									Long		Other			Total	4	
		where applicable	Bonus	Panslon	provident	Madical	Group Ilfe	AID.	Transport	Overtime Housing	Housing	Services Industrial	Inchastrial		Standby	Skills	Package	20	Total Cost
ELECTRICITY																			
Elec. Artisan Steytlerville	T10	221,342	18,445	46,482		27.824		1,785		29,736	,	4,427	98		13,275	4,486	367,588	3,000	370,558
Electrical Willowmore	13	81,751	18,161	٠	14,715			909		2,039	300		9 9			909	107,522	3,000	107,522
																	1		2
		521,530	43,419	46,482	14,715	27,824		4,470		35,492	2000	4,427	256		13,275	7,747	718,450	6,000	725,450
Designation		New Salary	Annual Bonus R	Penelon	Counci Provident R	Council Contribution dent Medical o	on Group life R	를	Transport	Overtime	Housing A	Other Cost ang servic Inc	Other Cost ong servic Industrial 2ther allox Standby R	ther allow	Standby	SALIG	TOTAL	3	Total Cost
WATER								١											
Artisan Water/Electrical WM	T10	211,079	17,590	37.994				1,785		40,356			86		16,992	5,058	330,940	2,400	333,340
Artisan Water/Electrical WM	110	221,339	18,445	30,841		28,215		1,785		28,674	300	4,427	989		12,744	4,436	350,991	2,400	362,391
General Assistant - Water Wild	13	81.751	6,013	01/4	14 716			197		747	90		8 8			897	106.255		106.255
General Areltant Water Wild	Ta Ta	74 356	6.196	13 3.084	2.01			828	,		3 ,		8 8	1.844		223	96 917		716-96
Maint trades	15	85.714	7 143	18 000		32 406		988		2 011	3 944		8	1		60 6 C7	151 281		151 281
Water Assitant Staville	13	81.751	6.813	17.168		19.085		1.117		12.744	300	2.453	36		5.217	1.788	148.521	2.400	150.921
Water Asstant Stevilerville	P	81,753	6,813	17.168		,		806		637		1,597	98			1,333	110,294		110,294
Meterreader	Ę	85.714	7.143	18 000				932			300		98		٠	1.395	113.570		113.570
Artisan Water/Electrical SV	T10	221.342	18,445	46.482		43.005		1,785		35,046	3.405		98		13,806	2,950	386.352	3,000	389,352
Plant Operator (Shift Worker)	16	119,476	9,956	•	21,508	•		1,685		27,612	300		98	6,372	4,779	1,685	183,457		193,457
Plant Operator (Shift Worker)	16	119,476	9,956	F	21.508			1,785		30,678	300		98	6,372	20,548	1,873	212,581		212,581
		1,495,504	122,125	222,762	57,727	122,711		15,448		185,450	9,149	8,476	1,031	14,588	74,086	23,589	2,322,636	10,200	2,332,836
PUBLIC WORKS																			
Head of Technical Services	MAN	424 636	14 661	33 431		20.00		1,785		2 153	100	. ,	98 98			6,500	145,371	10,800	569,171
Administrative Assistant	TIE	400.458	23 271	150,45		25,010		1,785		76177	5 1 48		8 2	12 000		4717	484 774	2 400	486734
Manager TS - Ass to the HOD (W)	T16	400,458	33,371	72,082				1,785					98			6,633	514,418	2,400	516,816
General assistant streets SV	T3	61,753	6,813	17,168				902			300		98	1,338		886	109,248		109,246
General assistant streets 5V	T3	81,753	6,813	17,168				889			300		86			886	107,894		107,894
General assistant streets 5V	13	74,361	6,197	, ;				808					20 0			808	82,256		82,256
Ceneral assistant speeds SV	2 5	123 340	10 105	17, 108				4 4 7 5			3		8 8			1 375	107,034		135 281
Foreman Rietbron	T10	206.147	17,179	37.106				1,785					86		12,075	3,501	277,880		277,880
General worker	T4	121,348	10,112	21,843				1,315					86			2,035	166,739		156.739
General worker	14	121,348	10,112	21,843				1,315					86			1,977	156,682		156,682
General worker	#4	121,348	10,112					1,315					86			2315	134,176		134,178
General worker	t 1	121,348	2112	21,843		43.450		1,415					8 8		7 40 5	21,415	156,019		156,019
Order Schoolships	1:	124.286	10441	40,028	22 653	13,430		1.382		2.124	300		36		2	1 356	163 526		161526
Street Sweepers SV	t P	79,837	6,653	16,766		13,365		868			300		98			865	118,730		118,730
Street Sweepers SV	t	81,753	6,813	17,168		8,689		888			300		98			1,504	117,202		117,202
Street Sweepers WM	댇	79,837	6,653	•	14,371	9,198		1,025		15,718	300	2,395	98			1,115	130,698		130,698
Street Sweepers WM	12	79,837	6,653		14,371	21.703		1,008		14,045	300	2,395	98			1.165	141,564		141,564
		3,318,858	222,238	311,614	51,293	117,194		25,448	0	34,038	8,838	4,790	1,723	13,336	10,570	44,287	4,171,228	15,600	4,186,828
TOWN PLANNING	1. 2.	400 458	43 921			17 081		1 785					58			4 4	457 248	2,400	459615
Housing Administrator	P	183,086	15,257	32,956		14,833		1,785					98			3,334	251,437	1	251,417
		583,544	48,629	32,956		32,014	4	3,570				,	173	1		7,780	708,851	2,400	711,051
EIENDOMME B. GEBOUE	1	122,348	10,196	25,693				1,340		1,126	300		86			1,325	162,414		162,414
Hendymen Willowmore	17	122,348	10,196	22.023		21,877		1,374		4,877			86			2,374	185,154		185,154

Designation	Teak	noteh increases where applicable	Armusl	Pension	provident Medical C	Madical	Group Me	UIF	Transport	Overtime	Housing	Long Services Industrial		Allow 8	Standby	Skills	Total Package	S I B	Total Cost
SANITATION																			
Slormwater WM	T10	178,809	14,901		32,186			1,785		30,621	300		86	4,040	8,653	2,597	273,778	2,400	276,178
Suppervisor Pubber works to service on Suppervisors		178,809	14,901	37,550				1,785		19,960	300		98		10,774	3,281	207,446	2,400	269,846
Driver Operator SV	16	103,627	8,636	21,762	18 853	0 500		1,128		3.186	300		9 10			1.157	148,399		146,399
Caneral Assistant		74,356	6,196	,	į			8 44		3,851			98			844	80,178		86,178
General Worker conservancy tenks SV	13	81,753	6,813	17,168				903			300		98	1,338		1,359	100,719		109,719
General Worker conservency tanks			94.5	430.004				90					AG			806	98.634		95 634
General Assistant WM	0 F	76.139	6,345	17.000	13,705			825					96			828	87,925		97,925
General Assistant	e L	83,716	6,976	,	15,069			953		4,305	300		96	ł		953	112,350		112,959
General Assistant	7	85,714	7,143		15,429	6,434		951		1,381	300		90 0	1552		978	118,062		118,962
General Assistant	2 7	85,714	7,143		10.420			990		196	800		98	0 14 16 10 14 16		917	108,732		108,732
General Assistant General Assistant	2 2	83,716	6,976		15,069	6,434		75		3,882	300		98	552		1,027	118,007		118,997
General Assistant	£	74,356	6,196	15,615				908					86			870	820'10		97,928
		1,346,468	114,034	106,478	140,007	22,463		14,003	,	72,836	3,000		4,210	7,687	19,427	18,160	f,868,113	4,800	1,862,013
3sri 3s											9		1			4 6	376 376		216.316
Supervisor Refuse SV Foreman Refuse, Streets & Pubbo	110	178,809	14,901	37,560				1,745			300		8			4,804	4.70,4.30	l	430,422
works WM	T10	170,521	14,210	1000	30,694	22,587		1,784		23,045	300		98		6,372	2,168	137,738	2,400	137,735
Deliver Operator SV	0 4	103.627	8.636	21.762				1,160		292	300		86	3.186		1,735	140,784		140,784
Driver Operator Willomore	20	103,627	8,636	٠	16,653			1,192		5,784	300	0.80	36		887	1,192	140,367		140,357
General Worker Refuse (Tip) SV	5 1	74,356	6,196	13,384				908		4 6	000		9 6			800	100.007		109.697
Canaral Worker	5 E	81,733	6,815	. ,	14,715			936		4,779	300		2 18			936	110,319		110,319
General assistant	2	81,753	6,813	17,168				968		743	300		86			968	100,656		108,656
General Worker Rafuse	2 :	81,753	6,813	17,168		200		988		1000		1 507	85 85	1,171		886	134,440		134 440
General Assistant	5 5	81,733	6,813	17 166		73,300		916				1,597	36	1,338		1,338	111,008		111.008
Supervisor Refuse	<u> </u>	125,286	10,441		22,562			1,371		1,062	300		9 9			1,371	135,178		135,178
when the star visconian	2	403,04	0.000		200			-		2000									
		1,453,976	121,166	163,130	119,962	45,946		15,844		41,621	3,000	3,194	1,210	969'5	7,259	19,636	2,001,679	2,400	2,004,079
										400 000	24.000	200.00	9 22.0	A 200 A		404 404	400 000	44 400	42 200 720
TOTAL TECHNICAL SERVICES		80,000,000	082,003	121,000		200,030		82,303			100	1		1			0.0001000170		
CORPORATE SERVICES ADMINISTRATION	MATION								200				20			E 633	674 40B	20.000	A 11.4 000 11
Manager Corporate Personal Assistant	Te Te	137,751	11,479	28,928		21,877	3,720	1,492	000'6/		300		28			1,492	207,126	and the same	207,126
Administrative Officer	111	187,492	15,624	33,740		-		1,785					10 e			2,031	240,767		240,767
HR Officer Staylerville Described Clast Connects	= =	211,083	16901	44.27	23.002	22,150		1,390			800		9			1,444	187,453		187,453
Messenger/Cleaner Stayderville	2	74,356	6,196	13,384				909			300		98			908	95,933		95,933
Messenger/Claurar Willowmore	2	74,356	6.196	13,384	0.000	70.000	4 726	908	To AAA		4.206		26			14.488	1,714,424	10.800	4.726.234
COMMUNITY SERVICES	MAN	426,520						1,785	140,184				2			4,265	672,840	10,800	583,64D
Performance Management	TAA	206,147	17,179					1,785					948			2,233	227,431		227,431
Customer Care Clerk Willowmore	Z :	87,778	7,315	15,600		10,996		951					900			951	123,878		151,079
Administration Officer	T11	206,147	17,179	37,106		25,932		1,785			6.138		99			2,233	296,007		296.607
		1,061,879	62,113	78,468	1.00	36,928		7,663	140,184	- 11 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	8,138	100 × 100 m	432	1.00	-	11,040	1,381,836	10,800	1,302,836
LED OFFICE	711	211,065	17,590	37,995				1,785					2			3,698	272,238		272,258
		211,063	17,590	37,895				1,786	10.00	V - 2000		1000 T-10000	94	10000		3,666	272,236		272,236

- 33 15 ___

TOURISM	Task grade	k notch increases a where applicable	Annual Bonua	Pension	Counc	Council Contribution dent Madical G	Oroup Iffe	UF	Тезепароет	Overtime Housing		Long Services Industrial		Other Standby	5 kills	Total	Cell	Total Gost
																į		
Tourism Officer WM	111	243,375	20,281	43,808				1,785					99		4,343		P	313,678
Tourism Officer 5V	111	206,147	17,179	43,291		20,993		1,785					40		3,728		9	293,208
Tourism clerk	TS	77,955	6,496	14,032				845		4.7			96		845		92	100,258
		527,477	43,958	101,130		20,993		4,415					259	-	8,915	707,145	40	707,145
YOUTH DEVELOPINENT																		
Youth Development Officer	T10	174,615	14,551	31,431		10,996		1,785					9		2,857			236,321
Youth Development Officer	T10	158,800	13,233	28.584		*		1,720				7	86	-	1,720		4	204,144
		333,415	27,785	60,015		10,996	-	3,505	- MC-11				173		4,577	440,465	. 12	440,465
LIBRARY								1							1			6
Assistant Librian Rieforon	19	155,085	12,924	27,915		31,88/		1,680			-		9 1		K, 34			136,262
Assistant Librarian Willowmore	2	158,800	13,233		28,584	35,853		1,720			300		98		2,031	240,607	2 2	240,607
Assistant Librarian Staytlerville	T.0	158,800	13,233			46,108		7 / 70			300		000		7,14		,	266,232
		472,885	38,390	27,915	28,584	113,847	100	5,121			900	•	250		1,122	695,623	4	662,523
TRAFFIC																		
Superindentent: Likensing	TII	187,492	15,624					1,785					86		2,031	207,019	0	207,019
Vehicle examiner	T10	201,311	16,776					1,785		850		3,932	86		2,189		2.	226,929
Examiner driver & learner ficenses	T10	174,615	14,551	31,431			2,808	1,785		25,946	1,068		98		2,151		<u> </u>	254,441
Examiner driver & learner licenses	Tio	158,800	13,233					1,720		1978			86		1,806		7	184,207
Examiner driver & learner Icenses	Tio	158,800	13,233	28,584				1,720					86		1,720	~	3	204,144
Driver Simulator Facilitator	CON	54,000						540					86		540	55,166	9	55,166
Castrier Traffic	മ	77,955	6,496	14,032				845					98		845		9	100,259
		1,012,972	79,914	74,047			2,808	10,180		35,356	1,068	3,932	505		11,282	1,232,164		1,212,164
TRE	Š	0000	3		27.00			1.285		28 7 30	300		86	4829 93	9.851 2.470	284 916	2.400	287.316
THE CHICA WINDWINGS	200	128 261	10 691	26 941				1,390		531	300							
40 Miles C4		315,783	26.315	26,941	33,748	*		3,175	ė.	29,261	800			8,902 0,851			8 2,400	461,598
TOTAL COMMUNITY SERVICES		3,925,293	287,064	403,501	62,332	182,764	2,806	35,643	140,184	64,617	8,406	3,932	1,966	6,902 9,1	9,851 51,062	5,188,568	13,200	5,201,768
TOTAL SALARIES		19,934,666 1,274,055	1,274,055	1,915,914	487,536	1,090,231	6,528	157,285	372,762	440,158	37,275	28,658	10,010 50	50,110 143,468		26,194,8	6 271,810	246,159 26,194,816 271,810 26,486,626



Jon-

ANNEXURE C - SUMMARY LINE ITEMS

	1 2 3 80 H2 112 1 2 2 COURS					
	OPERATIONAL BUDGET	Budget.	<u>Adi Budget</u> ,	Budget	Budget	Budget
	PER MAIN REVENUE/EXPENDITURE SOURCE	2014/2015	2014/2015	2015/2016	2016/2017	2017/2018
lem	OPERATING REVENUE					
	Property Rates					
54	Property Rates	4,448,220	4,448,220	4,893,042	5,382,346	5,920,58
	Total Property Rates	4,448,220	4,448,220	4,893,042	5,382,346	5,920,58
	Penalties Imposed And Collection Charges on Rates					
	Total Penalties Imposed And Collection Charges on Rates					
	Service Charges					
56	Buckets	8,703	2,400	2,760	3,036	3,34
56	Septic tank	256,450	415,000	477,250	524,975	577,47
05	Availability charges	55,000	73,200	84,180	92,598	101,85
07	Water Sales Electricity sales - Conventional	3,828,636 1,833,216	3,700,000 1,833,216	4,255,000 2,108,198	4,680,500 2,319,018	5,148,55 2,550,92
09	Electricity sales - Pre-paid meters	8,157,811	8,157,811	9,381,483	10,319,631	11,351,59
10	Electricity - Bulk	1,100,000	998,000	1,147,700	1,262,470	1,388,71
16	Refuse removal	2,768,225	2,768,225	3,183,459	3,501,804	3,851,98
19	Sewerage fee	1,991,616	1,991,616	2,190,358	2,519,394	2,771,33
	Total Service Charges	19,999,657	19,939,468	22,930,386	25,223,427	27,745,77
88	Rental of Sasets	22,000	400	440	484	53.
i36	Rental of fascilities	1,760	150,000	165,000	181,500	199,65
68	Hall hire	18,700	26,000	28,600	31,460	34,60
70	Sportsgrounds	110	2,250	2,475	2,723	2,99
36	Rental of Orivers license testing facility			\$6,100	56,100	56,10
	Total Rent Of Facilities And Equipment	42,570	178,650	252,615	272,267	293,88
	Interest Earned - External Investments	88.000	110,000	171 000	133,100	145.41
52	Interest on fixed deposits Total Interest Earned - External Investments	88,000	110,000	121,000	133,100	146,410
	Interest Earned - Outstanding Debtors					
44	Interest carried - Outstanding Deptors	246,400	301,875	332,063	365,269	401,79
48	Interest on Assessment Rates	126,500	179,830	197,813	217,594	239,35
	Total Interest Earned + Outstanding Debtors	372,900	481,705	529,876	582,863	641,14
	Dividends Received					
	Total Dividends Received					
	Fines					
700	Fines	10,000	2,000	2,000	2,000	2,000
	Total Fines	10,000	2,000	2,000	2,000	2,000
	Licenses & Permits					
507	Learners licenses	61,974	130,460	143,506	157,857	173,64
508	Drivers licenses	581,537	625,810	688,391	757,230	832,95
	Total Licenses & Permits	643,511	756,270	831,897	915,087	1,006,59
-12	Income For Agency Services	701 700	687.000	755 700	921 120	014 20
513	Income For Agency Services Comission Agency fee - Dept of Transport Total Income For Agency Services	782,280 782,280	687,000 687,000	755,700 755,700	831,270 831,270	914,39 914,39
513	Comission Agency fee - Dept of Transport Total Income For Agency Services					
	Comission Agency fee - Dept of Transport					914,39
594 567	Comission Agency fee - Dept of Transport Total Income For Agency Services Grants & Subsidies Received - Operating	782,280 20,481,000 1,600,000	687,000	755,700 23,452,000 1,600,000	24,047,000 1,625,000	914,39 24,192,00 1,700,00
i94 i67	Comission Agency fee - Dept of Transport Total Income For Agency Services Grants & Subsidies Received - Operating Equitable Share Finance Management Grant Municipal Systems Improvement Grant	782,280 20,481,000 1,600,000 934,000	20,481,000 1,500,000 934,000	755,700 23,452,000 1,600,000 930,000	24,047,000 1,625,000 957,000	914,39 24,192,00 1,700,00 1,033,00
94 67 70	Comission Agency fee - Dept of Transport Total Income For Agency Services Grants & Subsidies Received - Operating Equitable Share Finance Management Grant Municipal Systems Improvement Grant Income Cond Grant MiG: PMU	782,280 20,481,000 1,600,000 934,000 494,000	20,481,000 1,500,000 934,000 494,000	755,766 23,452,000 1,600,000 930,000 443,500	24,047,000 1,625,000 957,000 451,850	914,39 24,192,00 1,700,00 1,033,00 464,35
i94 i67 i70 i76 i81	Comission Agency fee - Dept of Transport Total Income For Agency Services Grante & Subsidies Received - Operating Equitable Share Finance Management Grant Municipal Systems Improvement Grant Income Cond Grant MiG: PMU Library subsidiy	782,280 20,481,000 1,600,000 934,000 494,000 300,000	20,481,000 1,500,000 934,000 494,000 300,000	755,766 23,452,000 1,600,000 930,000 443,500 300,000	24,047,000 1,625,000 957,000 451,850 316,000	914,39 24,192,00 1,700,00 1,033,00 464,35 333,38
94 67 70 176 81	Comission Agency fee - Dept of Transport Total Income For Agency Services Grants & Subsidies Received - Operating Equitable Share Finance Management Grant Municipal Systems Improvement Grant Income Cond Grant MEG: PMU Library subsidy Subsidy Cacadu	782,280 20,481,000 1,600,000 934,000 494,000 300,000 620,000	20,481,000 1,600,000 934,000 494,000 300,000 620,000	755,700 23,452,000 1,600,000 930,000 443,500 300,000 250,000	24,047,000 1,625,000 957,000 451,850	914,39 24,192,00 1,700,00 1,033,00 464,35 333,38 250,00
594 567 570 570 581 582 734	Comission Agency fee - Dept of Transport Total Income For Agency Services Grante & Subsidies Received - Operating Equitable Share Finance Management Grant Municipal Systems Improvement Grant Income Cond Grant MiG: PMU Library subsidiy	782,280 20,481,000 1,600,000 934,000 494,000 300,000	20,481,000 1,500,000 934,000 494,000 300,000	755,766 23,452,000 1,600,000 930,000 443,500 300,000	24,047,000 1,625,000 957,000 451,850 316,000 250,000	914,39 24,192,00 1,700,00 1,033,00 464,35 333,38 250,00
94 67 70 176 81 182 '34	Comission Agency fee - Dept of Transport Total Income For Agency Services Grants & Subsidies Received - Operating Equitable Share Finance Management Grant Municipal Systems Improvement Grant Income Cond Grant MIG: PMU Library subsidy Subsidy: Cacadu EPWP Conditional Grant Tourism Income Cond Grant - AG	782,280 20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,390,000	20,481,000 1,600,000 934,000 494,000 620,000 1,390,000	755,760 23,452,000 1,600,000 930,000 443,500 300,000 250,000 1,018,000 60,000	24,047,000 1,625,000 957,000 451,850 316,000 250,000	914,39 24,192,00 1,700,00 1,033,00 464,35 333,38 250,00
94 67 70 76 81 82 34	Comission Agency fee - Dept of Transport Total Income For Agency Services Grante & Subsidies Received - Operating Equitable Share Finance Management Grant Municipal Systems Improvement Grant Income Cond Grant MiG: PMU Library subsidiy Subsidy Cacadu EPWP Conditional Grant Tourism	782,280 20,481,000 1,600,000 934,000 494,000 300,000 620,000	20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,390,000	755,760 23,452,000 1,600,000 930,000 443,500 300,000 250,000 1,018,000	24,047,000 1,625,000 957,000 451,850 316,000 250,000	914,39 24,192,00 1,700,00 1,033,00 464,35 333,38 250,00
694 667 670 176 681 1882 734 125	Comission Agency fee - Dept of Transport Total Income For Agency Services Grants & Subsidies Received - Operating Equitable Share Finance Management Grant Municipal Systems Improvement Grant Income Cond Grant McG: PMU Library subsidy Subsidy: Cacadu EPVP Conditional Grant Tourism Income Cond Grant - AG Total Grants & Subsidies Received - Operating Grants & Subsidies Received - Capital	782,280 20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,390,000	20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,390,000 1,700,000 27,519,000	755,760 23,452,000 1,600,000 930,000 443,500 300,000 250,000 1,018,000 60,000	24,047,000 1,625,000 957,000 451,850 316,000 250,000	914,39 24,192,00 1,700,00 1,033,00 464,35 333,38 250,00
94 67 70 76 81 82 34 25	Comission Agency fee - Dept of Transport Total Income For Agency Services Grante & Subsidies Received - Operating Equitable Share Finance Management Grant Municipal Systems Improvement Grant Income Cond Grant MIG: PMU Library subsidy Subsidiy Cacadu EPVP Conditional Grant Tourism Income Cond Grant - AG Total Grants & Subsidies Received - Operating Grante & Subsidies Received - Capital Income Cond Grant INEG	782,280 20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,390,000 25,819,000	20,481,000 1,500,000 934,000 494,000 300,000 620,000 1,390,000 1,700,000 27,519,000	755,760 23,452,000 1,600,000 930,000 443,500 300,000 250,000 1,018,000 60,000	24,047,000 1,625,000 957,000 451,850 316,000 250,000 0	914,39 24,192,00 1,700,00 1,033,00 464,35 333,38 250,00
94 67 70 76 81 82 34 25 20	Comission Agency fee - Dept of Transport Total Income For Agency Services Grants & Subsidies Received - Operating Equitable Share Finance Management Grant Municipal Systems Improvement Grant Income Cond Grant MiG: PMU Library subsidiy Subsidy Cacadu EPWP Conditional Grant Tourism Income Cond Grant - AG Total Grants & Subsidies Received - Operating Grants & Subsidies Received - Capital Income Cond Grant INEG Income Cond Grant INEG Income Cond Grant INEG	782,280 20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,390,000 25,819,000	20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,390,000 27,519,000	755,700 23,452,000 1,600,000 930,000 443,500 300,000 250,000 1,018,000 60,000 28,052,500	24,047,000 1,625,000 957,000 451,850 316,000 250,000	914,39 24,192,00 1,700,00 1,033,00 464,35 333,38 250,00
94 67 70 76 81 82 34 25 20	Comission Agency fee - Dept of Transport Total Income For Agency Services Grante & Subsidies Received - Operating Equitable Share Finance Management Grant Municipal Systems Improvement Grant Income Cond Grant MIG: PMU Library subsidy Subsidiy Cacadu EPVP Conditional Grant Tourism Income Cond Grant - AG Total Grants & Subsidies Received - Operating Grante & Subsidies Received - Capital Income Cond Grant INEG	782,280 20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,390,000 25,819,000	20,481,000 1,500,000 934,000 494,000 300,000 620,000 1,390,000 1,700,000 27,519,000	755,760 23,452,000 1,600,000 930,000 443,500 300,000 250,000 1,018,000 60,000	24,047,000 1,625,000 957,000 451,850 316,000 250,000 0	914,39 24,192,00 1,700,00 1,033,00 464,35 333,38 250,00
94 67 770 76 81 82 34 25 20	Comission Agency fee - Dept of Transport Total Income For Agency Services Grants & Subsidies Received - Operating Equitable Share Finance Management Grant Municipal Systems Improvement Grant Income Cond Grant MiG: PMU Library subsidiy Subsidy: Cacadu EPVVP Conditional Grant: Tourism Income Cond Grant - AG Total Grants & Subsidies Received - Operating Grants & Subsidies Received - Capital Income Cond Grant INEG Income Cond Grant INEG Income Cond Grant MiG Income Cond Grant MiG Income Cond Grant RBIG	782,280 20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,390,000 9,000 9,404,000 20,000,000	20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,390,000 27,519,000 9,404,000 32,031,756	755,700 23,452,000 1,600,000 930,000 443,500 300,000 250,000 1,018,000 60,000 28,052,500	24,047,000 1,625,000 957,000 451,850 316,000 250,000 0	914,39 24,192,00 1,700,00 1,033,00 464,35 333,38 250,00
994 667 670 681 882 734 125 120	Comission Agency fee - Dept of Transport Total Income For Agency Services Grants & Subsidies Received - Operating Equitable Share Finance Management Grant Municipal Systems Improvement Grant Income Cond Grant MIG: PMU Library subsidiy Subsidy Cacadu EPVP Conditional Grant Tourism Income Cond Grant - AG Total Grants & Subsidies Received - Operating Grants & Subsidies Received - Capital Income Cond Grant INEG Income Cond Grant RBIG Income Cond Grant RBIG Income Cond Grant RBIG Income Cond Grant DWA (ACIP)	900,000 9,404,000 25,819,000 940,000 1,390,000 25,819,000 9,404,000 20,000,000 9,404,000 20,000,000 9,404,56 2,830,780	20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,390,000 27,519,000 9,404,000 32,031,756 134,979 2,326,790	755,760 23,452,000 1,600,000 930,000 443,500 300,000 250,000 1,018,000 60,000 28,058,500 23,808,000 1,816,000	24,047,000 1,625,000 957,000 451,850 316,000 250,000 0 27,646,850	914,39 24,192,00 1,700,00 1,033,00 464,35 333,38 250,00 27,972,73
94 67 70 76 881 882 334 125 120	Comission Agency fee - Dept of Transport Total Income For Agency Services Grante & Subsidies Received - Operating Equitable Share Finance Management Grant Municipal Systems Improvement Grant Income Cond Grant MiG: PMU Library subsidiy Subsidiy Cacadu EPVP Conditional Grant Tourism Income Cond Grant - AG Total Grants & Subsidies Received - Operating Grante & Subsidies Received - Capital Income Cond Grant NEG Income Cond Grant NEG Income Cond Grant Housing Income Cond Grant Housing Income Cond Grant Housing Income Cond Grant Housing Income Cond Grant DTI Income Cond	782,280 20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,390,000 9,404,000 20,000,000 9,404,956	20,481,000 1,500,000 934,000 494,000 300,000 620,000 1,390,000 27,519,000 900,000 9,404,000 32,031,756 134,979	755,760 23,452,000 1,600,000 930,000 443,500 300,000 250,000 1,018,000 60,000 28,053,500 8,426,500 23,808,000	24,047,000 1,625,000 957,000 451,850 316,000 250,000 0	914,39 24,192,00 1,700,00 1,033,00 464,35 333,38 250,00 27,972,73
94 67 70 76 81 82 34 225 20	Comission Agency fee - Dept of Transport Total Income For Agency Services Grants & Subsidies Received - Operating Equitable Share Finance Management Grant Municipal Systems Improvement Grant Income Cond Grant MiG: PMU Library subsidiy Subsidy Cacadu EPWP Conditional Grant Tourism Income Cond Grant - AG Total Grants & Subsidies Received - Operating Grants & Subsidies Received - Capital Income Cond Grant INEG Income Cond Grant MiG Income Cond Grant MiG Income Cond Grant MiG Income Cond Grant Mig Income Cond Grant DIT Income Cond Grant DIT Income Cond Grant DIT Income Cond Grant DIVA (ACIP) Total Grants & Subsidies Received - Capital Other Revenue	782,280 20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,390,000 25,819,000 900,000 9,404,000 20,000,000 9,404,956 2,830,780 42,539,736	20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,390,000 27,519,000 900,000 9,404,000 32,031,756 134,979 2,326,790	755,760 23,452,000 1,600,000 930,000 443,500 300,000 250,000 1,018,000 60,000 28,058,500 23,808,000 1,816,000 34,050,500	24,047,000 1,625,000 957,000 451,850 316,000 250,000 0 27,646,850 8,585,150	914,39 24,192,00 1,700,00 1,033,00 464,35 333,38 250,00 27,972,73 8,822,65
94 667 770 881 882 334 325 329 326 334 333	Comission Agency fee - Dept of Transport Total Income For Agency Services Grante & Subsidies Received - Operating Equitable Share Finance Management Grant Municipal Systems Improvement Grant Income Cond Grant MiG: PMU Library subsidiy Subsidiy Cacadu EPVP Conditional Grant Tourism Income Cond Grant - AG Total Grants & Subsidies Received - Operating Grante & Subsidies Received - Capital Income Cond Grant NEG Income Cond Grant NEG Income Cond Grant Housing Income Cond Grant Housing Income Cond Grant Housing Income Cond Grant Housing Income Cond Grant DTI Income Cond	900,000 9,404,000 25,819,000 940,000 1,390,000 25,819,000 9,404,000 20,000,000 9,404,000 20,000,000 9,404,56 2,830,780	20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,390,000 27,519,000 9,404,000 32,031,756 134,979 2,326,790	755,760 23,452,000 1,600,000 930,000 443,500 300,000 250,000 1,018,000 60,000 28,058,500 23,808,000 1,816,000	24,047,000 1,625,000 957,000 451,850 316,000 250,000 0 27,646,850	914,39 24,192,00 1,700,00 1,033,00 464,35 333,38 250,00 27,972,73 8,822,65
94 67 770 176 81 182 34 125 120 173 129 126 134 133 133	Comission Agency fee - Dept of Transport Total Income For Agency Services Grante & Subsidies Received - Operating Equitable Share Finance Management Grant Municipal Systems Improvement Grant Income Cond Grant MiG: PMU Library subsidy Subsidy Cacadu EPVP Conditional Grant Tourism Income Cond Grant - AG Total Grants & Subsidies Received - Operating Grants & Subsidies Received - Capital Income Cond Grant MiG Income Cond Grant MiG Income Cond Grant MiG Income Cond Grant MiG Income Cond Grant DIT Income Cond Grant DIVA (ACIP) Total Grants & Subsidies Received - Capital Other Revenue Connection fees	782,280 20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,390,000 9,404,000 20,000,000 9,404,956 2,830,780 42,539,736	20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,790,000 27,519,000 9,404,000 32,031,756 134,979 2,326,790 44,797,525	755,760 23,452,000 1,600,000 930,000 443,500 300,000 250,000 1,018,000 60,000 28,058,500 28,058,500 23,808,000 1,816,000 84,050,500 43,493	24,047,000 1,625,000 957,000 451,850 316,000 250,000 0 27,646,850 8,585,150	914,39 24,192,00 1,700,00 1,033,00 464,35 333,38 250,00 27,972,73 8,822,61
694 667 670 681 882 334 125 120 973 329 326 334 333	Comission Agency fee - Dept of Transport Total Income For Agency Services Grante & Subsidies Received - Operating Equitable Share Finance Management Grant Municipal Systems Improvement Grant Income Cond Grant MiG: PMU Library subsidiy Subsidiy Cacadu EPWP Conditional Grant Tourism Income Cond Grant - AG Total Grants & Subsidies Received - Operating Grante & Subsidies Received - Capital Income Cond Grant INEG Income Cond Grant NEG Income Cond Grant RBIG Income Cond Grant RBIG Income Cond Grant DTI Income Cond Grant Subsidies Received - Capital Citier Revenue Connection fees Connection fees Connection fees	782,280 20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,390,000 25,819,000 9,000 9,404,000 20,000,000 9,404,956 2,830,780 42,539,736 36,100 11,000	20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,390,000 27,519,000 9,404,000 32,031,756 134,979 2,326,790 44,797,525 37,820 11,000	755,700 23,452,000 1,600,000 930,000 443,500 300,000 250,000 1,018,000 60,000 28,052,500 3,808,000	24,047,000 1,625,000 957,000 451,850 316,000 250,000 0 27,646,850 8,585,150 47,842 13,310	914,39 24,192,00 1,700,00 1,033,00 464,35 333,38 250,00 27,972,73 8,822,61
513 594 567 570 576 581 582 734 325 320 573 829 826 833 834 833 8516 5560 5661	Comission Agency fee - Dept of Transport Total Income For Agency Services Grants & Subsidies Received - Operating Equitable Share Finance Management Grant Municipal Systems Improvement Grant Income Cond Grant MiG: PMU Library subsidiy Subsidy Cacadu EPWP Conditional Grant Tourism Income Cond Grant - AG Total Grants & Subsidies Received - Operating Grants & Subsidies Received - Capital Income Cond Grant INEG Income Cond Grant MiG Income Cond Grant MiG Income Cond Grant MiG Income Cond Grant DIT Income Cond Grant DIT Income Cond Grant DIT Income Cond Grant DWA (ACIP) Total Grants & Subsidies Received - Capital Other Revenue Connection fees Europetics E	782,280 20,481,000 1,600,000 934,000 3494,000 300,000 620,000 1,390,000 9,404,000 20,000,000 9,404,906 2,830,780 42,539,736 36,100 31,000 62,762 27,500	20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,390,000 27,519,000 27,519,000 32,031,756 37,820 11,000 3,100 103,277 27,500	755,700 23,452,000 1,600,000 930,000 443,500 300,000 250,000 1,018,000 60,000 28,052,500 23,808,000 1,816,000 43,493 12,100 3,410 57,702 27,500	24,047,000 1,625,000 957,000 451,850 316,000 250,000 0 27,646,850 8,585,150 47,842 13,310 3,751 63,473 27,500	914,39: 24,192,000 1,700,000 1,033,00 464,35 333,38 250,000 27,972,73: 8,822,65 52,62 14,64 4,12 69,82 27,50
594 570 570 570 578 581 282 282 292 225 329 329 326 334 333 333 366 366 366 366 36	Comission Agency fee - Dept of Transport Total Income For Agency Services Grante & Subsidies Received - Operating Equitable Share Finance Management Grant Municipal Systems Improvement Grant Income Cond Grant MiG: PMU Library subsidy Subsidy Cacadu EPVP Conditional Grant: Tourism Income Cond Grant - AG Total Grants & Subsidies Received - Operating Grante & Subsidies Received - Capital Income Cond Grant INEG Income Cond Grant INEG Income Cond Grant RBIG Income Cond Grant BUIG Income Cond Grant DUI (ACIP) Total Grants & Subsidies Received - Capital Other Revenue Connection fees Cemetery fees Building plans Sundry Income	782,280 20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,390,000 9,404,000 20,000,000 9,404,956 2,830,780 42,539,736 36,100 11,000 12,000 62,762	20,481,000 1,600,000 934,000 494,000 300,000 620,000 1,790,000 27,519,000 27,519,000 9,404,000 32,031,756 134,979 2,326,790 44,797,525 37,820 11,000 3,100 103,277	755,760 23,452,000 1,600,000 930,000 443,500 300,000 250,000 1,018,000 60,000 28,058,560 8,426,500 23,808,000 1,816,000 84,050,500 43,493 12,100 3,410 57,702	24,047,000 1,625,000 957,000 451,850 316,000 0 250,000 0 27,646,850 8,585,150 47,842 13,310 3,751 63,473	914,39 24,192,00 1,700,00 1,033,00 464,35 333,38 250,00 27,972,73 8,822,65 52,62 14,64 4,112 69,82

78 n

80

	PER MAIN REVENUE/EXPENDITURE SOURCE		Budget, 2014/2015	Adl Budget. 2014/2015	Budget 2015/2016	Budget 2016/2017	Budget 2017/2018
01	Disconnection fee		550	550	633	696	765
12	New Service Connection Rezoning fees		11,000 5,800	5,500	6,325		7,653
7	Pound fees		638	1,500	5,800 1,650		7,018 1,997
9	Donations		*	-,500	190,000	1,010	1,337
5	SETA claims		30,000	30,000	30,000	30,000	30,000
D	Valuation Fees		21,200	26,000	28,600	31,460	34,60€
1	Application fee consent use		250	-	250		303
2	Consent use		1,750		1,750		2,118
6	Encroachment Letter of demand		3,000		3,000	3,300	3,630
5	Summons		110	E			
						33290(1)	
	Total Other Revenue		309,760	311,247	483,713	317,334	343,317
0	Gain On Disposal Of Property, Plant & Equipment Profit on sale of assets			100,000	Month of the	-	
	Total Gain On Disposal Of Property, Plant & Equipment		0.57	100,000	11	-	
	Total Operating Revenue Generated		95,055,634	99,331,064	92,904,231	2016/2017 696 6,958 6,380 1,815 30,000 31,460 275 1,925 3,300	73,809,483
	Less Revenue Foregone						
3	Rates Rebate		(71,705)	(71,705)	(78,875)		(95,439
	Total Less Revenue Foregone		(71,70S)	(71,705)	(78,875)	(86,763)	(95,439
	Total Direct Operating Revenue		94,963,929	99,259,380	92,825,355	69 804 931	73,714,04
	INTERNAL TRANSFERS					00,00-,000	13,72-,0-
	Interest Received - Internal Loans						
	Total Interest Received - Internal Loans						
	Internal Recoveries (Activity Based Costing Etc)						
	Total Internal Recoveries (Activity Based Costing Etc) Dividends Received - Internal (From Municipal Entities)				DECEMBER 1		
	Total Dividends Received - Internal (From Municipal Entities)	-					
	Total Indirect Operating Revenue					-	-
	Total Operating Revenue		94,983,929	99,259,180	92,825,355	69,804,931	73,714,044
	OPERATING EXPENDITURE						
	Employee Related Costs - Wages & Salaries						
1	Salaries Wages	EPWP own	16,449,738	15,348,686	18,285,821		20,410,45
4	Allowance	Housing	31,914	37,775	110,870 37,275		123,75 41,60
6	Allowance	Vehicle	575,383	386,000	372,762		416.07
5	Allowance	Celphone	90,600	90,800	90,600		101.12
7	Overtime		461,414	421,997	440,158		491,30
9	Allowance	Other	178,601	218,180	193,579	204,807	216,07
0	Bonus		1,113,721	1,079,574	1,274,054		1,422,08
1	Long service award		56,424	94,886	28,658		31,98
10 11	Contribution to Long service award provision Contribution to Post retirment medical aid prov		0	33,723 (130,860)	35,814		39,97
7	Contribution to Leave pay provision		0	75,400	(138,973)		(155,12 89,37
	TOTAL EMPLOYEE RELATED COST - WAGES & SALARIES	-	18,957,773	18,655,961	20.810.693	22.017.713	23,228,68
	Employee Related Costs - Social Contributions				-1121		
007	Contribution:	Group Insurance	3,503	9,344	6,528	6.007	7.28
	Contribution:	Medical Aid	810,164	840.045	894,815		998,78
001	Contribution;	Skills Development	178,415	224,453	246,160		274.76
	Contribution:	Pension Fund	1,952,575	1,611,657	1,915,914		2,138,52
	Contribution:	U.LF	143,583	143,026	157,282	166,404	175,55
	Contribution:	Industrial Council	8,376	8,957	10,010		11,17
	Contribution:	Provident fund	0	438,988	487,537		544,18
1945	Total Employee Related Costs - Social Contributions	Medical Aid Pensioners	145,982 3,242,598	157,532 3,434,003	166,826 3,885,072		186,73 4,337,00
			7,0-2,000	2,100,100	3,003,074	4,440,400	-,,,,,,,
	Less Employee Costs Capitalized						
	Less Total Employee Costs Capitalized						
780	Less Employee Costs Allocated To Other Operating Items						
	Less Total Employee Costs Allocated To Other Operating Rems						
	Remuneration Of Councillors	Councillors	1,571,811	1.571.811	1,648,845	1,739,532	1.831.72
	Allowance:	Telephone & 3 G	171,276	171,276	181,210	1,739,532	201,30
	9 Contribution	Medical Aid	12,168	25,250	28,589	30,161	31,76
	Total Remuneration Of Councillors		1,755,255	1,768,337	1,858,644	1,960,869	2,064,79
	Bad Debts						
_	Debt Impairment - Bad debt			1,200,000	-		- 1
8	Total Bad Debts						
8							
8	Callection Costs						
8				****			

J3N____

	OPERATIONAL BUDGET PER MAIN REVENUE/EXPENDITURE SOURCE	Budget . 2014/2015	<u>Adi Budget</u> 2014/2015	<u>Budget</u> 2015/2016	Budget 2016/2017	<u>Budget</u> 2017/2018
	Depreciation		33 14 31	201 2012		
	Depreciation - movembles	1,421,750	1,421,750	1,427,470	1,427,470	1,427,4
	depreciation - Infrastructure	14,178,250 15,600,000	14,578,250	14,572,530	14,602,530	14,652,5
	Total Depreciation	23,800,000	10,000,000	10,000,000	20,030,000	10,000,0
	Repairs And Maintenance - Municipal Assets					
	EPWP	1,390,000	1,390,000	1,018,000		20
	Sanitation network Grounds and fencing	90,000	50,000 25,000	95,220 26,805	100,457 28,279	105,
	Tools and Equipment	50.000	50,000	52,912	55,822	58,
	Electricity Network	125,000	155,000	255,000	269,025	283,
	Water Network	95,580	155,000	205,000	216,275	227,
	Buildings Sports grounds	70,000 30,000	70,000 30,000	241,060 31,740	78,133 33,486	82, 35,
	Sporas grounds Furniture & Equipment	32,347	26,347	35,223	37,163	39
	Parks	5,310	5,310	5,618	5,927	6
	Streets	110,000	110,000	116,380	122,781	129
	TV maintenance	22,000 53,100	22,000 53,100	23,276 56,392	24,556 56,392	25 56
	Street 8ghts Equipment and Prepaid meters	53,100	53,100	136,392	136,392	136
	Traffic signs	55,000	\$5,000	58,190	61,390	64
	Vehicle Maintenance	350,460	297,960	289,663	305,595	321
	Total Repairs And Maintenance - Municipal Assets	2,589,397	2,547,817	2,646,872	1,531,674	1,602
	Interest Expense - External Borrowings					
	Interest paid- bank overdraft			35,000	36,925	38
	Interest paid - outstanding accounts	1,128,906	1,128,906	800,000	844,000	888
	Interest paid - finance leases		a sauraise.	250,000	274,300	288
	Interest paid - Poet retirement benefits			100,000	105,500	111
	Interest paid - Non-current provisions Total Interest Expense - External Borrowings	1,128,906	1,128,906	1,305,000	116,050 1,376,775	1,449
	(om) (unetest gribeuse - Exterusi Borrowuds	1, 120, 500	1,14.0,300	2,503,000	1,370,773	4,443
	Redemption Payments - External Borrowings					
	Total Redemption Payments - External Borrowings					
	Bulk Purchases					
	Electricity purchases	10,153,318	9,300,000	10,620,000	11,204,100	11,797
	Total Bulk Purchases	10,153,318	9,300,000	10,620,000	11,204,100	11,797
	Contracted Services					
	Total Contracted Services					
	I DUBI CONTERCINO Ser VICOS					
	Grants & Subsidies Paid					
	Free basic services	5,284,823	6,696,487	7,267,966	8,049,763	8,789
	Free Basic Services Repairs	5 224 222		60,000	66,000	72 8,862,
	Total Grants & Subsidies Paid	5,284,823	6,696,487	7,327,966	8,115,763	0,004
	General Expenses - Other			100		
	Uniforms	90,000	90,000	95,220	100,457	105
	Ward Committees	0	16,000	16,928	17,859	18
	Branding and Advertising Communication	5,000	5,000 140,000	5,290	5,581	
	Agency commission	185.850	210,100	222,286	234,512	246
	Roads forum	15,930	0	16,850	17,777	18
	Sports	10,000	1,000	10,580	11,162	11
	Small fermers	10,000	10,000	10,580	11,162	11
	Sundry Expenses: Tourism	20,000	20,000 10,000	21,160 10,580	22,324 11,162	23
	Workshop Road Signs	10,000	10,000	10,580	11,162	11
	Website	20,000	20,000	21,160	22,324	23
	Marketing	40,000	40,000	42,320	44,648	47
	Product Development	40,000	40,000	42,320	44,648	47
	Cacadu Grant Tourism	324,561	324,561	52,632	77.000	
	Newsletters Advertising	0 37,170	47,200	36,000 55,000	37,980 58,025	61
	Town Planning	10,620	0	11,236	11,854	12
	Work Skills Plan	30,000	30,000	31,740	33,485	31
	S&T Allowances	94,550	94,550	123,034	129,801	130
	EPWP (own)	45,000	47,900	170,000	127.150	
	Consultancy fees Bank Cost	50,000 191,160	30,000 210,000	130,000 222,180	137,150 234,400	144
	Animal Protection	16,000	16,000	16,928	17,859	11
	Libraries	100,000	100,000	100,000	105,500	111
	Assistant Fund	30,000	15,000	15,870	16,743	17
	LED Training	25,000	5,000	26,450	27,905	1,346
	Vehicle - Fuel and all Chemicals	1.293,516 226,648	1,149,480	1,211,992 169,280	1,278,651 178,590	1,346
	General expenditure	5,000	160,000	109,280 D	178,390	
	Stationery	513,242	466,193	335,462	353,912	372
	Rental of equipment	244,260	320,000	338,560	357,181	370
	Service charges - Electricity	1,210,680	1,386,285	1,599,967	1,687,965	1,77
	Finance management grant	1,589,965 420,345	1,589,965 493,779	1,467,122 641,438	1,486,842 705,582	1,55
	Municipal Services Printing	420,345	493,779	302,450	320,525	335
	Consumable items	38,000	38,000	41,000	43,255	45
	Youth development	25.000	0	26,450	27,905	2
-						2

233 -23-24

100	OPERATIONAL BUDGET PER MAIN REVENUE/EXPENDITURE SOURCE	<u>Budget</u> 2014/2015	Adi Budget 2014/2015	Budget 2015/2016	Budget 2016/2017	<u>Budget</u> 2017/2018
121	Fire Fighting	104,654	25,000	26,550	28,010	29,495
123	Licences	43,571	28,185	40,440	42,664	44,926
141	Registration at deeds office	53,631	35,000	37,030	39,067	41,137
144	Audit Cost	1,133,405	1.700,000	1,600,000	1,688,000	1,777,464
145	Internal Audit Cost	700,000	300,000	500,000	527,500	555,458
150	Postage	233,640	233,640	241,101	254,362	267,843
154	Courier Cost	0	0	4,125	4,352	4,583
159	Radio licenses	2.124	2.124	0	0	0
162	Legal Cost	100,000	100,000	105,800	111.619	117,535
	Street lights	0	0	65,650	69,261	72.932
	Datalines	0	0	148,550	156,720	165,026
	Cellular phone charges	0	0	45,000	47,475	49,991
	Telephone charges	\$82.808	596,593	443,227	467,604	492,387
	Insurance	261.593	326,780	345,733	364,749	384,080
	Valuation of properties	0	160,000	30,000	31,650	
	Refuse bags	150,000	Table - Alberton	THE R. LANSING		33,327
			150,000	158,700	167,429	176,302
	Water Research	47,790	52,000	55,016	58,042	61,118
	Professional fees	0	70,000	74,060	78,133	82,274
	Workmens Compensation	٥	220,000	233,640	246,490	259,554
	Membership fees SALGA	400,000	500,000	500,000	\$00,000	\$00,000
	MSIG	826,670	826,670	30,000	31,650	33,327
	Free basic service repairs	31,860	41,860	0	0	0
	PMU	494,000	494,000	443,500	451,850	464,350
295	Vehicle Tracking	310,104	136,100	142,560	150,401	158,372
296	IT expenses	\$30,000	1,200,000	534,589	563,991	593,883
	Bluedrop sampling	0	126,000	216,000	227,880	239,958
	Greendrop sampling		42,000	76,176	80,366	84,625
	Total General Expenses - Other	12,983,349	14,491,967	13,578,091	14,195,151	14,933,857
	Loss On Disposal Of Property, Plant & Equipment					-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	Total Loss On Disposal Of Property, Plant & Equipment Contributions To/(From) Provisions	-			•	
	Total Contributions To/(From) Provisions					
	Total Direct Operating Expenditure	71.695.418	75.223,478	78.032.338	80,542,451	84,356,986
	INTERNAL TRANSFERS					0 100001000
	Interest - Internal Borrowings					
	Total Interest - Internal Borrowings		-		-	
	Internal Charges (Activity Based Costing Etc)				-	
-	Total Internal Charges (Activity Based Costing Etc)			Charles Species - 60-5		
	Total Indirect Operating Expenditure	-				
	Total Operating Expenditure	71 505 440	75,223,478			
		71,695,418	/3,223,478	78,032,338	80,542,451	84,356,986
	SURPLUS					
	Operating Surplus / (Deficit) - Total Revenue Less Total Expenditure Less Tax	23,288,511	24,035,902	14,793,017	(10,737,520)	(10,642,942)
	Operating Surplus / (Deficit) - After Tax Cross Subsidization	23,288,511	24,035,902	14,793,017	(10,737,520)	(10,642,942)
	Total Cross Subsidization		12	100		
	Plus Interests in Entitles Not Wholly Owned					
	Plus Total Interests In Entities Not Wholly Owned		10-10-10-10-10-10-10-10-10-10-10-10-10-1			
	Surplus / (Deficit) After Tax, Cross Subsidies & Share Of Associates	23,288,511	24,035,902	14,793,017	(10,737,520)	(10,642,942)

73n_